

## NEWS SUMMARY

### GENERAL

#### Moscow move big boost for PLO

The Soviet Union yesterday granted full diplomatic status to the Palestine Liberation Organisation, demonstrating its determination to increase support for the PLO, which is opposed to the U.S. and Egypt.

For the PLO, whose chairman, Yasser Arafat, is visiting Moscow, it is a big step in its campaign to be recognised as the only legitimate representative of the Palestinian people.

Israel said the new status made no difference as the PLO and the Soviet Union had very close ties.

#### FitzGerald visit

Irish Premier Garret FitzGerald accepted an invitation from Mrs Thatcher to visit London in the next two weeks. Page 12

#### Warning on cuts

High taxes and interest rates would result if Cabinet did not agree on the scale and distribution of future public spending cuts. Ministers were warned. Back Page

#### Booker prize

Salman Rushdie, 34, won the £10,000 Booker McConnell fiction prize for *Midnight's Children*, his second novel. Page 12

#### Papandreou plea

Greek industrialists asked newly-elected Premier Andreas Papandreou to make known his plans to extend the public sector and make "business experiments". Page 3

#### Solidarity firm

Solidarity, the Polish trade union, said it would ignore a proposed government ban on strikes. Page 2

#### 'Racist' bomb

Police detained three Arabs after they had killed two and injured 100 outside an Antwerp synagogue. They said they thought it was a racist attack. Page 2

#### Manchester plan

Manchester unveiled a big redevelopment plan for the city centre, which it is hoped will attract more than £100m in investment. Page 11

#### Moderator chosen

John McIntyre, Professor of Divinity at Edinburgh University, was elected as next Moderator for the general assembly of the Church of Scotland. Page 11

#### Decision on PMs

A joint session of Italy's Parliament will decide whether former premier Giulio Andreotti and Mariano Rumor should be tried for perjury arising from a 1969 terrorism case. Page 11

#### Sphinx crumbling

Sewage overflow from a nearby village has caused stones on the left leg of the Sphinx, near Cairo, to fall off. Men and matters. Page 18

#### Press criticised

The Commission for Racial Equality criticised the Press for handling issues involving blacks as "problems", saying it reinforced racial attitudes. Page 11

#### Briefly...

Motorcyclist died in Suffolk during flooding in southern England. Weather. Back Page

Football manager Tommy Docherty was cleared of perjury by an Old Bailey jury.

EEC membership cost £1m a day, net so far. Parliament was told. Page 12

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISKS					
Adwest	144	+ 11	Polly Pack	305	+ 20
Bargain TV	68	- 6	Royal Electronics	402	+ 12
Barclays Bank	410	+ 10	Saga Holidays	375	+ 32
Bejam	132	+ 8	Stand Telephones	390	+ 11
Bovater	212	+ 6	Willis Faber	350	+ 7
Brit Car Auction	71	+ 5	BP	300	+ 15
Brit Home Stores	115	+ 5	Burmah Oil	113	+ 7
Driscoll Steels	87	+ 6	LASMO	495	+ 23
Glaxo	398	+ 8	Shell Trans	350	+ 16
Hill Samuel	125	+ 5	Sovereign Oil	340	+ 20
Horizon Travel	230	+ 13	Ultramar	450	+ 20
Intasun	285	+ 8	New Synthel	170	+ 10
Land Securities	144	+ 9	RTZ	475	+ 10
Lilley (F. J. C.)	390	+ 20			
Mercantile House	160	+ 8			
Pauls and Whites	138	+ 8			
Peachey Property	138	+ 8			
Plessey	309	+ 10			
			FALLS		
			Mothercare	146	+ 10
			Assam Frontier	200	+ 15
			Kintross	73	- 25

### FOOT CONDEMNS 2.989m JOBLESS TOTAL

MR MICHAEL FOOT, leader of the Opposition, last night tabled a motion of no confidence in the Government's economic policies which he said had pushed unemployment to shameful levels.

The motion condemns the "damaging blows to British

industry from Government policy and the failure to offer hope of recovery. It calls on the Government to present to Parliament before the end of the year measures designed to reverse the present disastrous trends." Page 12. Cabinet warned of tax rises. Back Page

The Confederation of British Industry warned that unemployment would continue to increase in the next three years. But it believes recent increases in interest rates will not have a serious impact on industry, providing sterling does not rise above its present levels. Page 8

## Unemployment growth rate may be rising

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE rate of increase in UK unemployment showed signs of accelerating in October after slowing down throughout most of the earlier part of the year.

The Government can take some bleak comfort from the fact that the overall total announced yesterday including school leavers, remained below the emotive figure of 3m at 2.989m.

This was 10,000 fewer than the mid-September figure, but the drop was considerably less than usual for this time of year. Seasonally adjusted, and excluding school leavers, the total went up by 56,000 to 2.73m, or 11.3 per cent of the labour force.

That increase is the highest since May's increase of 62,000, and compares with a rise of 30,000 between June and July.

It is not clear, however, whether the steeper rise in unemployment in the most recent months is a change of trend or, as one official suggested, "a bump along the bottom of the recession."

Optimists could find some succour from the slight increase in vacancies notified to employment offices in October, which were up 1,700 to 95,000, seasonally adjusted. Since August, notified vacancies have increased by 6,900 compared with the average for the previous three months.

This increase follows the slow pick-up in overtime worked in manufacturing industry, which rose to 10.4m hours in August compared with 8.8m in July and just over 8m in March. Correspondingly, the number of people affected by short-time working fell in August to 195,000 compared with 211,000 in July.

The figures take no account of the fact that 697,000 people are taking part in the Government's special employment and training measures, which are expected to cost £1bn in the current year and £1.5bn next year.

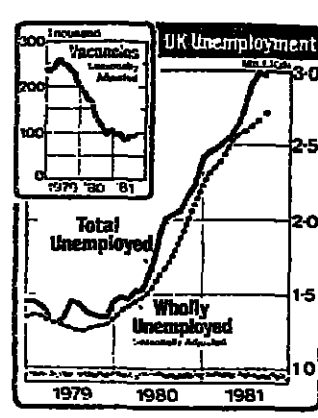
The schemes, of which the Youth Opportunities Programme and the Temporary Short Time Working Compensation Scheme are the largest, are estimated to have reduced the unemployment total by 345,000.

The figures which show the flow of people onto and out of the unemployment register are still subject to distortions from the civil servants' dispute and are not seasonally adjusted.

However, they show a small reduction in the number joining the register in September, down from 312,000 in August to 295,000. The number leaving the register also decreased, however, from 263,000 in August to 252,000 in September.

In the next few months the reported figures for unemployment are expected to be reduced by the scheme which allows unemployed men over 60 to come out of the register and to receive supplementary benefit instead of unemployment benefit. This could affect about 45,000 people.

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## Exports hold up despite strong £

BY DAVID MARSH

BRITAIN'S SURPLUS on the current account of its balance of payments fell sharply last month compared with the beginning of the year, according to the first trade figures for seven months published yesterday.

The steep fall—to a surplus of £147m, seasonally adjusted, in September from a combined surplus of £1.93bn in January and February—mainly reflects a rise in imports caused by the modest recovery in the economy this autumn.

The sharp pick-up in imports, which were heavily depressed during the worst months of the recession, emphasises that the current account may be particularly susceptible to any sustained upturn.

On the positive side, yesterday's figures from the Department of Trade indicate that exports have held up at fairly high levels despite the strong rise of the pound earlier this year and the weakening of the world economy.

Exports of £4.46bn and imports of £4.31bn last month left a visible trade surplus of just £15m, down from the latest previous figure of £314m in February and the record £742m in January.

The surplus on invisible transactions last month was estimated at £134m, also well down on the figures at the beginning of the year when the surplus was boosted by EEC rebates.

The deterioration in the trade figures sparked off selling of sterling on a nervous foreign exchange market. Despite Bank of England intervention, the pound closed in London 2.1 cents lower at £1.82. It also fell against European currencies. Its trade-weighted index dropped to 87.3 from 88.0.

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## Move to defuse fear at Reagan bomb remarks

BY OUR FOREIGN STAFF

THE U.S. West Germany and Britain responded promptly yesterday in an attempt to damp down growing concern over comments by President Ronald Reagan implying that he thought nuclear conflict limited to Europe was possible.

The State Department in Washington said the President's remarks were "completely consistent" with the North Atlantic Treaty Organisation's long-standing strategy.

The West German Government denied that his comments could be interpreted as meaning that the U.S. believed in the concept of "limited war."

Mr John Nott, the UK Defence Secretary, said they contained "nothing controversial as far as I am concerned."

Reports of the remarks, made last Friday, prompted a sharp reaction in West Germany, mainly from members of the Government coalition parties.

One said they brought the effectiveness of the Western deterrent into question and increased the possibility of conflict. Another claimed the President had handed a more powerful argument to the growing European pacifist movement.

Mr Michael Foot, the Labour leader, said that President Reagan could hardly have said anything which would mobilise the anti-nuclear movement more effectively.

"It would be a nuclear war limited to us in Europe, and it would wipe us off the map," he said.

Mr Caspar Weinberger, U.S. Defence Secretary, said yesterday in Glenageary, Scotland, where he was attending a meeting of Nato defence ministers, that he had seen the transcript of the controversial press briefing.

The President had been asked whether, if battlefield nuclear weapons were used in Europe, the U.S. would automatically respond with intercontinental ballistic missiles.

The President had replied: "I don't think so," Mr Weinberger said.

"I could see where you have the exchange of tactical weapons against troops in the field without it bringing either one of the major powers to pushing the button," Mr Reagan added.

Herr Kurt Becker, the Bonn Government's spokesman, said Mr Reagan's statement was fully in line with Nato's doctrine of "flexible response."

He recalled that Mr Weinberger recently described as "a ridiculous rumour" the idea that an East-West nuclear

exchange could be limited to Europe.

The Nato flexible response strategy, dating back to the 1960s, is to maintain "an assured military capability to deter the use of force, conventional or nuclear, by the Warsaw Pact, preferably at the lowest level," a State Department statement said.

Mr Reagan's comments have stirred controversy in European capitals this week and aroused concern that the U.S. might be planning to uncouple its nuclear deterrent from allied security in Europe.

The State Department in Washington responded quickly in an attempt to allay the fear, with officials insisting there was no change in U.S. policy.

The flexible response strategy "has kept the peace in Europe since the alliance was formed and ensures that the Soviet Union could perceive no advantage in initiating the use of force at any level," the department's statement said.

The U.S. is trying to persuade its allies to accept a new generation of nuclear weapons—52 Pershing and Cruise missiles—on their soil in an attempt to prevent caps opening up in the ladder of escalation and avoiding the stark choice between quick surrender in Europe and mutual annihilation in an all-out nuclear war.

Anthony Robinson adds: Soviet President Leonid Brezhnev yesterday strongly criticised the U.S. President for allegedly stating that Soviet leaders "in conversation among themselves" consider that victory in nuclear war is possible.

"Among ourselves we are saying the same as that stated by me publicly at the 28th party congress, namely that it is dangerous madness to try to defeat each other in the arms race and to count on victory in nuclear war," he said.

"I shall add that only he who has decided to commit suicide can start a nuclear war in the hope of emerging a victor from it... for retribution will ensue inevitably."

He called on the U.S. to join the Soviet Union in making "a clear and unambiguous statement rejecting the very idea of nuclear attack as a criminal one."

£ in New York

	Oct. 19	Previous
Spot	\$1.8295-8315	\$1.8340-8280
1 month	0.07 1/2-1 1/4	0.05 1/2-1 1/2
3 months	0.05 1/2-1 1/4	0.15-0.25
12 months	1.15-1.35	1.25-1.45

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## Cable & Wireless sale proceeds

FINANCIAL TIMES REPORTER

THE GOVERNMENT SALE of just under half of Cable and Wireless to the private sector should begin today.

Kleinwort Benson, the bank acting for the Government, and the 'group of brokers' to the issue headed by Cazenove, are expected to start approaching potential underwriters for the £150m to £200m public offer before the market opens this morning.

Once the underwriting is complete—and institutional investors appear ready to take up their allocations—preparations will begin for the public offer of 49.9 per cent of the company next week.

The Government decided to sell off Cable and Wireless to

the private sector over two years ago. This year's Telecommunications Act, which met strong opposition in the Commons, empowered it initially to sell "just less than 50 per cent" of the international telecommunications group, one of the oldest Government-owned organisations.

Special arrangements have been made, as with other recent Government flotations, for shares to be made available to Cable and Wireless's employees.

Until now Cable and Wireless has operated exclusively overseas where it has become the world's largest telecommunications operator, managing telephone networks for 13 coun-

tries, telex and telegram operations for 28 countries, and a multiplicity of private installations.

Last week the Government announced that Cable & Wireless would be able to operate in the UK for the first time, when it gave the go ahead for it to set up a rival telecommunications system to British Telecom, whose monopoly has now been broken.

C & W, as part of a consortium including Barclays Merchant Bank and BP, proposes to spend £50m on a service for business users.

In the year to March C & W's pre-tax profits amounted to £62m and its net assets, on an historic cost basis, to £220m.

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## EUROPEAN NEWS

## Dutch housing market in a downward spiral

BY CHARLES BATCHELOR IN AMSTERDAM

THE DECLINE of the Dutch housing market has sucked the building industry, home-owners and the lending institutions into an apparently endless downward spiral.

After a housing boom which started in the mid-1970s and which produced annual price increases of up to 30 per cent, house prices have fallen sharply over the past three years. Developers are now engaged in a price cutting war to reduce unsold stocks, banking profits have been slashed and individual home-owners face large losses.

The collapse of the house market has come at a time when a vocal and aggressive squatters movement has woken up the authorities to the fact that one of Europe's richest countries still faces a considerable housing shortage.

The average family home which fetched £1100,000 (£21,700) in 1975 had doubled in value by 1978. In 1979 prices began to fall—by £120,000 in that year and £20,000 in 1980. Prices have now returned to the levels of early 1977, an average of £160,000, according to the national estate agents' association (NEM).

Five years ago demand was so great that on average only 4,000 homes were on the market. This figure has now risen to some 25,000. And while at the height

of the boom a home owner had only to wait 50 days before selling his property the average delay is now four months.

Two major deterrents to the house buyer are the uncertain prospects for incomes and the high level of interest rates. Real disposable incomes have fallen for three years in succession and there is every prospect of further declines. While the wages of those in work come under pressure the numbers without a job continue to increase. Unemployment is now at a post-war peak of more than 400,000.

The average mortgage rate is now well above 13 per cent—a rise of four points on levels prevailing when the boom peaked in 1978. With most mortgages in the Netherlands granted at a fixed rate of interest for up to the first five years, the borrower may benefit if he buys at a time of rising interest levels. But the home owner who has to renegotiate his mortgage at a sharply higher rate of interest is faced with much greater monthly outgoings.

With Government controls holding many rents, in particular those for older property, down to unrealistically low levels, there is no incentive for the young couple renting a home to contemplate buying.

Demand for unsubsidised free sector housing has almost completely dried up and even state-subsidised homes are difficult to sell. The impact on the building industry has been devastating. More than one in five of the 267,000 men unemployed in August were building workers.

Growing numbers of individual home-owners are unable to keep up with mortgage repayments and the rate of enforced sales has risen. Four per cent of owner-occupiers whose mortgage came up for renewal at a higher rate of interest over the past 18 months are experiencing financial difficulties while a further 6 per cent have had to put off important purchases.

The number of those in trouble is still relatively small and the lending institutions blame factors such as unemployment rather than the high rates of interest. The home-owners' pressure group Eigen Huis has forecast a complete collapse of the market with more than 100,000 people in serious financial difficulty by the end of next year.

The banks, which account for most mortgage lending in the Netherlands, have been hard hit by the sharp drop in the volume of business. New home lending fell by one quarter between the first half of 1980 and the same period this year.



Those banks which deal almost exclusively in mortgage lending have been badly shaken. The profits of Westland-Utrecht, the largest of the specialised mortgage banks, tumbled by nearly two-thirds last year and have continued to drop sharply in 1981. One, the Tilburgsche Hypotheekbank, even expects to make a loss this year while the Friesche-Groningsche Hypotheekbank foresees reduced profits.

The Bouwfonds, a property development and mortgage lending institute owned by the Dutch municipalities, recently

announced a clearance sale of 300 new houses. Reductions of £1100,000 were offered on £1,250,000 homes and buyers were also guaranteed cheap mortgages.

But the shock wave created by the market's collapse has spread even further. A number of the non-profit making housing corporations which own much of the country's housing stock have invested unwisely in expensive new homes which they now cannot sell. Some may even face bankruptcy.

Many municipalities provide a guarantee that a home-buyer

will meet his mortgage payments, enabling the borrower to obtain a slightly cheaper loan. As more and more people default local councils are having to pick up the bill.

Hard-pressed estate agents have been forecasting a recovery practically from the moment the market started to fall and some grounds for their optimism are finally emerging. The market price of existing houses is now lower than the cost of building new, raising hopes that the forest of "te koop" boards may soon start to thin.

## Ecevit breaks silence to attack generals

BY MEYIN MUMIR IN ANKARA

THE FORMER Turkish Prime Minister, Mr Bulent Ecevit, yesterday broke the silence imposed on former politicians by martial law and launched a strong attack on Turkey's military rulers.

He said he did not condone General Kenan Evren's 13-month-old Administration and was opposed to the sort of regime that it was preparing to give Turkey. Civilian rule is to be restored, after an appointed constituent assembly of 160 has written a new constitution and Gen Evren is expected to seek election as President.

"My personal conception of democracy prevents me from approving the present mode of administration or the regime that is being stipulated for Turkey by the present Administration," he said. "I don't consider myself to be under any obligation to approve these things."

These were daring words from the 56-year-old Social Democrat, who sent the Turkish army into Cyprus in 1974. A military decree provides for severe penalties for former politicians who voice views on Turkish politics, "past, present and future."

Mr Ecevit spent a month in domestic exile after the military coup in September last year. Several months ago the authorities forced him to sever ties with a weekly magazine he founded after the coup. Mr Ecevit is also fighting several charges before a civilian court.

What prompted Mr Ecevit to speak was the decision by Gen Evren, the Head of State, last Friday to dissolve all Turkish parties. The General used the occasion to pour scorn on the politicians he ousted, whom he holds in low esteem.

The politicians were full of "hatred and revenge," Gen Evren said, and were "promising posts and favours as if they would come to power at the first election." They were



Mr Bulent Ecevit, lone voice of opposition

also spreading lies to poison the minds of innocent citizens against the Administration.

Mr Ecevit said yesterday: "I never lie." Adding: "I am not prepared to lie to hide certain bitter realities." Democracy cannot be achieved by disbanding political parties on the basis of personal evaluations and prejudices, nor through limiting and guiding parties in accordance with the personal leanings of those who rule the country."

Mr Ecevit is the only politician to criticise the regime openly. Mr Suleyman Demirel, who was Prime Minister at the time of the coup has remained silent although he is said to be highly critical of the regime in private. Professor Necmettin Erbakan, the Islamic fundamentalist who has just been released from jail, still faces 36 years in prison. Mr Alparslan Turkes, the former Colonel and extreme right-winger, is in prison together with other executives of his party. They all face the death sentence.

## Spanish Socialists aim at responsible image

BY ROBERT GRAHAM IN MADRID

SPAIN'S Socialist Party begins its 29th Congress in Madrid today, buoyed up by the Socialist election victory in Greece.

The congress will be the party's last before the next general elections and the main concern of the leadership is to present the image of a moderate, responsible party of government.

The moderation of Spanish Socialists, even more pronounced since the abortive military coup in February, is in marked contrast to the attitude of their French and Greek colleagues. The various motions to be debated during the four-day congress outline no major programme of nationalisation or any radical departures in policy.

At most there is a threat to reserve the right to take Spain out of the North Atlantic Treaty Organisation if the present government of Sr Leopoldo Calvo Sotelo presses ahead with its plan to make Spain a member of the alliance.

The principal figure at the congress will be the party leader, Sr Felipe Gonzalez. He has consolidated his grip over the party since the previous congress in May 1979 when he walked out in protest at his critics. They had complained that he was running the party in an undemocratic fashion and was seeking to eliminate the party's radical ideological tradition rooted in Marx.

This resulted in an extraordinary congress in September 1979 which saw Sr Gonzalez triumphantly re-elected to the leadership and the elimination of all reference to Marxism in the Socialist platform.

One killed, 100 injured by car bomb in Antwerp

ANTWERP—A car bomb exploded outside a synagogue in the mainly Jewish diamond-trading quarter of Antwerp yesterday, killing a woman and injuring more than 100 other people.

Police said the woman, aged 35, was killed instantly by the blast, which ripped a large hole in the front wall of the synagogue. Thirteen of the injured were said to be in critical condition.

A ceremony marking the end of the Jewish new year celebrations had been scheduled to take place in the synagogue. 15 minutes after the bomb exploded.

Police said it was not known who planted the bomb. The Brussels Bureau of the Palestine Liberation Organisation issued

a statement condemning the attack.

Witnesses said every window in the street where the bomb exploded was blown in. Windows at the central railway station, several hundred yards away, were also shattered. A black sulphurous cloud enveloped the area and it took police more than two hours to ferry the injured to hospital.

In July last year a Jewish child was killed and about 20 people were injured in a grenade attack on a group of Jewish children in Antwerp. Two Palestinians, who said they were members of a group called the Al-Fatah Revolution Line, were arrested. One was jailed for five years and the other is due to appear before an Antwerp court later this year.

Reuters

## Norwegians hope to halt oil drilling wages spiral

BY FAY GJETER IN OSLO

NORWEGIAN oil drilling rig owners and contractors have agreed to co-operate in an attempt to halt a North Sea wages boom. Workers affected are the drilling supervisors (known as tool pushers) and their crews, some of whom have been earning as much as Nkr 500,000 (£45,000) a year.

Drill crews and supervisors have been able to ask what they liked because there is a shortage of men with these skills. Jobs are often filled by recruitment from abroad.

Norway's high taxation helps to push up the wage which foreign workers demand, even though drill crews on mobile rigs pay tax at the lower seaman's rate. A drilling supervisor earning Nkr 500,000 would receive about half after tax.

Employers have bid against one another for scarce workers but are now promising not to do so. They are also taking steps to train a number of recruits.

Apart from stopping the wage spiral, the employers hope to slow the turnover among drilling crews. Crew members move from job to job at present in pursuit of ever higher pay.

About 20 drilling ships and platforms are operating under the Norwegian flag, employing about 200 drillers and drilling supervisors. About half the latter are foreigners.

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## HOW GREAT WILL BRITAIN BE TOMORROW?



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1949:	First product manufactured - an air traffic control desk. First of thirty overseas companies formed, in East Africa and Pakistan.
1950:	Caribbean-wide turnkey telecommunications project.
1954:	Nationwide ATC and aeronautical telecommunications system supplied to Sudan.
1955:	Oil industry communications system for Venezuela. First meteorological services contract in the Sudan.
1958:	First non-government Air Traffic Control School established in London. First public telephone company formed in the Gulf.
1962:	Consultancy contract for siting of new Jeddah Airport. Second Gulf telephone company inaugurated in U.A.E.
1965:	First IAL North Sea oil operation. Supplying communications and maintenance services for Total Oil.
1968:	IAL wins contract for UK SKYNET satellite communications system.
1971:	New Dubai International Airport opens. IAL provides complete airport management and technical services.
1974:	First computer based communications system for a public transit company, installed in Michigan, U.S.A.
1975:	First comprehensive airport security system in Britain, at London Heathrow.
1978:	Acquisition of CFM, Britain's largest independent computer maintenance company. IAL Status microprocessor based communications system launched.
1979:	New Scotland Yard order IAL Status. British Rail buy IAL Medius data network management system. Houston office opens. Unit formed with Cap Gemini Sogefi, international software group.
1980:	CFM data communications network order from Halifax Building Society. Major Malaysian aviation services project.



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## Industry urges Papandreou to show his hand

By Rupert Cornwell in Athens

ANKIOUS Greek industrialists yesterday appealed to Mr. Andreas Papandreou, the country's Socialist Prime Minister-designate, to make known "swiftly and clearly" his plans to extend the public sector.

The call, in an advertisement placed by the Greek Industrial Confederation in leading newspapers, came as Mr. Papandreou, the sweeping victor in Sunday's general election, was completing his cabinet. The new Ministers are expected to be sworn in today.

Mr. George Rallis, outgoing Premier and leader of the defeated New Democracy Party, yesterday handed in the resignation of his Centre-Right Administration to President Constantinos Karamanlis. Shortly afterwards Mr. Papandreou arrived at a tumultuous welcome from supporters of his Pan Hellenic Socialist Movement and entered the presidential palace to be entrusted with the mandate to form a Government. The tone of the industrialists' declaration was conciliatory.

But the proclaimed willingness for a "sustained and realistic dialogue of co-operation" with the new Left-wing Government did not mask their underlying fear of the uncertain economic prospects.

The confederation warned Mr. Papandreou that without industry's help it would not be possible to tackle inflation, cope with unemployment, and reduce the balance of payments deficit, expected to reach some £1.3bn in 1981. The declaration shows that, in contrast to the foreign policy implications of Mr. Papandreou's triumph, which worry international observers, it is his economic and social programme which is the focus of attention at home.

The new Prime Minister has urged private industry to work with him and has made clear that his first task will be to tackle inflation, running at 23 per cent a year. But he has also intimated that there will be major changes in the structure of the credit system, and has promised to nationalise (or "socialise") 10 major groups.

## Moscow's overture studied in Peking

By David Satter in Moscow

THE SOVIET UNION has suggested a reopening of negotiations on the Soviet-Chinese border dispute, which have been in recess for more than three years.

The Chinese embassy in Moscow said yesterday that the Soviet suggestion was being studied by the Foreign Ministry in Peking, but Western diplomats see little possibility that the border talks, even if resumed, could lead to any improvement in Sino-Soviet relations.

Reflecting the fabric of hints and symbols which characterise relations between the two Communist powers, the Sino-Soviet border talks have been going on intermittently for 12 years, despite the fact that they have made no progress and the positions of the two sides remain diametrically opposed.

The Chinese position is that the Soviet Union must rectify the "inequitable" Soviet-Chinese border as a condition for the easing of tension, while the Soviet position is that it is ready to negotiate an easing of tension but there can be no change in the border.

The border talks, which have been held at the level of deputy Foreign Ministers, with lengthy recesses over the years, were supplanted by Sino-Soviet talks on normalising relations, which began in 1979 but were called off by China after the Soviet invasion of Afghanistan.

Alain Cass adds from Peking: The Chinese Foreign Ministry said yesterday China was thinking of resuming border trade with the Soviet Union and this would be one of the items under discussion.

While Peking may be willing to reopen low-level talks with the Russians and to permit a certain amount of local cross-border trade the prospects of any far-reaching improvement in relations with Moscow seem remote.

## Plugging the gap in Bonn's 1982 budget

By Jonathan Carr in Bonn

THE BEST current estimate is that the gap emerging in next year's budget amounts to about DM 7bn: about DM 4.2bn of that through reduced revenue and the rest through extra spending. The main options

The central bank is bound to turn over some of its profits to the Government, and is already earmarked to contribute DM 6.1bn (£1.5bn) to Bonn next year. The Government parties are arguing, however, that Bundesbank profits will be much more than that, and therefore more could be paid over.

The figure being mentioned is an extra DM 1.7bn, bringing the bank's total contribution to the budget next year to close to DM 8bn. If it produces this sum, then Bonn's revenue shortfall would be cut next year from DM 4.2bn to some DM 2.5bn. This remaining sum, it is argued, should be financed through new borrowings—bringing the Government's net credit need next year up to about DM 2.9bn instead of the DM 4.6bn estimated so far.

With that part of the operation decided on, the coalition would need to agree only on fairly modest tax increases and/or budget cuts of less than DM 3bn in order to close the expected DM 7bn gap.

On the face of it, Bonn has a good argument for compensating for a revenue shortfall with more borrowing and more Bundesbank funds. The government says that a further big cut in its expenditure next year would weaken the economy further, bring even less revenue, and thus worsen the very deficit problem the strategy was designed to cure.

The danger is that Bonn's action may be interpreted as a sign the Government is not as determined to put its finances in order as it seemed to be in the summer. The cut in the net credit intake to DM 2.5bn in 1982 was intended to be only the first step in a policy of consistent reduction over years. The currency markets are unlikely to be impressed if Bonn deserts its own credit target for 1982 even before the end of 1981.

Further, there are many who feel that the Bundesbank should only be paying over the kind of sum it can achieve in profit virtually every year. There is dispute over what this figure should be, but no one imagines that the bank will always be able to produce DM 8bn, or even the DM 6.1bn to which Bonn has already committed it.

A further call by Bonn on the capital market and on the Bundesbank would not necessarily mean a declining D-Mark next year. West Germany's export performance and an improving current account position should help assure a stronger currency even if the Government goes ahead with the steps it is now considering. But Bonn runs the risk of squandering that extra element of confidence in the German economy and currency which it won by its own tough budgetary package in the summer.

## 3.8% increase in French consumer spending

By David Housego in Paris

FRENCH household consumption of industrial products picked up in September, supporting official claims that a modest recovery of the economy is underway.

But the pace is still slower than the Government anticipated in the summer when increases in the minimum wage and social allowances were expected to give a fillip to demand. In constant prices household

spending on industrial goods rose 3.8 per cent in September after a downturn in August. Industrial production also rose marginally in July-August according to figures published yesterday by the official statistics bureau. The index of industrial output was up 1.6 per cent in July-August over June but was still 6 per cent down on the same two months of 1980.

While Peking may be willing to reopen low-level talks with the Russians and to permit a certain amount of local cross-border trade the prospects of any far-reaching improvement in relations with Moscow seem remote.

## Nato Ministers reaffirm belief in missile deployment

By Bridget Bloom

DEFENCE Ministers of the North Atlantic Treaty Organisation, meeting at Gleneagles, Scotland, yesterday, reaffirmed their belief in the need to deploy new U.S. nuclear missiles in Europe, according to Mr. John Nott, the British Defence Secretary.

Mr. Nott said, after yesterday morning's session of the

13-member Nato Nuclear Planning Group that there had been "no backsliding" on the commitment by the alliance to base 572 U.S. Cruise and Pershing missiles in five European countries, including Britain.

The resolve of the alliance to go forward on the twin-track decision is absolutely

firm," Mr. Nott said, referring to the Nato commitment to accompany plans to deploy the missiles with talks between the U.S. and the Soviet Union about their limitation—the so-called dual decision—which was reached by Nato in December 1979.

The two-day Gleneagles meeting is the last time that

Nato Ministers will meet before talks on limiting so-called theatre nuclear weapons open in Geneva on November 30.

The U.S. commitment to talks with the Soviet Union on theatre weapons meant that the current meeting of the nuclear planning group was considerably "easier and

more congenial" than the last, which took place in Bonn in April, Mr. Nott said.

He hoped the communiqué at the end of the talks would provide more details of the U.S. negotiating position on both the theatre weapons talks as well as on strategic weapons talks which could start next year.

## Insurance issue for EEC summit

By John Wyles in Brussels

MRS THATCHER is expected to ask next month's European Community summit in London to clear the way for the establishment of a common market for non-life insurance services, despite opposition from West Germany, France and Italy.

Sir Geoffrey Howe, Chancellor of the Exchequer, returned to London disappointed after the failure of a meeting of EEC Economics and Finance Ministers in Luxembourg on Tuesday to make any significant progress towards adopting a six-year-old

draft directive which would remove existing national barriers to the provision of such services throughout the Community.

Even if the Prime Minister succeeds in generating some political will on the issue, it now looks unlikely that the British will achieve their aim of getting the directive adopted during the British term in the presidency of the Council of Ministers which expires at the end of the year. Britain has used the power of the presidency to ensure

negotiation on the draft at three successive ministerial meetings and the issue will be on the agenda again on November 9.

Three contentious issues remain: the extent to which national supervisory authorities should have the right to authorise the operations of an insurance company established in another member state, the degree of freedom from these regulations which should be allowed for the insurance of industrial, commercial and professional risks, and the taxation of insurance contracts.

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## OVERSEAS NEWS

## India moves to mop up black money

By K. K. Sharma in New Delhi  
INDIANS WITH secret funds are to be allowed to invest in a new issue of special Government bonds with no questions asked about the source of the money, according to an official statement yesterday.

The Government said unlimited investment would be permitted in the bonds which go on sale on December 1.

The special bearer bonds scheme was announced last February by Mr R. Venkataraman, the Finance Minister, who took credit for Rs 10bn (about \$546m) from it for budgetary revenues.

However, its constitutional validity was immediately challenged before the Supreme Court, which has now declared the scheme to be legal. This removes all hurdles in the way of the owners of undeclared funds buying the bonds. The Government obviously expects substantial revenues from sales of the bonds and hence the revival of the scheme.

The 10-year tax-free bonds of Rs 10,000 will pay 2 per cent interest.

Some estimates of the "black money" in the economy rang up to Rs 120bn.

## Militant Jewish settlers in attempt to stop Sinai evacuation

BY DAVID LENNON IN TEL AVIV

DOZENS of militant Jewish settlers are moving into the Israeli urban settlement of Yamit in Sinai this week, just six months before the peninsula is to be returned to Egypt and the Israeli settlements there evacuated.

The "stop the withdrawal from Sinai" movement had earlier planned 70 families in houses in Yamit and the surrounding agricultural settlements which have been evacuated in recent months by the original settlers. On Sunday an additional 15 families joined them and dozens more are expected to move in during the coming weeks.

The consequence of this belated move to Sinai could be a pitched and bloody battle between Israeli troops and the settlers as the date for the final evacuation on April 25 draws nearer. All the settlers have weapons issued by the army and some have threatened to use them to prevent the evacuation.

These "new" settlers belong mainly to the ultra-nationalist Gush Emunim (block of the faithful) settlement movement and most of them have come from the Jewish settlements on the occupied West Bank. They are backed by the Techiya political party which opposes the peace treaty with Egypt.

Some of the new settlers have described the assassination of President Anwar Sadat of Egypt as a "heaven sent opportunity" for Israel to halt the with-

drawal. Many expressed optimism that the Government would now have to abandon the final phase of returning Sinai to Egypt.

The Government has taken no action so far against the "new" settlers. But a number of Cabinet ministers have pressed Mr Menachem Begin, the Prime Minister, to treat the settlers as squatters and evict them.

The Premier urged patience when the matter was raised at a recent Cabinet meeting, but

at the same time categorically stated that the settlers would not be allowed to dictate government policy. The withdrawal would take place as agreed, he said.

However, some Ministers fear that the longer the Government delays taking action, the stronger the rejectionist settlers will become and the more difficult and violent will be the final confrontation.

During the earlier Israeli withdrawals from Sinai under

the peace agreement, some settlers who had to be evacuated battled the Israeli army for hours before they were finally ejected, and the area handed over to Egypt.

At that time the settlers used sticks, stones and boiling water against the Israeli soldiers. Those who have moved into the Yamit area now are threatening to resist evacuation with all the means at their disposal, including their Government-supplied automatic weapons.

## Opec agrees to special talks on price unity

By Richard Cowper in Jakarta

THE Organisation of Petroleum Exporting Countries will hold an extraordinary conference on October 29 in Geneva committed to re-unifying oil prices charged by members, almost certainly at a level of \$34.

Confirmation that a meeting would be held was given in Jakarta yesterday by Dr Murti Nugema, the Opec Secretary-General.

He announced the convening of the meeting after an hour's discussion with Dr Subroto, current President of Opec and Indonesian Minister of Mines and Energy. The decision followed intensive consultations among member states over the past two weeks.

Dr Nugema said the decision to hold the extraordinary conference had been taken "after having received the agreement of the majority" of Opec's 13 member states.

Such a meeting can be convened with the agreement of a simple majority of members. The Secretary-General was "positive" that all would attend.

Sheikh Ali Khalifa al Sabah, the Kuwaiti Minister of Oil, was quoted yesterday by Reuters as saying that all members had agreed to the meeting. A question mark, however, still hangs over Iran's attendance.

Dr Subroto would not be drawn on the likely level of price re-unification, merely expressing confidence that a consensus would be reached. The level proposed by Saudi Arabia in May and August was \$34 per barrel, the common price that members are now believed to be aiming at.

That would involve the Kingdom raising its reference from \$32 to \$34 with the other producers following the recent lead of Iraq by lowering their rates to \$34.

Dr Subroto felt that there would be little problem in reaching agreement on differentials. But he would not say what the maximum might be.

The decision, produced of premium crudes - Algeria, Libya and Nigeria - would probably not be happy with less than an upper limit of \$4, though others might argue that, in present market conditions, \$3 would be more reasonable.

The other big issue to be resolved was the duration of any agreement. Dr Subroto said, "Saudi Arabia's position has been that any agreement must be sewn up in advance of any extraordinary conference. It is not clear whether its conditions also include the size of differentials and the length of a price freeze at a new unified level."

## Sabotage 'trebles' in S. Africa

By Bernard Simon in Johannesburg

INCIDENTS of sabotage in South Africa trebled in the first half of this year, compared to the last six months of 1980, the Minister of Defence, General Magnus Malan, said in Johannesburg last night.

The Minister did not specify the number of incidents, but recent targets have included Government offices, railway lines, power stations and at least one military camp. "The black nationalist movement, the African National Congress (ANC), has claimed responsibility for most of the attacks."

Gen. Malan accused the leaders of Zimbabwe and Zambia of giving active support to the ANC and other nationalist movements to open "a second front" against South Africa. "Some terrorists have already tried to cross our borders," he said.

Gen. Malan warned South Africans against "a false sense of security." The authorities have taken steps recently to step up security measures at key installations, and are planning to offer tax incentives for private companies' expenditure on security equipment.

Reuters adds from Windhoek: South Africa has said that negotiations on Namibian independence have reached the stage of preliminary consultations on guidelines for a future constitution and system of Government.

Mr P. W. Botha, the South African Prime Minister, was speaking after a one-day visit to the disputed territory during which he met leaders of the Pretoria-backed internal political parties.

A delegation of the Western contact group on Namibia, which comprises the U.S., Britain, France, West Germany and Canada, is due to visit South Africa and Namibia next week to negotiate the implementation of a peace plan based on UN Security Council resolution 435.

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## Syrians fail to crush Moslem Brotherhood

BY PATRICK COCKBURN, RECENTLY IN DAMASCUS

A SMALL Suzuki truck drew up outside an apartment block partly occupied by Soviet advisors in east Damascus ostensibly to deliver cakes to a party of diplomats. Instead, it blew up, killing at least one Soviet advisor and wrecking the block.

The blast two weeks ago was the fourth such incident in the Syrian capital over the last two months. The most dramatic and bloody one was on September 3 when a car exploded just by the front steps of the air force headquarters, killing a number of Syrian officers, including a major general.

"I saw at least a dozen bodies being carried away," said an eye witness.

The explosions, almost certainly the work of the Moslem

Brotherhood, are significant because Syrian President Hafez al-Assad seemed to have crushed the fundamentalist opposition which last year launched a wave of assassinations against members of the ruling Baath party and army officers.

The northern cities of Aleppo, Hama and Hama, seemed close to revolt. After 10 years in power the Assad government faced its severest test but by last autumn the Moslem Brotherhood and their allies were being ruthlessly rooted out all over Syria.

Now the Government is repeating its clampdown. The elite defence brigade, dressed in their distinctive brick red and green camouflage uniforms, led by the President's brother, Rifaat al-Assad, are stationed outside all

the main public buildings, and the houses of members of the Government, party and army. Streets are cordoned off.

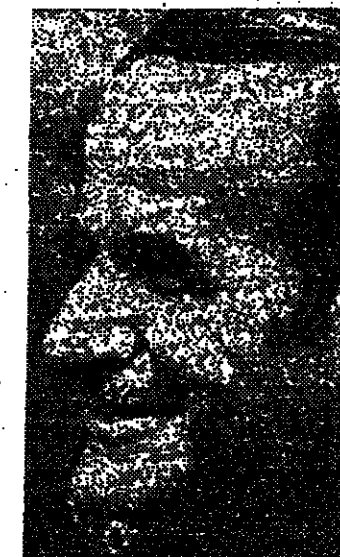
Fear of the Moslem Brotherhood and fundamentalist Moslem militants also had much to do with the very muted official jubilation at the death of Egypt's President Anwar Sadat. The group which killed him is similar to that which wounded President Assad in the middle of last year. There are a few posters showing the face of Mr Sadat being erased by a hand holding a rubber marked with the Syrian colours, with the slogan "the end," beneath his head. But, in general, Damascus is worried by any show of strength by the Moslem Brotherhood and its offshoots, whether at home or abroad.

Yet whatever the unpopularity of the Government, many, if not most Syrians, do not see fundamentalist Islam as providing a credible alternative to the Baath party.

At the same time President Assad's international position is stronger than it was a year ago. His refusal to withdraw anti-aircraft missiles from Lebanon

in the summer when Israel was threatening to attack them, strengthened his nationalist credentials. The treaty of friendship and co-operation signed last year with the Soviet Union ensured that if war with Israel did break out Syria could hope for direct Soviet military support. And Iraq, Syria's traditional enemy, is too embroiled in its war with Iran really to threaten Damascus.

The missile crisis in Lebanon also brought Syria additional support from the conservative Arab oil producers. This is particularly important because their financial aid is crucial to Syria's economy and military strength. This year alone, defence is budgeted to take 54 per cent of the Government's



Assad: new clampdown

ordinary expenditure, excluding investment projects, and at least one third of budget receipts are from loans and aid.

## Salisbury police arrest 700 demonstrators

Riot police in armoured vehicles arrested at least 700 striking teachers and nurses demonstrating for more pay in central Salisbury yesterday, according to officers on the scene, Reuters reports.

Trucks carried away hundreds of teachers from outside the headquarters of the Education Ministry.

Police supervising the operation said some 200 people were arrested but journalists counted about 600 men and women aboard the vehicles, singing, chanting and cheering as they were driven off. Police said 500 nurses had also been arrested outside the Health Ministry headquarters a few blocks away, where they were demanding to discuss pay rates.

## Bani-Sadr aide shot

Mr Manoucher Massoudi, who was legal adviser to Iran's ex-President Abolhasan Bani-Sadr, was among 30 people reported executed on Monday. Terry Povey reports from Tehran. He appeared on State television to confess to immoral and anti-Islamic practices in the office of his previous employer and it had been expected that his life would be spared.

## Canberra backs Salim

Australia has decided to back Mr Salim Ahmed Salim, the Tanzanian Foreign Minister, to replace Dr Kurt Waldheim as Secretary-General of the United Nations, officials said yesterday. Reuters reports from Canberra. The decision was a significant gesture by a Western block country, most of which are expected to support Dr Waldheim whose second five-year term ends in December.

## Parliament for Oman

Oman has announced the establishment of a nominated parliament, fulfilling a promise by Sultan Qaboos Bin Said last November to allow more public participation in Government. Reuters reports from Muscat. The Sultan has issued three decrees setting up the 45-member state advisory council, the first parliament in a country where modern development began only 10 years ago.

## N Korea-Angola pact

North Korea and Angola have signed a treaty of friendship and co-operation according to the official North Korean news agency, AP reports from Tokyo. The treaty was signed by North Korean President Kim Il Sung and Angola's President Jose Eduardo dos Santos in Pyongyang on Monday.

## Car sales rise

South African passenger car sales reached a record of 27,626 vehicles last month, compared with 23,849 in August, according to the National Association of Automobile Manufacturers, writes Bernard Simon from Johannesburg. Sales in the first nine months of 1981 were 10 per cent higher than in the same period last year.

## Tokyo gold exchange

The Tokyo gold exchange is expected to be established in December and start operations the following month, an official of the Ministry for International Trade and Industry said, Reuters reports from Tokyo.

## Palestine talks

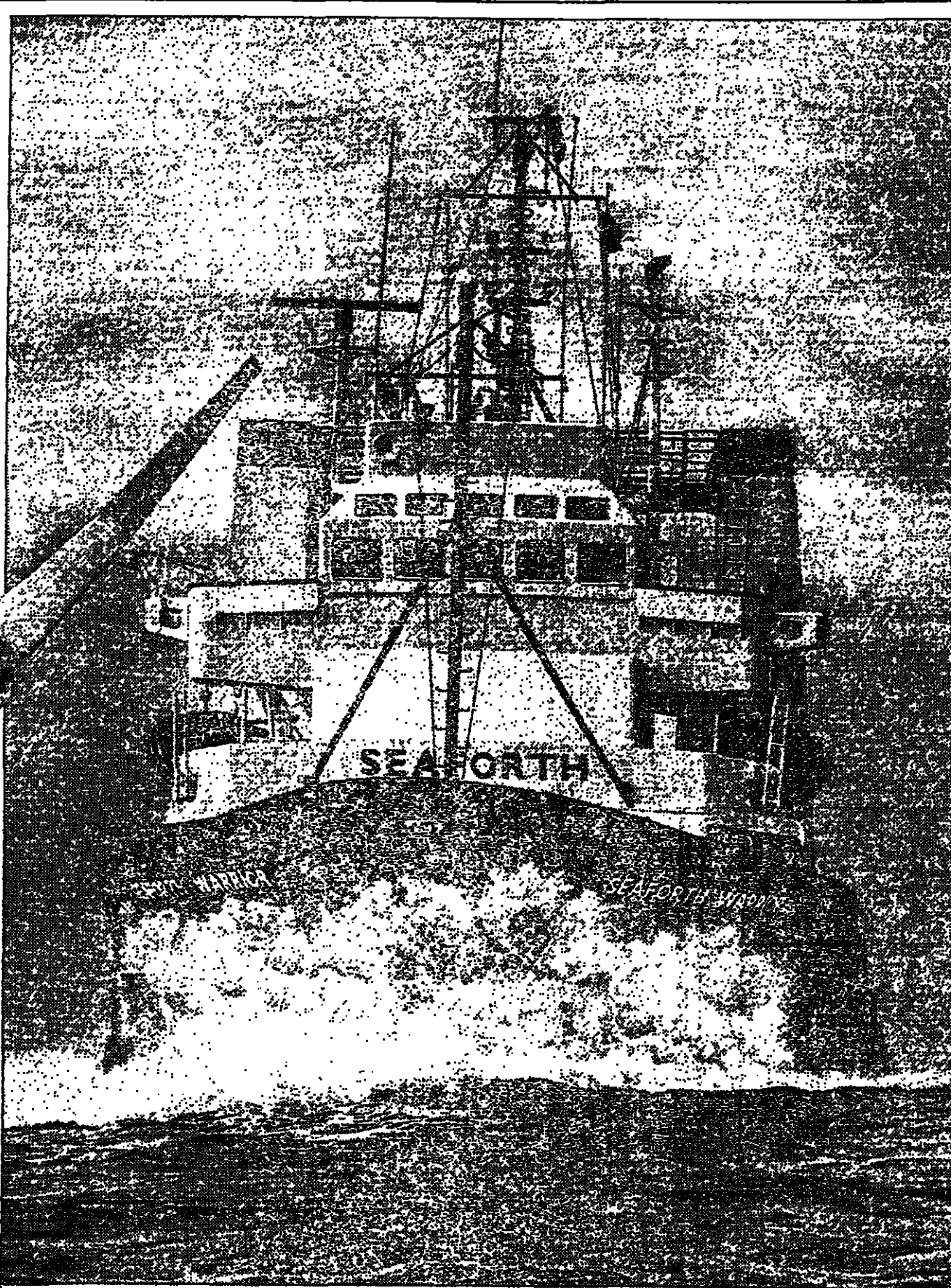
Israeli and Egyptian officials met today for the first time since President Sadat's murder for talks on Palestinian autonomy but with little hope of progress. Reuters reports from Tel Aviv. An Israeli official said Israel had no fresh proposals to make but added: "We will be watching to see if there is any shift or some new nuance in the Egyptian position."

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هكذامن النحل



## Brazil faces real fall in GDP

By Andrew Whitely in Rio de Janeiro

BRAZIL'S gross domestic product, growth this year, will be the lowest in the country's modern history, and may even register a real fall, the Central Bank estimates today. The estimate, which will be published in a country of 120 million people, is a blow to the government's hopes of a recovery in industrial output during the last quarter. The Central Bank thinks the increase in GDP will be somewhere between 0 and 1 per cent, as against 8 per cent in 1980, GDP in 1980 totalled \$200.1bn (£109.3bn), \$1,864 on a per capita basis.

However, there are no clear signs so far to back up the Government's optimism of an industrial recovery. In the first eight months of the year, output fell overall by 6 per cent. Pressure from industrialists for a reversal of the Government's tight monetary policies is increasing daily. Much of Brazil's economy is facing a crisis, the previous lowest GDP growth figure recorded over the past 20 years was in 1963, the year before the military took over.

In an interview with the *Gazeta Mercantil* yesterday, Sr Carlos Langoni, the Central Bank governor, warned that there could be no let up in 1982 — an important election year — in efforts to bring the economy under greater control, particularly through the elimination of subsidies.

The overriding concern to the Government this year has been to break the inflation spiral and bring foreign trade into balance. These are seen as prerequisites to maintain the foreign exchange in flow needed to service Brazil's debt mountain, likely to exceed a gross \$80bn in 1981.

On both these grounds, Brasilia can claim success. Annual inflation is almost certain to be down to 85 per cent by the end of the year from a peak of 121 per cent in March. Furthermore, Sr Langoni predicted there would be a \$700m trade surplus in 1981 against last year's \$2.8bn deficit.

## Ian Hargreaves looks at the hard choices facing the depressed U.S. motor industry

# Car workers prepare to defend their vanishing jobs

SEPTEMBER 14 1982 is a long way off, but the date is already circled on calendars in Detroit. That is the day when the most important labour contract in America expires—the United Automobile Workers Union agreement with General Motors, Ford and Chrysler.

The UAW-Big Three deal is fundamental because it sets standards which ripple through other heavy industries and critically influence labour costs affecting at least a third of U.S. industry.

The contract — a pioneering effort in many ways—was the first, in 1948, to include inflation-linked wages. It is a blueprint for future wage inflation in the U.S.

But this year the stakes are higher. The longest slump in Detroit's post-war history continues and Chrysler is alive only through Government aid and because UAW members gave up \$1bn (£540,000) in wage increases.

Nine months before serious bargaining will begin, positions are already being staked out. Mr Roger Smith, GM's chairman, has made labour costs a keynote of several recent speeches, bemoaning the fact that GM has to pay its production workers almost \$20 an hour in wages and benefits, which is 88 an hour more than the Japanese

motor companies pay. With imports holding over a quarter of the U.S. car market, Mr Smith is right to be worried. GM's labour costs rose 11.5 per cent in the year to June 30 and as a percentage of sales, payrolls were 28.5 per cent, up from 26.8 per cent in 1979.

"Our labour costs are about 80 per cent higher than those in the rest of American manufacturing and 80 per cent higher than those of our Japanese competitors," he says.

Mr Philip Caldwell, Ford's chairman, says his managers have been pursuing a major education campaign to inform union officials and shopfloor workers about the scale of the company's problems after its losses of \$1.5bn last year.

What will happen if the UAW does not budge? "We will have to take a more global view of the matter," says Mr Caldwell. In other words, more components, even whole vehicle kits, will be shipped in from overseas.

This is what American businessmen call hard ball. The man wielding the bat is Mr Douglas Fraser, the Glasgow-born UAW veteran now in his final term as union president. "We are going to be talking job security," he says, hardly surprising in view of the decimation of his membership in the slump. Over

150,000 men are still laid off indefinitely and few will work in the car industry again.

"There are two or three possible approaches, but the one which looks most attractive to me is to have some guaranteed level of employment stated in numbers," says Mr Fraser. He accepts there would have to be an escape hatch for extraordinary circumstances.

Another item on Mr Fraser's preliminary bargaining sheet is a shorter working week, something the industry rejected in the 1979 negotiations because a boom in demand made this a practical impossibility.

Mr Fraser thinks the Japanese problem should be dealt with by enacting local content laws, which would require those who sell cars in the U.S. to make a certain percentage of them in the country. He was also a strong advocate of import controls, which the Reagan Administration negotiated in a milder form last spring.

Another, longer term strategy of the UAW, he says, is to pursue international trade unionism, with an eventual goal of common collective bargaining in multinationals.

Mr Fraser thinks a three-year contract, the norm since 1955, may be too long and cites his great predecessor in the presidency, Mr Walter Reuther, in

stating the attractions to the union of profit-sharing as a basis for the remuneration systems of the future. "Reuther used to say 'doesn't it make more sense to divide the economic pie after it's baked rather than before it's in the oven,'" he says.

Mr Fraser says he accepts the need for improvement by the workforce, especially in such areas as job-enthusiasm, which runs at about 10 per cent in the U.S. compared with less than 1 per cent in Japan. But he thinks the industry's average annual productivity improvement of 3.4 per cent in the past

20 years, although about 0.2 per cent less than the real increase in carworkers' pay and benefits, is creditable.

The answer, he argues, does not lie in dragging American wages down to oriental levels. He is a liberal and committed to the argument that high wages prime the economy.

Mr Fraser points out that the average Big Three manager is paid 700 per cent more than his Japanese equivalent.

The table lends support to the argument that all the fault for the labour cost gap does not lie with the UAW. In the past year the Big Three have started to demand better quality and more efficient production from their suppliers.

The main focus of the employers' attack will probably be to curtail fringe benefits, such as holidays, pensions and health care, which in a country which offers few state-funded welfare benefits make up about half the hourly paid payroll bill.

Another area of perennial concern is that of wage indexation, by which wages are increased quarterly at a rate of 0.25 per cent per 1 per cent increase in the consumer price index, the best such deal in American industry.

Adding to the complexity of the issues is the fact that for

the first time for many years, the Big Three are not starting from the same base. By next summer, Chrysler workers will be earning \$3 per hour less than their counterparts at GM.

Mr Fraser, ruminating on the difficulties he has had in holding off GM and Ford demands for Chrysler-type concessions, wonders aloud whether the union made a mistake in helping to bail the company out. Certainly he is adamant that the goal now is, in stages, to bring Chrysler back to the level of the GM and Ford contracts.

The most immediate test of the principle of one-industry/one-wage will be at Volkswagen of America, where the UAW contract expires on November 2. VW, as a newcomer to the U.S. industry three years ago, got easier terms from the UAW, but Mr Fraser insists they must match GM in the next contract. American Motors, another minnow in the industry and frequently in trouble, has also had very few concessions from the UAW.

There are a dozen good reasons why Mr Fraser must not seem weak and a dozen dangers to his own industry of playing too strong a hand.

As he says: "This is one hell of a time to be president of the UAW."

JAPAN'S LABOUR COST ADVANTAGE	
	Labour cost per vehicle in U.S. Japan \$ \$
Car company hourly labour	1,170 497
Car company salaried staff	315 134
Components suppliers	1,255 534
Materials suppliers	171 73
Total	2,911 1,238

Source: Based on Nissan J Business Review. Calculations based on production of a 4-door compact car. Exchange rate of 1 = 240.

## Video case may go to Supreme Court

By Our New York Staff

THE controversial issue of whether private individuals may record copyright television programmes on video machines, has become a hot candidate for a Supreme Court ruling, following a decision by a federal appeals court on Monday that it is illegal.

The court, in San Francisco, said video recording infringed the copyright laws and rendered offenders liable to damages.

The ruling, which has broad implications for the fast-growing home video market, overturned a lower court ruling that private individuals could record programmes for their personal use.

The right to record radio programmes has already been recognised as a specific exemption from the provisions of the copyright laws.

The case was originally brought by Universal City Studios and Walt Disney Productions against Sony, the Japanese video recorder manufacturer, and several people involved in the retailing and promotion of home video recorders.

The appeals court said Congress did not appear to have made any special exemption from copyright law for home video users.

The court sent the case back to the lower court with a direction that the judge should consider damages and an injunction against Sony and the other defendants.

The appeals court also said that anyone involved in the manufacture, distribution, retailing and promotion of video recorders would be liable for damages if they knew that the recorders would be used to record copyright television programmes.

The ruling puts a major legal constraint on the use of home video recorders which could affect sales. It is not clear, however, whether the constraint could be policed.

Lawyers representing the defendants indicated yesterday that they were considering appealing to the Supreme Court to obtain a definitive ruling.

Observers of the case, which has been running for several years, said they had expected such an outcome.

## U.S. welcomes French offer of troops for Sinai

By David Buchan in Washington

THE U.S. yesterday "warmly welcomed" President Francois Mitterrand's offer to contribute some French troops to the multinational Sinai peacekeeping force after Israel's planned return of the peninsula to Egypt next spring.

The offer made during the French leader's two-day talks in Virginia with President Reagan, is preliminary, State Department officials said. It is not a firm commitment.

The Mitterrand move contrasts sharply with previous French policy under former President Valéry Giscard d'Estaing, who sought to keep a maximum distance from the U.S. Camp David peace initiative.

The 1979 Egyptian-Israeli peace treaty, plus the phased return of Sinai, are so far the only real fruit of that initiative.

## Guatemalan oil pipeline sabotaged by guerrillas

By Hugh O'Shaughnessy

THE OIL pipeline which links the Guatemalan oilfield of Rubelsanto with the Caribbean port of Santo Tomas de Castilla has been holed five times by left-wing guerrillas this year, according to reports from Guatemala City, as insurgency rapidly escalates in the country.

Rubelsanto, which is controlled by the French state oil company Elf Aquitaine, is pumping only about 6,600 barrels of oil a day but oil production is expected to double next year and become one of Guatemala's main exports.

The guerrillas have also threatened to blow up the desulphurisation plant at Rubelsanto. The government of General Romeo Lucas is stepping up security along the 135-mile pipeline.

The threat to oil production comes as hostilities between the Government forces and

## Canada warned on 'losing foreign friends'

By Robert Gibbins in Montreal

MR ROLAND C. FRAZEE, chairman of Royal Bank of Canada, the largest chartered bank in the country, says Canada is "losing friends internationally at a very rapid rate" and Canadians are being called "economic pariahs."

This is because federal policies to promote greater Canadian ownership of some key industrial sectors have created the impression that Canada is trying to "devalue, dislodge and displace" foreign investment. In fact it needs foreign capital and strong international economic relationships, he said in a speech in Winnipeg.

Mr Frazee said Canada was entitled to put the country's interests first, but "we are not entitled to do so by discrimination against the interests of others or by imposing unfair and retroactive policies."

## Premiers ask Trudeau to delay deadline on plan

By Our Foreign Staff

A GROUP of Canadian provincial premiers have asked Mr Pierre Trudeau, the Prime Minister, to postpone his end of October deadline for referring the Canadian constitutional dispute to Westminster.

At a premiers' meeting in Montreal on Monday the eight who oppose Mr Trudeau's package asked for a meeting in the first week of November to seek a last-minute compromise. Mr Trudeau had suggested meeting on October 27, 28, or 29 and said he would submit his proposals for ratification by the British Parliament if no agreement is reached before the end of this month.

Mr Trudeau's proposals include the abolition of the British Parliament's existing right to make certain basic changes to the Canadian constitution upon a Canadian propo-



# BARCLAYS BANK HELPS DE HAVILLAND OF CANADA DELIVER IN THE MIDDLE EAST

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## ENERGY REVIEW

# Boom times for mud, steel and ships

By Martin Dickson, Energy Correspondent

A WORLDWIDE upsurge in oil exploration is spelling boom times for the thousands of companies, large and small, which supply the drilling industry with essential services and equipment.

Amid the gloom of recession, the oil services industries stand out as notable growth areas. Exploration, for example, is providing a welcome boost to two of the sectors hardest hit by the slump—steel making and ship building.

Company results tell the story particularly dramatically. In recent months three of the largest suppliers of equipment to the U.S. oil industry—Armco, Northwest Industries and Hughes Tool—have all reported first half improvements in net earnings ranging from 20 to 112 per cent.

The drilling boom began in 1978 as iron descended into chaos and oil prices spiralled through the roof. Since then, it has been given a further boost in the U.S.—the world's dominant drilling area—by the Reagan Administration's expansive leasing policy and the earlier-than-planned decontrol of domestic oil prices.

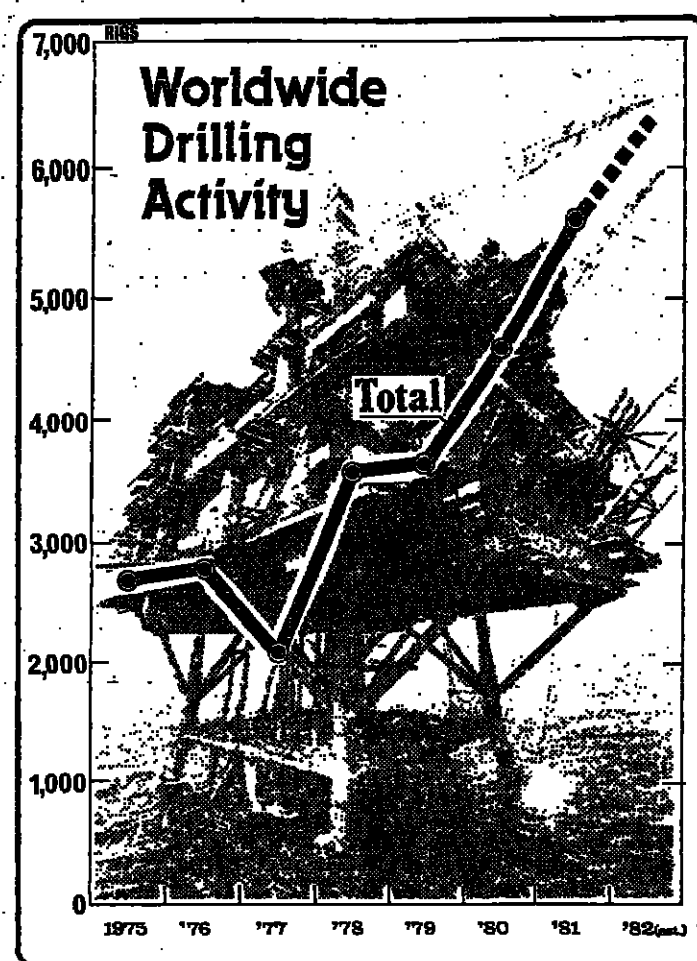
Hughes Tool, the major manufacturer of drilling bits, estimates that this year will see an average of 5,650 drilling rigs active on land and at sea in non-communist countries—75 per cent more than in 1977. Some 3,950 of these are in the U.S.

The company predicts that 6,390 rigs will be active next year—a 13 per cent rise on 1981. Of these, 4,500 will be in the U.S.

How long can this go on, particularly in view of the current oil glut? Oil and Gas Journal, the authoritative U.S. publication, argues that the market should be able to absorb one more year of growth before demand begins flattening.

But there are few firm signs of a slowdown yet. "There's been a good deal of speculation that the 'glut' might affect the exploration budgets of the oil companies," says Mr Paul Kelly, vice president for public affairs of Zapata Corporation, the large, Houston-based oilfield services company. "But we have not seen any softening in demand for equipment and supplies to date."

Drilling a well is not cheap. In the North Sea the hire of a drilling rig alone may set an oil company back £4m to £5m



Brane Redovic

and on top of that it will have to pay out about £70 for every foot drilled on equipment such as bits, steel tubing and casing and drilling fluids (known as "mud"). With each well likely to be 12,000 to 18,000 feet deep, a great deal of money is involved.

The impact of the bonanza on the various supply industries varies markedly, depending on their structure and supply/demand factors. But the highlights include:

● **Steel.** A particularly tight market has developed in the U.S. for tubular steel used down a well as casing (to prevent the hole caving in) and tubing (through which the oil flows to the surface).

The U.S. steel industry, suffering inadequate profitability, failed to invest in new capacity sufficiently early to meet the expanded demand and imports have now captured about 30 per cent of the market.

One of the beneficiaries is the

British Steel Corporation, which expects to sell 100,000 tonnes of welded tubing and casing in the U.S. this year, compared to nothing in 1980. The oil industry generally prefers seamless tubing to the welded variety, but welded tubing is acceptable in the U.S.—particularly during a supply shortage. The market is worth about \$50m to BSC and will help save jobs at its Corby and Hartlepool plants at a time when UK demand for welded tubular steel is very depressed.

BSC hopes to expand in the U.S. over the next few years but it will face increasingly fierce competition. A great deal of new capacity is due on stream in both the U.S. and Japan.

Armco, the large diversified U.S. steel company, has just announced plans for a \$871m seamless tube mill which should be supplying over 400,000 tonnes a year by 1984. It puts world demand for



Manoeuvring casings during drilling on the Texaco Tartan in the North Sea

tubulars this year at around 7.2m tonnes, with 5.2m of that in the U.S. mills will supply 3.6m tonnes of the total. Global demand could grow to 11.1m tonnes by 1985, with the U.S. accounting for 7.4m tonnes and its domestic capacity reaching 5.2m tonnes.

Major investment is also being undertaken by other heavy equipment manufacturers. Hughes Tool has a \$285m capital budget this year, up 62 per cent on 1980. Research and development activity last year by 18 U.S. oil equipment companies is estimated to have totalled \$470m.

● **Shipping.** "We are experiencing today an unprecedented boom in the construction of seismic vessels, oilfield service vessels and drilling rigs," says Zapata's Paul Kelly.

The statistics are equally eloquent. There are 537 mobile offshore drilling rigs in the world fleet today and the number is expected to grow by 50 per cent over the next four years.

The marine transport fleet used to support the rigs and platforms—ferrying supplies to and from the shore and providing emergency assistance—includes 1,465 large vessels of 160 feet or longer. Mr Kelly says \$854m has already been committed to a further 205 large vessels, due to join the fleet over the next two years.

Both foreign and domestic shipyards are nearly booked through to the end of 1982, he adds. "During the past 18 months five U.S. shipyards have entered the market for service vessels for the first time and

13 additional marine service companies have entered the market to operate vessels."

Other analysts point out that the shipyards of North America, which have been relatively uncompetitive recently, are now almost full of support vessel orders and UK ones are approaching the same position.

● **Drilling fluids.** Despite its name, "mud" is big business. It is circulated down a well to lubricate and cool the drilling bit; to flush out rock chippings and oil traces, which yield valuable geological information; to line the walls of a hole to prevent it caving in; and to provide a weight to balance the upward pressures of the formation being drilled. Mud control has become a highly skilled art.

The market was estimated at \$2.4bn last year—the culmination of a 22 per cent annual compound rate of growth over the previous five years. The U.S. accounts for 65 per cent of the total.

The overall increase in drilling plus the tendency in the U.S. to go for deep gas reserves could push the growth rate up to 32 per cent a year, according to one recent study. For mud costs rise exponentially as depth increases. A deep well—beyond 15,000 feet—has mud costs of about \$45 a foot, compared to \$10 for one at 7,500 to 10,000 feet.

The market is dominated by four large companies—Dresser, NL Industries, Halliburton and Baker International—but there are also numerous small, independent beneficiaries from the boom.

One British company is BW

Mud, a member of the RCA International group. Started in 1976, BW Mud now has a turnover of \$30m to \$25m a year, which Mr Paul Bristol, RCA's chairman, expects to double in 1982. The company's North Sea profits are at present being offset by the costs of expansion abroad, notably in Venezuela and the Middle East.

But Mr Bristol exudes confidence for the future, arguing that the rapid expansion of the mud market could one day make BW larger than RCA's substantially bigger drilling company.

BW was recently re-awarded a contract to supply Shell/Esso platforms on the North Sea—a deal seen as important in boosting the company's international credibility.

BW Mud—in common with several other companies—is doing in microcosm what the Government would like all of the UK's North Sea supply industries to do: use their experience in Britain to build up an international standing.

Mr John d'Ancona, head of the Government's Offshore Supplies Office, which helps coordinate UK industry's efforts to win business, would like to see Britain build up a turnkey capability which could then be exported. He points out that the UK is one of the few countries in the world that could provide a cradle-to-grave oilfield package.

But he recognises that "we've got an awful lot to do to build up and match U.S. capability. There's a hell of a mountain to climb, but we'll keep working about in the foothills hopefully."

## COMPANY NOTICES

### NOTICE TO THE HOLDERS OF BANK HANDLOWY W WARSZAWIE S.A. KD 4,000,000 9% NOTES DUE 1982/87

Notice is hereby given that in accordance with clause 4 (c) of the terms and conditions of the Notes, the holder of any of the Notes has the option to have such Note, or in the case of Notes in denomination of KD 10,000 or KD 100,000 any part of the principal amount of such Notes being an integral multiple of KD 1,000, redeemed by the bank at 100 per cent on 1st April 1982. To exercise the option the holder of the Notes shall deposit the Notes to be redeemed with the fiscal agent or any of the paying agents (addresses given below) from whom payment is required at any time between 15th November 1981 and 15th December 1981 (both dates inclusive).

In the case of Notes of denomination of KD 10,000 or KD 100,000 which are to be partially redeemed first exchanged such Notes for Notes of the appropriate denominations.

Any Notes so deposited may not be withdrawn without the prior consent of the bank.

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PAYING AGENTS: KREDITBANK S.A. LUXEMBOURG 37 RUE NOTRE DAME LUXEMBOURG UBAF BANK LIMITED ST. HELEN'S 1 UNDERSHAFT LONDON EC3P 3HT ENGLAND

BY KUWAIT INTERNATIONAL INVESTMENT CO. S.A.K. AS FISCAL AGENT

### NOTICE OF REDEMPTION TAKEDA CHEMICAL INDUSTRIES, LTD. (Tokyo) TAKEDA CHEMICAL INDUSTRIES, LTD. (London) 6% CONVERTIBLE DEBENTURES DUE 21st March 1984

NOTICE IS HEREBY GIVEN to holders of the 6% Convertible Debentures due 21st March 1984, that pursuant to the provisions of the Memorandum of Understanding, 1981 (the "Memorandum") between the Company and Morgan Guaranty Trust Company of New York, as Trustee, the Company has elected to redeem all the outstanding Debentures on 21st November 1981 at the redemption price of 101.0% of the principal amount thereof together with interest to the Redemption Date. Payment of the redemption price and interest will be made at the following places: (a) in the case of holders of Debentures registered in the name of the Company, at the registered office of the Company, 100, Broad Street, London EC2M 1YU; (b) in the case of holders of Debentures registered in the name of Morgan Guaranty Trust Company of New York, at the registered office of Morgan Guaranty Trust Company of New York, 100, Broad Street, New York, New York 10013, U.S.A.

Interest will cease to accrue on the Debentures on and after the Redemption Date. The Debentures are presently convertible into Common Stock of the Company at Morgan Guaranty Trust Company of New York, 100, Broad Street, New York, New York 10013, U.S.A. at a conversion price of 132.50 Japanese Yen per share.

The right to convert the principal of the Debentures will terminate at the close of business on the Redemption Date. IMPORTANT INFORMATION FOR HOLDERS OF DEBENTURES: The reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange for the period from 5th September, 1981 to 5th October, 1981 ranged from the high of 961 yen to the low of 795 yen per share. On 5th October, 1981, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange was 851 yen per share.

Holders of Debentures, upon conversion, will receive common stock having a greater market value than the cash which they would receive upon redemption. TAKEDA CHEMICAL INDUSTRIES, LTD. 19th October, 1981.

### DAMSON ROYALTY INVESTMENTS S.A. (In liquidation)

LUXEMBOURG, 14 rue Aldringen Luxembourg, Section B No. 17.193

Shareholders are informed that the FINAL LIQUIDATION MEETING will be held at the registered office, 14, rue Aldringen, Luxembourg, on October 30th, 1981 at 11 o'clock with the following agenda:

1. Report of the auditor of the liquidation.
2. Discharge of the liquidator and the auditor to the liquidation.
3. Discharge of the board of directors and the auditor of the Company for the period from January 1st, 1981 to July 31st, 1981.
4. Termination of the liquidation.
5. Determination of the place where the accounts and records of the Company are to be deposited.

Shareholders are advised that valid decisions can be taken by a simple majority of shares represented at the meeting. Shareholders may vote by proxy. In order to be valid, all forms of proxy must reach the company at 14, rue Aldringen, Luxembourg, not later than 3.00 p.m. October 25th, 1981.

Proxy forms are available on request at the head office of the Company, For and on behalf of Damson Royalty Investments S.A., in liquidation, The Liquidator.

### HOLDERS OF BEARER DEPOSITARY RECEIPTS FOR CONVERTIBLE PREFERRED STOCK, FIRST SERIES, OF BAXTER TRAVENOL INTERNATIONAL CAPITAL CORPORATION

NOTICE IS HEREBY GIVEN that the conversion rate applicable to the conversion of shares of convertible preferred stock, first series (the "preferred stock") of Baxter Travanol International Capital Corporation, a Delaware Corporation, pursuant to the guarantee and conversion agreement between the Company and Baxter Travanol Laboratories, Inc., a Delaware Corporation (formerly named Baxter Laboratories, Inc.) as guarantor thereunder (the "Guarantee") shall be two shares of common stock, \$1 par value, of the Company for each share of preferred stock from and after the close of business on October 2, 1981.

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## WORLD TRADE NEWS

## Talbot Samba challenges Metro on fuel efficiency

BY KENNETH GOUGH, MOTOR INDUSTRY CORRESPONDENT

THE METRO seems certain to lose its title of Europe's most economical car with the introduction today of the Talbot Samba designed in Britain but built in France.

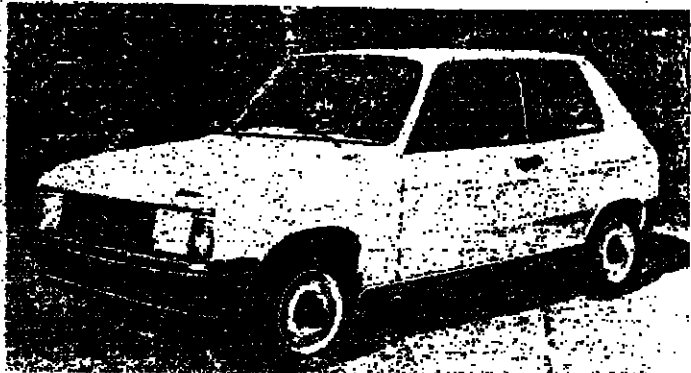
Talbot claims the Samba can achieve well over 40 miles to the gallon at a constant 56 miles an hour. The car can do well over 40 miles per gallon in urban driving, the company maintains, using a 1194 cc, 40 bhp engine.

The Samba's fuel use in France today is a little higher than the Metro's, at 38.5 mpg, and will reach the UK early next year, probably in March.

The UK Energy Department is still testing its fuel consumption but if the figures are anywhere near those the company has already claimed the Samba will top both the Metro and the Renault 5 in the formal fuel efficiency tests.

The Metro's 988cc version has an official consumption of 58.3mpg at 56mph and 41.5mpg in the urban cycle. Comparative figures for the 1108cc RS are 57.6mpg and 44.5mpg respectively.

Previously known by its code-name T15, the Samba is aimed specifically at the high-volume small car segment of the European market. It will have a



different name in the UK.

It will replace the Sunbeam which went out of production with the closure of Talbot's Linwood plant in Scotland. Last year, Talbot sold around 21,700 Sunbeams in Britain and would expect to do better with the more economic newcomer.

In line with the Peugeot-Citroen-Talbot group's philosophy of having its constituent companies draw from a "pool" of common components, Talbot's Samba is based heavily on the Peugeot 104.

However, although the Samba uses a considerable number of Peugeot 104 mechanical and body parts, it is 4 inches longer. The Samba was designed and

styled at Talbot, Coventry, as the Peugeot group's current practice is to have all Peugeot and Talbot cars styled there.

It is being built at the Talbot Poissy plant near Paris and is a three-door, four-seater saloon with a transverse, front-mounted engine. There is a choice of three engines, a 945cc (44.5 bhp) version, the 1124cc and performance is provided by a 1360cc (71 bhp) engine capable, the company says, of a top speed approaching 100 mph and 0-62 mph in 12.5 seconds.

There are four levels of interior trim and, later, a cabriolet version styled by Pinin Farina in Italy.

## Romania in deficit despite trade boost

By Leslie Collett in Berlin

A REDUCTION in Romania's trade deficit with OECD and Opec countries this year has not led to any immediate improvement in that country's serious payments difficulties.

West German economist specialising in Comecon says Romania reduced its trade deficit with OECD countries to \$100m (\$55m) in the first half of this year, compared with a deficit of \$500m in the same period last year.

The Romanian Foreign Trade Ministry said the improvement in the trade picture continued to the end of August, but Romania does not publish import and export statistics with its trading partners.

Last year, Romania had a \$1.5bn trade deficit with Opec and OECD countries, which was a major contributor to its record \$2.4bn current account deficit.

The bulk of Romania's hard currency deficit last year was with Opec countries. The Romanians imported nearly \$1bn worth more from these countries in crude oil than it exported to them.

According to Mr Ion Stancu, a deputy Minister of Foreign Trade, Romania's oil imports from Opec this year will be between 12m tonnes and 13m tonnes, compared with 15m tonnes last year.

This would represent a saving of approximately \$750m, according to the West German Comecon specialists. Earlier, Romania had estimated to the International Monetary Fund that it would have a trade gap this year of \$1bn.

has said.

Such a company could compete with the U.S. and European oil companies in providing oil technology to Latin American countries, he added.

The Oil Ministers of Venezuela, Mexico and Brazil agreed in a statement signed during a ministerial-level meeting of the Latin American Energy Organisation (Olaide) to seek means for carrying out oil exploration and development programmes in Latin America.

"This is a trilateral initiative, but within the framework of Olaide," Dr Humberto Calderon Berti, Venezuela's Energy Minister explained, saying that the organisation structure would be ready within three months.

## INDIA-FRANCE MIRAGE TALKS

## Soviets counter with MiG-25 offer

BY K. K. SHARMA IN NEW DELHI

THE SOVIET UNION has offered to supply India with the interceptor version of the MiG-25 Foxbat aircraft as well as with the technology to manufacture the aircraft in India.

The Soviet offer coincides with the visit of an Indian Government negotiating team to France to hold what are termed as "final negotiations" with French authorities for the purchase of 150 Mirage 2000 aircraft.

The negotiations involve Mr P. K. Kaul, the Indian Defence Secretary, members of the French defence establishment and Avions Dassault-Breguet, manufacturers of the aircraft.

The India-France deal has been considered a foregone conclusion for some months, but it now appears that Indian authorities are seeking better terms from the French to clinch the deal.

India prefers the Mirage 2000, but arguments against acquiring

it are that delivery of the first aircraft will be made as late as 1984 and that it will be expensive at around \$25m for each fighter.

The new aircraft is needed urgently since the Indian Air Force feels it has to match Pakistan's increased capabilities as a result of the acquisition of the sophisticated F-16s from the U.S., the first of which will be delivered next year.

Russia has now offered the interceptor version of the Foxbat on considerably lower terms than the Mirage 2000 and has also promised almost instant delivery.

The Foxbat, of which India already has the reconnaissance version, is of proven ability and is thought to be suitable as a counter to the F-16s after it is fitted with modern electronic equipment.

The cost of a MiG-25 is said to be less than that of the Mirage 2000.

India's reluctance to buy the MiG-25 stems from the excessive reliance it would put on the Russians as a result. The Soviet Union has accepted an order for 120 MiG-23s, some of which are now in service with the Indian Air Force.

The MiG-23 is also to be made in India to replace the now obsolete MiG-21 and its successor the MiG-21-BIS, which are already being made in India in three factories.

The French have offered to transfer the technology to manufacture the Mirage 2000 in India. The deal under discussion involves the purchase by India of 40 aircraft built in France, another 45 built in knocked down form in France and assembled in India and the remaining 65 built entirely in India.

Talks on the deal began some months ago, but its finalisation has been delayed because of the

terms and the late delivery of the aircraft. If it is to go through, both countries hope to announce the deal before Prime Minister Indira Gandhi visits France next month.

Meanwhile, Russia is to help India explore for hydrocarbons in West Bengal state and other parts of the country, under terms of a protocol signed yesterday by Mr D. Takoyev, Soviet Deputy Minister for Oil and Industry, and Colonel S. P. Wahi, Chairman of India's Oil and Natural Gas Commission.

The agreement provides for the start of exploratory operations in demarcated areas of West Bengal from next March. The two countries have also agreed to draw up a long-term plan of co-operation for the development of the oil industry in India.

A group of 40 Russian specialists is to work in India in various areas of the oil industry as part of this plan.

## Matsushita seeks better investment/sales balance

BY CHARLES SMITH IN TOKYO

MATSUSHITA ELECTRIC, the world's largest consumer electronics manufacturer, plans to achieve a 50-50 ratio between its direct exports from Japan and its offshore manufacture.

At present Matsushita's exports are worth roughly twice as much as its overseas production.

Mr Toshihiko Yamashita, the president of Matsushita, told foreign correspondents yesterday that expansion of overseas production would help prevent trade frictions by providing job opportunities in developed countries.

Matsushita plans to reach the 50-50 ratio in about five years' time, Mr Yamashita said.

Matsushita is the largest overseas investor among Japanese manufacturing companies, with a total of 34,000 workers employed in factories outside Japan.

Many of the company's overseas plants originated as assembly operations, but Mr Yamashita says that overseas companies will be encouraged from now on to produce in-house electronics components.

Matsushita also plans to step up its education programmes in Japan for overseas employees. At present, about 400 workers are brought to Japan for training every year.

Nippon page 37

## Pirelli signs £27m cable contract with Iraq

BY JAMES SUTTON IN ROME

PIRELLI cables, part of the Milan-based cables and tyres group, has signed a \$50m (£27.8m) contract with the Iraqi Government to supply high-tension power cables to Iraq.

The cables will be underground 132kv cables, for a 165km network in the city of Baghdad.

The installation of the cables, which will be made in Italy, will be carried out by a subsidiary of the Pirelli group based in Britain, Pirelli Construction.

The installation makes up an important part of the contract. Pirelli Cables is carrying out

an important power cables contract in Libya, and a contract for submarine power cables between Vancouver Island and the mainland in Canada. It is also to supply cable for a submarine power link between Britain and France.

Reuters reports from Rome: Iraq, which at present supplies 8 per cent of Italy's oil needs, is willing to increase its exports to Rome. Italian Government officials said.

A possible increase in Italy's current imports of 160,000 barrels per day from Iraq was discussed by Mr Saadoun Hamadi, Iraq's Foreign Minister, and his Italian counterpart Sig. Emilio Colombo in Rome.

## UK-Brazil orders expected

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

BRITAIN is expecting a major boost to its trade with Brazil as a result of the visit to London on Friday of Prof. Antonio Delim Netto, the Planning Minister.

Prof. Delim is expected to sign a wide-ranging memorandum of understanding on a number of capital projects of interest to British exporters. On Tuesday, he is to give a presentation of Brazilian economic strategies to senior figures in the City.

The hope in Whitehall is that the memorandum of understanding will prove more effective than the one signed by General Ernesto Geisel during his state visit to Britain in 1975. This covered the building of a steelworks and rail projects,

most of which have been affected by cuts in public spending in Brazil in recent years.

Brazil's imports from Britain were disappointing last year, totalling £218m, as against £286m in 1979. Brazil's sales to Britain also fell last year totalling £298m as against \$400m in 1979.

The Brazilian authorities are forecasting a \$700m surplus on the trade account this year.

Kim Fuzad reports from Caracas: A joint agreement signed by Latin America's three largest state oil companies—Petrobras de Venezuela, Pemex of Mexico, and Petrobras of Brazil—could lead to the creation of a multinational oil company, President Luis Herrera Campins of Venezuela

## Stainless steel demand 'likely to grow'

By Richard Mooney

STAINLESS STEEL demand in the newly industrialising countries is likely to grow quickly in the first half of the 1980s, according to a new report published by the Commodities Research Unit.

Despite slowing between 1965 and 1969, the average annual growth rate in these countries over the decade could be as high as 8 per cent, the \$7,000 (£3,860) report says.

Demand for Stainless Steel in the 1980s, available from CRU, 31, Mount Pleasant, London, W1L.

## Talks on Parana dam order in final phase

BY ROBERT GRAHAM IN MADRID

NEGOTIATIONS are in a delicate final phase for the adjudication, by the Argentine and Paraguayan Governments of a \$1.6bn (£890m) contract to build a dam complex on the Parana River.

Bids were submitted more than a year ago, and three groups are on a short list—France's Dumez, Italy's Impregilo and Dragados of Spain.

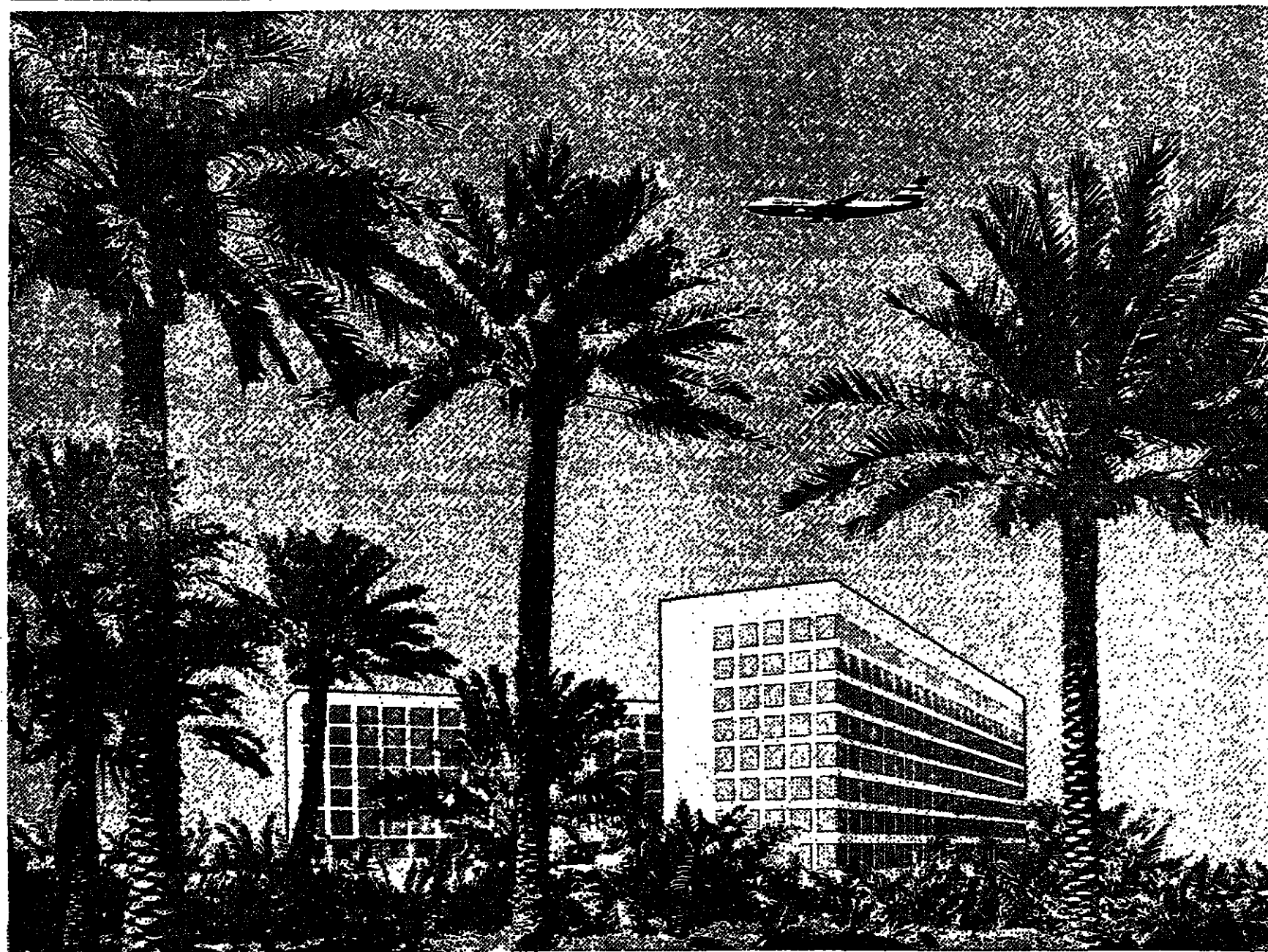
The project at Yacretia is to be financed jointly by the Argentinian and Paraguayan Governments.

The project is highly political

and this could influence the choice of construction group. Reports in Madrid suggest that the Paraguayan Government favours the French group, Dumez, which has made the lowest bid.

The Argentinian Government, on the other hand, is said to be inclined towards Impregilo, part of the Fiat group with extensive interests in Argentina and South America.

Meanwhile the Spanish group, Dragados, although its bid is understood to be higher than the others, is pressing its own links with the area



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## UK NEWS

## Insurance watchdog group gets 961 queries

By Eric Short

THE Insurance Ombudsman Bureau received almost 1,000 inquiries from the public concerning their insurance policies during the first six months of its operation. But in most cases it could only give minimum help because the queries were outside its terms of reference.

The bureau was established this year by three major composite insurance groups, Guardian Royal Exchange Assurance, General Accident Group and Royal Insurance, to provide an independent complaints service to consumers on insurance matters. The ombudsman, Mr James Haswell, is a lawyer and operates independently of the insurance companies.

Membership of the IOB is open to all insurance companies but only eleven groups, including the three founder companies, have joined so far. The bureau received 961 complaints in the first six months of its operation but could handle only 250. Over 500 complaints related to insurance companies which are not members of the bureau, and a further 186 cases related to third party motor claims, which the bureau does not handle.

Of the 250 cases, 32 were settled by the insurance companies without further intervention by the ombudsman, and another 55 are being dealt with.

## CBI expects further rise in unemployment

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE CONFEDERATION of British Industry believes that the recent increases in interest rates will not have a serious impact on industry, providing sterling does not rise above its present levels.

But it warns that unemployment will continue to increase over the next three years, despite the prospect of a "modest recovery" in the economy next year. There is unlikely to be a significant fall in inflation.

CBI economists have studied the impact of the increase of

interest rates during recent weeks. Yesterday, Sir Donald MacDougall, chief economic advisor, said: "We believe that the adverse effects of the higher interest rates will be roughly offset by the lower values of sterling."

Companies have reported that increased interest rates are leading to fresh destocking and delaying investment plans. Consumer spending is also affected.

But the CBI economists believe this will be offset in the coming months by the increased industrial activity generated by

the lower levels of sterling especially if there are further falls. This will not only boost exports but also will make it easier for British companies to win orders at home against foreign competition.

Detailed forecasts are likely to be made next week, when the CBI publishes its quarterly economic trends survey report. The CBI yesterday published plans for its annual conference in Eastbourne on November 2 and 3.

Sir Ray Pennock, president, said he was determined that the conference would not be a

"moan and groan" event nor a "wringing of hands with talk of desperation."

In the absence of Sir Terence Beckett, director general, who is convalescing after an illness in August, Sir Ray will face the difficult job of steering the conference into a balance between attacks on the Government for its short-term policies and support for its long-term aims.

The economists' optimistic estimates of the effects of interest rates and sterling may make it easier for Sir Ray to tone down criticisms of the

Government.

He will rally the conference into an outright attack on those in the Labour Party and elsewhere who wish to pull the UK out of the Common Market. "To withdraw would be utter folly," he said.

The conference also is expected to be outspoken in its condemnation of Japanese trade tactics. Sir Ray yesterday reiterated the CBI's view that import restrictions should be placed on Japanese goods if voluntary restraint is not implemented.

## Wimpey enters property timesharing market

BY ROSEMARY BURR

GEORGE WIMPEY plans to market its first timeshare property in January 1982. Wimpey is one of the first large UK building and construction engineering companies to enter this market, which has been criticised because of the lack of regulation among its operators.

Mr John Attenborough, sales and marketing manager at George Wimpey International—the subsidiary handling the project—says it is a "new and rather exciting development bringing the opportunity of second home ownership to many more people."

Under a timesharing scheme

individuals buy either the right to use or the ownership of a property for a certain period, usually two weeks.

Wimpey's first development of 47 units is at Las Casitas on Lanzarote in the Canary Islands. A studio in medium season will cost £500 a week, and a two-bedroom apartment in high season will cost £2,000. Inspection flights will be available early in 1982.

Most of Britain's leading timeshare operators have formed the British Property Timeshare Association, under the chairmanship of Lord Garrook.

## Higher public spending absurd, says Goldsmith

By Elaine Williams

MR WALTER GOLDSMITH, director general of the Institute of Directors, has criticised those cabinet ministers who want to reflate the economy through increased public spending.

"It is the height of absurdity to seek to channel economic growth through a higher tax burden and the subsidisation of massive public spending projects," Mr Goldsmith said yesterday.

He also criticised nationalised industries which, he said, had generated a "pitiful" 0.17 per cent return on capital stock of £105bn.

## New energy development 'slowed by poor funding'

BY DAVID FISLOCK, SCIENCE EDITOR

THE DAY of new energy technologies such as the fast-breeder reactor and synthetic fuels will come, although they are progressing slowly, Sir John Hill, chairman of British Nuclear Fuels, assured energy executives in London yesterday.

The cause of the delay was economic, Sir John said. "People are not prepared to spend a lot of money to economise on something that is cheap and abundant."

Sir John was speaking at the inaugural meeting of the Energy Industries Club, a group of energy executives formed from the merging of the Elec-

trical Industries Club and the Fuel Luncheon Club.

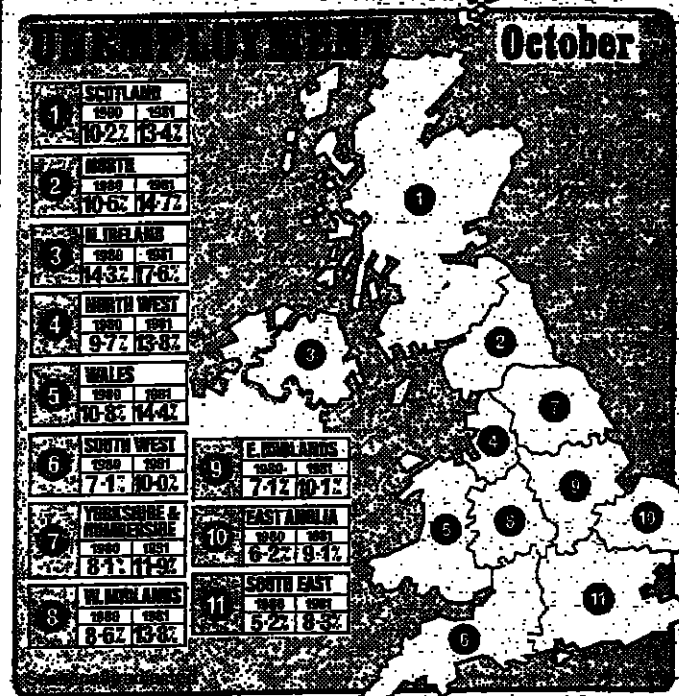
The club elected Mr William Ryder, managing director of the coal technology division of Babcock Contractors, as president.

Sir John said the merger had come about because of changing external circumstances. He forecast that the same circumstances would force changes upon the professional institutions.

Mr Ryder suggested that the Energy Industries Club would become a pressure group to have changes implemented more quickly.

## Underlying jobless total rises sharply despite overall fall

BY MAX WILKINSON



THE SHARP RISE in the underlying seasonally-adjusted level of adult unemployment to 2.75m prompted a volley of criticism against Government policies from the TUC and the Labour Party.

Although the unadjusted overall total, including school leavers, fell by 10,000 to 2.99m, Mr Len Murray, General Secretary of the TUC, said: "The Government can take no comfort from this temporary kink in the relentless drive upwards of the overall jobless toll."

He said: "It would be bad enough if these figures reflected the total suffering of the nation but, as we have shown, they underestimate by at least a million the number of jobs needed to restore full employment."

Mr Murray's comment was echoed by Mr Eric Varley, the Labour Party spokesman on employment. He said: "Only a complete change of economic policy can stop the inexorable destruction of the country's human resources."

Sir Raymond Pennock, President of the Confederation of British Industry said: "These figures are appalling. Unemploy-

ment will continue to go on rising unless we do more to get lower wage settlements, higher productivity and lower business costs."

Employment Department officials point out that unemployment, measured as an average monthly adjusted figure for the last three months, has been increasing in most OECD (Organisation for Economic Co-operation and Development) countries in comparison with figures for the previous three months.

By this measure, the increase in the three-month moving average increase in the UK has been 5 per cent compared with 12 per cent for Germany, 10 per cent for France, 9 per cent for the Netherlands, 7 per cent for Belgium, Austria and Norway, and 6 per cent for Sweden.

Comparison of increases in unemployment, although interesting, have to be considered with caution because of the widely different rates of unemployment they refer to. The table of latest available seasonally-adjusted rates of unemployment still shows the UK far worse off than any country other than Belgium.

# Whitehall's new idea for dealing with local questions.

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We'll have come up against this innocent looking law. But like all laws, no-one can argue against it.

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agrees the roads are bad. He lives there too.

Or that there aren't enough books at the neighbourhood school, even though his own children go there.

It won't matter if there's no room at the old people's home for our senior citizens.

And there'll be no point in appealing to us. No point in attending council meetings.

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## UK NEWS

## Visible trade surplus shows sharp fall to £13m in September

BY DAVID MARSH

BRITAIN'S VISIBLE trade surplus shrank to £13m last month (seasonally adjusted) from the unusually large figure of £742m and £314m recorded in January and February respectively, the Department of Trade said yesterday.

The seven-month gap in the figures reflects the impact of the civil servants dispute which prevented the publication of trade figures after February.

Exports rose 16.3 per cent in value between February and September, while imports rose by 26.3 per cent.

Excluding more erratic items like ships, North Sea installations, aircraft and precious stones, exports rose 15.1 per cent between February and September, while imports climbed 26.1 per cent.

The surplus on invisible transactions was estimated at £134m last month, the same rate as estimated for the summer. The first-quarter surplus on invisibles was an exceptionally high £1.31bn, reflecting repayments of Britain's EEC budget contributions.

The Department said Britain's overall trade surplus totalled £220m in September, up from £231m in February and £210m in January.

Reflecting the fall in sterling, the UK's terms of trade index—the ratio of export to import prices—fell sharply from 105.1 in February to 100.0 in September (1975=100).

Unit export prices (not seasonally adjusted) rose by 6.1 per cent between the two months while unit import prices went up 11.6 per cent.

According to overseas trade statistics exports to the EEC rose by 9.0 per cent between February and September, while imports gained 35.3 per cent.

The corresponding figures for exports to developing countries were 8.4 per cent and 36.2 per cent. Including trade with all developed countries, exports rose 20.4 per cent while imports increased 40.8 per cent.

## UK VISIBLE TRADE

	Exports £m seasonally adjusted	Imports £m seasonally adjusted	Exports Volume (1975=100) seasonally adjusted	Imports Volume (1975=100) seasonally adjusted	Terms of trade 1975=100	OH £m
1980						
1st qtr.	11,876	12,261	131.4	124.5	101.1	- 95
2nd qtr.	11,915	12,237	128.5	125.8	103.4	- 11
3rd qtr.	11,707	11,987	124.8	115.4	108.5	+157
4th qtr.	11,891	10,626	126.6	110.3	105.2	+222
1981						
Jan.	4,066	3,264	123.7	101.0	106.4	+210
Feb.	3,833	3,519	119.5	109.2	105.2	+231
March	na	3,253	na	101.3	na	na
April	na	3,307	na	101.4	na	na
Sept.	4,489	4,446	128.8	129.9	100.0	+290

All May-August figures not yet available.

Source: Department of Trade

## Nuclear protesters ruling

MR JOHN ALDERSON, Devon and Cornwall's Chief Constable, has the authority to remove demonstrators who have occupied a potential nuclear power station site in Cornwall for six months, the Court of Appeal said yesterday.

Lord Denning said he hoped Mr Alderson, who had refused to remove the demonstrators because he felt they were not breaking any criminal law, would use his men to help clear the site.

But the Court stopped short of ordering Mr Alderson to act. Lord Denning said it was not a case in which the Court should interfere.

An appeal by the Central Electricity Generating Board against the refusal of a High Court Judge to order Mr Alderson to act was dismissed.

The protesters have occupied the site at Luxulyan, near St Austell, since May.

## De Lorean 'expects no difficulty' over loans

By John Griffiths

MR JOHN DE LOREAN said yesterday that he did not expect difficulty in obtaining needed extensions on £17m in bank loans which fall due at the end of December.

He intends to proceed "as quickly as possible" with De Lorean's planned share issue and restructuring in the U.S., a major objective of which is to fund development of the saloon car for launch in 1983-84.

This was despite the "tremendous damage done" to the company by the past two weeks of "scurrilous allegations" about De Lorean's affairs, which led to delay of the share offering.

He said that De Lorean, backed by nearly £80m in UK Government funds, planned to raise production of its stainless steel sports car by 50 per cent next year, lifting jobs at the Dunmurry plant near Belfast from 2,500 to 3,500 or 4,000.

The loans falling due in December were made under government guarantee by Citibank and Barclays.

Mr De Lorean said start-up hitches had made it inevitable that De Lorean would seek extensions for repayment. The company had been profitable since August, and expected to repay them by March or April.

It was not yet possible to assess damage to the prospects of the share issue, under which a holding company would be set up and which would provide a large part of the estimated \$50m cost of developing the saloon.

Tonight the company replies to the last Securities and Exchange Commission questions on the prospectus.

Mr De Lorean said of the Attorney-General's Department statement clearing the company of illegal conduct: "But at the end of the day it's like being given a certificate to say that you're sane. You're still the only one with that certificate."

Mr De Lorean said the offering needed to be made within 90 days before the need for funds for the saloon became urgent. The car is being designed at Itai Design, Turin, and is regarded as an essential diversification.

## Australia rejects Prestel service

BY PATRICIA NEWBY IN CANBERRA

PRESTEL, the British viewdata service, has been rejected by the Australian Government.

This is a major setback for Prestel in its hopes to achieve Australian status using the benefit of Telidon, the rival Canadian system.

Mr Ian Sinclair, Australia's Communications Minister, has refused to allow Telecom Australia, the telecommunications authority, permission to start up a viewdata (videotex) service. Viewdata, pioneered in the UK, allows a specially adapted television to be connected to central computer databanks by telephone.

It had been expected that two viewdata systems would be introduced in Australia, one by the telecommunications authority

and one by private industry. It appears now that the first viewdata system will be introduced by a consortium headed by M. Myer, the nationwide department store chain using the Canadian Telidon system.

However, in the longer-term, Prestel may yet be introduced in Australia by private interests headed by Mr Kerry Packer, whose publishing and broadcasting interests acquired the Australian licence for the international arm of Prestel International in July.

Mr Sinclair said the provision of Viewdata services would be better left to private enterprise. Telecom would still collect revenue through the use of telephone lines.

He added that the decision

to refuse Telecom permission to compete in the field had been taken in the light of the "major demands" for Telecom capital to meet its traditional responsibilities in telecommunications and the "projected adverse cash flows" of the first years of the proposed operations of Prestel.

This argument, however, will hold little weight with disappointed Telecom personnel and businesses which do not favour a private monopoly.

The Myer emporium has been urging the Government for some months to eliminate Telecom from the field on the grounds that the viewdata market could be satisfied by private enterprise.

GEC, which built the central computer for the British system

had intended to set up the Australian service. Telecom Australia executives envisaged going into partnership with GEC to provide the hardware for Australian Prestel.

The jobs of supplying and packaging data for the system and of supplying terminals would have been left to private enterprise under the Telecom plan.

Myer has advocated Telidon on the basis that Prestel is a first-generation system and that the Canadian system is technologically superior.

With the thwarting of Telecom's plans, Mr Packer may decide now to launch his own Prestel service in competition with Myer and Telidon.

## Matsushita ready for joint Minifax venture

BY CHARLES SMITH IN TOKYO AND GUY DE JONQUIERES IN LONDON

MATSUSHITA Graphic Communication Systems of Japan, an affiliate of Matsushita Electric, has agreed in principle to set up a joint venture in Britain to manufacture Minifax low-cost facsimile machines.

It has yet to find a British partner and formal approval must still be given by Nippon Telegraph and Telephone, Japan's telecommunications monopoly which holds the export licensing rights on the machines and their technology. This is expected to necessitate delicate negotiations.

Matsushita will supply 20 Minifaxes for trial shortly to

the Post Office, which plans to install them around the country and experiment with them for internal communications.

If the year-long trial proves satisfactory, more machines may be ordered and installed in Post Offices to provide a commercial facsimile transmission service. Eventually, Minifaxes may be supplied direct to business and to private households.

But the Post Office emphasised yesterday that it has entered into no firm commitments with Matsushita. It said its plans would depend on the outcome of the trial and the results of market research it is conduct-

ing into the commercial potential of the machines.

Its plans will also be governed by the progress of discussions

due to start soon with NTT on possible marketing and manufacturing terms. NTT has been reluctant to authorise the export of the machines or their production under license in Britain without firm orders from the Post Office for large numbers of Minifaxes.

The British Government approached Japan about a year ago with a proposal for the joint manufacture of the Minifax in Britain. Talks between the two Governments have finished and Matsushita has been nominated

to start detailed negotiations with the Post Office on how and when a joint venture might be launched.

Eventually, Matsushita Graphic expects to be asked to work with a private British company—but Mr Chikayuki Kino, its president, says he has no idea which company may be involved.

The proposed collaboration between Matsushita and the Post Office—if it goes ahead—will be one of the most important of the ventures which Britain's Industry Department has been seeking to set up with Japan in the field of computers and communications.

## Starting date set for financial futures exchange

BY DAVID MARSH

THE COURTYARD of London's Royal Exchange building, the oldest and most revered marketplace in the City, will echo next September to the trading commotion of the fastest-growing financial market of the 1980s.

The backers of London's planned financial futures exchange—which will allow forward trading in currency and interest rate instruments—yesterday announced a starting date for the scheme, and gave details of the contracts that will be traded.

A total of 400 seats will be available on the exchange to enable financial institutions,

commodity brokers and speculators to carry out forward deals in short term sterling and Eurodollar time deposits, long-dated gilt-edged stocks and major currencies against the dollar.

The aim is to make and save money by taking out forward cover to lower risks on volatile foreign exchange and credit markets.

The exchange sold an initial batch of 215 seats at £20,000 each in July. Mr John Barkshire, chairman of money brokers Mercantile House Holdings and head of the City group setting up the exchange, said yesterday that the remaining seats would

be sold in January, probably for around £30,000 each.

The total cash inflow of about £10m will be more than enough to finance refurbishing the Royal Exchange and setting up the market complete with the latest electronics, which will cost about £5m.

It will also finance the first year's running costs, of about £1m. The exchange would be aiming to trade 5,000 to 10,000 contracts a day to break even.

The backers had wanted to start the exchange next April. Mr Barkshire said the choice of the Royal Exchange building caused a three-month delay to require planning permission.

Mr Barkshire's group has chosen time deposits for the short-term interest rate contracts rather than certificates of deposit, which have been introduced on U.S. futures markets.

This was because time deposits gave a better basis for market interest rates.

Dealing will be in amounts of £250,000 for the short-term sterling interest rate contracts, \$1m for Eurodollars, and £50,000 for the gilt contract.

Contract sizes for the four currency contracts (all against dollars) will be £50,000 for sterling, DM 250,000 for D-Marks, ¥250m for yen, and SwFr 250,000 for Swiss francs.

## Building societies get new watchdog

By William Cochrane

MR MICHAEL BRIDGEMAN is to succeed Mr Keith Brading as chief registrar of Friendly Societies in early December. The chief registrar is the Government-appointed watchdog over the affairs of the building societies.

Mr Bridgeman, who unlike his predecessor is not a lawyer, was an under-secretary at the Treasury. The Friendly Societies Act 1981 removed the previous statutory requirement that the chief registrar must be a barrister of not less than 12 years' standing or a person who had held office of assistant registrar for not less than five years.

This was done to give the Chancellor of the Exchequer the widest possible choice of candidates for the post.

Figures show rise in construction orders

THE DEPARTMENT of the Environment said yesterday that total new orders for construction work in Great Britain received by contractors in the three months June to August 1981 were 17 per cent higher than in the previous three months and 21 per cent higher than in June to August 1980.

Merchant navy carries on shrinking

BRITAIN'S merchant fleet is continuing to shrink in size. The fleet suffered a net loss of 17 vessels totalling 600,000 dwt in August. This brings to one-third the total tonnage disposed of since 1976, according to figures from the British Council of Shipping.

Underwear makers owe over £1m

CREDITORS are owed more than £1m by Lovable and Pagan, the Cumberland-based ladies underwear company which went into receivership on Monday with Barclays Bank one of its major creditors.

Study completed on anti-ship missile

BRITISH AEROSPACE has completed a private venture study of the PST ship-launched sea-skimming anti-ship missile. The new missile is based on the Sea Eagle air-launched anti-ship missile.

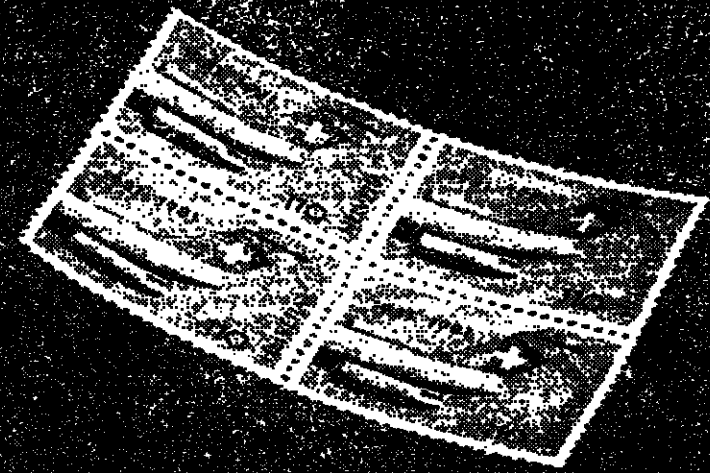
## When changing planes, you shouldn't need to walk a mile to the post office.

When the airports at Zurich and Geneva were being designed, Swissair acted on the assumption that passengers don't like wandering far and wide to post a letter, send off a picture postcard or ring up home.

Zurich and Geneva airports are two examples of how much passengers can be offered within a limited, well-organized space. Everything can be found close at hand, rather like a small town with the things you need conveniently nearby. As a result, you have enough time for a nice stroll round the shops. You don't need to hurry if you want to take a refreshing shower, buy a paper, go to the pharmacy or bank, have a snack in one of the restaurants or browse around and choose something at your leisure in the tax-free shop, souvenir stall, delicatessen, boutique or watchmaker's.

Things are just as convenient when you continue your journey because your connecting flight takes off from the same airport you landed at. As a result, transit times too are so short (40-50 minutes on average) that you almost regret having to leave.

Swissair, your travel agent or your freight forwarder will always be happy to tell you about a lot of other things Swissair has to offer you, such as its hotel reservations, destinations, fares, connections, fleet and cargo services.



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## UK NEWS

### Warning on local government finance

By Robin Pauley

FAILURE by the Government to reform the system of local government finance properly, rather than cosmetically, will hasten the end of local government and herald the beginning of municipal socialism and the corporate state, a Conservative MP warned yesterday.

Mr John Heddle, MP for Lichfield and Tamworth, told the Rating and Valuation Association's conference in Torquay: "Overnight, councils will become agents of the state and pawns of central government. Reform must be structural, not decorative and must reconcile central government with local democracy and local accountability."

Mr Heddle suggested that education, police and fire service salaries should be transferred from local to central government and that the amount of local expenditure funded by central government grant should be cut.

He also called for tax relief for domestic ratepayers, water rate rebates for the disabled and low-income earners, abolition of rental values as the basis of rate assessment, mandatory five-yearly revaluations, and the rating of Crown properties in the same way as all other properties.

Mr Heddle wants legal aid to be available to domestic ratepayers who wish to appeal against rating assessments and the one-year time limit for rating appeals to be abolished. His most controversial demand is for industrial de-rating. But failing that, void rating on commercial and domestic properties should be abolished, "moth-ball" relief should be introduced for commercial and industrial premises and all industrial and commercial ratepayers should be allowed to pay their rates by instalment, he said.

Mr Heddle also called for the rent and rate elements of the "rent bill" for council tenants to be listed separately, although arrangements to pay both at the same time should be preserved.

### Ratepayers' group takes council to court on supplementary levy

By Robin Pauley

WEST MIDLANDS Ratepayers' Federation is taking Walsall Council to court alleging that a 14p supplementary County Council rate is "ultra vires, illegal and insupportable in law."

The supplementary rate has been levied by the Labour West Midlands county council on all the district councils in its area—Birmingham, Coventry, Dudley, Sandwell, Solihull, Walsall and Wolverhampton. Councils faced with a supplementary levy from the higher tier authority have to pay the amount from their own resources, or recoup the amount paid by a supplementary rate on their own ratepayers.

The supplementary rate is being challenged on two grounds: ● that it is to be used to pay for a West Midlands county council cut of 25 per cent in bus fares costing £7.3m for the rest of 1981-82 and £12.6m next year. This is alleged to be "invalid" because it is wholly beyond the power of the county council, not in accordance with ordinary business principles, and Walsall

council is not entitled to make a rate to pay for such a scheme. ● it is to be used to pay for a county council plan to give free bus passes to the unemployed at a cost of £3.9m for the rest of this financial year and £7.6m next year. This is alleged to be beyond the county council's powers because it confers a benefit on a limited class of inhabitants and, again, is not in accordance with business principles.

Both expenditures are said by the federation to be unnecessary, wasteful and illegal, creating an additional burden on the ratepayers which no efficient council, with due regard for economy, would create or condone.

The challenge to the supplementary rate is being made under section 7 of the General Rate Act 1967 and the case is expected to be heard in Birmingham Crown Court. The action is in the name of two ratepayers, Mr Tony Jarvis, a company director, and Mr Peter Fisher, who runs a small business. The federation says

the action is being financed by voluntary contributions from organisations and individuals throughout the country.

The ratepayers say the supplementary rate means an extra £40 on the average domestic rate bill, £1.50 a week on council rents, £2 a week on rates for each employee in shops and the possible loss of 6,000 jobs in shops, commerce and industry in the county.

The federation has also launched a petition with a target of 200,000 signatures, which will be sent to the Queen demanding government intervention.

The organisers say: "Ratepayers now have little confidence in the ability of both Walsall and the West Midlands county council to manage their affairs in a proper manner."

"They add that the burden may be even worse" in labour-controlled Birmingham, Wolverhampton, Coventry, Walsall and Sandwell because local rate increases are expected in addition to the county supplementary levy.

### Company car policies surveyed

By James McDonald

A LARGE employer is twice as likely to operate a definite "Buy British" policy for company cars than a smaller organisation.

This implication emerges from a survey of company car policies and practices of more than 130 organisations in Britain by Moxon Dolphin and Kerby, London, recruitment consultants.

The survey showed that 56 per cent of the companies had a firm "Buying British" policy for cars. This proportion rose to 80 per cent among the larger organisations employing over 1,500 but fell to 40 per cent among those with smaller workforces.

It was found that almost every company—95 per cent—gave cars to directors, with 84 per cent allowing cars to senior management earning £10,000 a year or more. Less than 30 per cent gave cars to junior managers or executives earning less than £10,000 but every participating company that employed sales staff (78 per cent of the

total) provided cars to sales representatives.

About one-fifth of the large organisations said they allocated cars only to people who demonstrated that travelling was an essential part of their job. None of the small companies made this proviso.

The major change forecast in company car policies over the next few years was a move to smaller and cheaper car models—about 36 per cent of the sample. The next most likely change, predicted by 23 per cent, was an extension of the car policy to more employees by lowering the basis of eligibility.

Only 10 per cent said changes would be dependent on government policy or tax laws.

Predictably, companies in the consumer goods sector attached much greater importance to the use of a car as a recruitment tool than those in other sectors—33 per cent compared with only 9 per cent in the general engineering sector.

When business mileage was the crucial factor, about 10,000 miles per year was the average figure quoted which would represent the minimum level to qualify for a car, with larger companies more likely than smaller organisations to allot cars on a business mileage basis.

About 50 per cent of companies allowed senior management to choose their cars within specified cost limitations, and within the "Buy British" proviso where it existed, but only 15 per cent extended this policy to executive and sales staff.

It was almost universal practice to provide new cars for senior management but 20 per cent gave used cars to junior management and 17 per cent used cars to salesmen.

"The Company Car in the 1980s," Horzon, Dolphin and Kerby, 178, Great Portland Street, London, W1; £66 plus VAT.

### Pupils' guide on money management

By Eric Short

AN EDUCATIONAL pack covering all aspects of personal money management has been published by the Life Offices Association and the Associated Scottish Life Offices.

The pack includes a teachers' handbook, pupil work-books, work sheets and a board game. It has been produced by Mr Ken Gulliver, headmaster of Blakelaw School, Newcastle-upon-Tyne, and other teachers, and is aimed at pupils aged 14 and upwards.

\* Details from Schools Liaison Officer, LOA/ASLO Information Centre, Buckingham House, 62-63 Queen Street, London, EC4R 1AD.

### Public house licensees 'need to improve service'

By Gareth Griffiths

THE STANDARDS of service and management by many public house licensees needs to be improved, according to the British Institute of Innkeeping, an organisation set up by the brewing industry with the aim of introducing a national training scheme for the country's 75,000 public house licensees.

The institute is being funded and backed by the Brewers' Society, the National Association of Licensed House Managers, the National Union of Licensed Victuallers and the Hotel and Catering Industry Training Board. It will run examinations in conjunction

with the City and Guilds scheme. The institute says the licensed trade should have its own professional standards of training and experience if it is to establish itself on an equal footing with other managerial occupations.

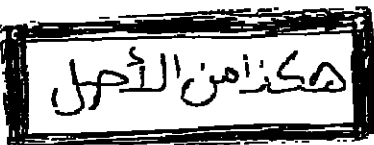
Chairman of the institute is Mr Hugh Hunter-Jones, also chief of the Hotel and Catering Industry Training Board.

The licensed trade believes that standards in public houses will have to improve to meet the growing competition from the take home trade.

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## UK NEWS

## Ebbw Vale to make 'pioneer' robots

By Robin Reeves, Welsh Correspondent

A FACTORY making robots is to be set up by Pendar, Technical Associates at Ebbw Vale, South Wales, it was announced yesterday.

The project involves a total investment of £500,000 and is backed by the Welsh Development Agency with a £25,000 share and loan package and by a £150,000 grant from the Welsh Office Industry Department.

Pendar, says its "Pleasant" robot represents a breakthrough in robotic design.

The company predicts it will capture at least 10 per cent of the British robot market with Pleasant, which will be one of several products from the factory.

Meanwhile, the WDA has allocated a further seven advance factory units in Cwyrdd, North Wales, to businesses which are expected ultimately to employ 70 people.

## Social services responsibilities redistributed

Financial Times Reporter

MR NORMAN FOWLER, the new Social Services Secretary, has reorganised the allocation of responsibilities in his department since taking over from Mr Patrick Jenkin.

Dr Gerard Vaughan, Health Minister, deals with policy and day-to-day administration of the health and personal social services, assisted by Mr Geoffrey Finberg and Lord Eton. Mr Finberg will also be responsible for census matters and Lord Eton will deal with all the department's business in the House of Lords, taking special interest in children's services, the mentally ill, and the mentally handicapped. He will be helped by Lord Cullen.

Mr Hugh Rossi, Social Security Minister, has day-to-day responsibility for social security and special responsibility for the disabled. He will be assisted by Mrs Lynda Chalker and Lord Eton.

Mr Fowler has appointed Mr Sidney Chapman, MP for Chip-ping Barnet, as his Parliamentary Private Secretary, the post he held when Mr Fowler was Transport Minister.

## Manchester's £120m prestige plan

By Nick Garnett, Labour Staff

A HUGE redevelopment plan for the centre of Manchester was unveiled yesterday. The Metropolitan County Council hopes it will lead to more than £120m of investment to revitalise part of the inner city area, and will create new business and leisure facilities and stimulate the local economy.

The catalyst for the development would be a £15m exhibition centre and indoor arena, followed by a luxury hotel of more than 300 bedrooms and a sports and recreation club.

These developments, planned for the site of the old Manchester Central Station, would be expected to stimulate further private commercial investment for the full development of the 26-acre site over ten to 15 years. This would involve further leisure facilities, refur-

bishing an existing building as a conference centre and providing more offices and shops.

The scheme is the result of a joint study by Greater Manchester County and Commercial Union Properties, the property arm of Commercial Union Assurance.

The project, which would link up with redevelopment schemes already underway in the city, is designed partly to emphasise Manchester's regional and national importance. But Mr Michael Fenton-Jones, chairman of Commercial Union Properties and project director, said it was not intended to compete with the National Exhibition Centre in Birmingham.

The company and county officials appear to be reasonably confident that despite the financial squeeze on companies, the private sector would react posi-

tively to the stimulus provided by an exhibition centre.

The whole project hinges on converting the train hall into a 10,000 square metres exhibition centre. Mr Fenton-Jones made it quite clear that much of what was proposed in the study could not be justified unless commercial interest was stimulated.

The study envisages half the money for the exhibition centre coming from private sources—equity capital, risk money and borrowing. About £7m would be public money, made up of some £3m from the Government's Inner City Partnership fund, as well as from ratepayers. Officials hope that work on the centre would start by late next year and that it would be operating by 1985-86.

The centre would operate for about 150 days a year for the first three years of its life, rising

to about 250 in the fourth year.

The study says that in the long term, the centre could generate a local income of £8m a year and support 1,300 jobs.

The hotel, also costing about £15m and, like the sports club, privately-run, would involve the conversion of the Great Northern Warehouse.

Manchester's Bellevue exhibition centre is due to close down in 1982 or 1983. The Manchester Chamber of Commerce and Industry welcomed the redevelopment plan yesterday as realistic. But it expressed concern at the timetable for completion of the exhibition centre, with the Bellevue closing date in mind.

"Those three years without any exhibition facilities could be disastrous for Manchester," Mr Hamish McDonald, the Chamber's president said.

## Science parks aim for high-tech support

By Elaine Williams

TWO science parks are planned for Scotland and the North West to attract high-technology companies to these areas.

Wirral Borough Council has set aside 50 acres of land at Upton in the Wirral. The Scottish Development Agency is seeking planning permission for a site in Glasgow.

The Wirral site is costing about £750,000, although the council hopes eventual investment will be up to £20m and will result in the creation of thousands of jobs.

The council says any company moving to the area will be able to draw from the resources of

the university and polytechnic in Liverpool while the nearby countryside and social amenities should attract highly-skilled people.

Unemployment in the borough is more than 19 per cent—and almost 50 per cent in some black spots in Liverpool.

The Scottish Development Agency hopes to create more than 500 jobs with the West of Scotland science park in Glasgow.

The SDA says total development could be up to £5m, and it has received inquiries from organisations and individuals in areas such as medicine, pharma-

ceuticals and computers.

Dr George Mathewson, chief executive of the SDA, said yesterday the science park would "help to encourage commercial exploitation of the many research projects conducted in Scottish universities."

Over the past few months there has been great interest in setting up science parks in the UK, based on several successful ventures in the U.S. notably in California.

Science parks are usually near universities and other scientific research establishments. Researchers are encouraged to set up their own com-

panies or to work with high technology companies that set up nearby.

The first science park was set up in Cambridge. Birmingham, Peterborough and Tyne and Wear are already committed to supporting high technology in this way and the Greater London Council is considering setting up a science park.

## Shops urged to promote cheese more

By Gareth Griffiths

THE £600M UK cheese market needs a greater variety of products if consumption is to approach the much higher levels of the Continent.

British retailers, therefore, should make greater promotional efforts to sell cheese, according to a report on the cheese industry.

The report, published yesterday by Dairy Crest, part of the Milk Marketing Board, is timed to coincide with the launch of a mild, soft blue cheese, Lymes-wold.

Dairy Crest, which accounts for a quarter of cheese produced in the UK, found that 90 per

cent of British households buy cheese every month with consumption last year up by 3 per cent.

However, the British eat less cheese per head than people in any country in Europe other than Ireland. French per capita cheese consumption, for example, is nearly three times as high as that in the UK.

Last year, the UK consumed an estimated 353,000 tonnes of cheese, of which a third was imported. The average household consumed 39.51 ounces a month.

The report highlights a relatively limited range of English

cheeses. Most housewives know of only a few cheeses by type. Cheddar accounts for 87 per cent of all British cheese consumption. The report says the British housewife has "remained consistently loyal to Cheddars" when faced with an impressive array of foreign cheeses.

Cheshire cheese is the second most popular type of cheese on sale, holding some 8 per cent of the total market. Dairy Cream argues that, if cheese sales are to be boosted, there must be a greater use of territorial cheeses such as Cheshire, Double Gloucester, Leicester and Lancashire.

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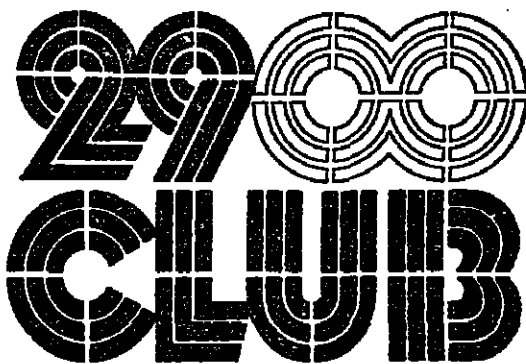
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## UK NEWS — PARLIAMENT and POLITICS

### Labour threat to renationalise oil assets

By Margaret van Hattem,  
Lobby Staff

THE NEXT Labour Government will renationalise any assets of the British National Oil Company sold off by the present Government. Mr Michael Foot, the Labour leader, announced yesterday.

"We shall fight with every power in our being to protect British interests, and we will restore to British control everything you give away," he told Mrs Margaret Thatcher during the Prime Minister's question time.

The Opposition appears to have been taken unawares when plans to sell off to the private sector BNOC's crude production business and the British Gas Corporation's North Sea oil interests were announced by Mr Nigel Lawson, the Energy Secretary, on Monday. The sale would raise an estimated £1.3bn to £2bn.

The initial response of Mr Merlyn Rees, Labour energy spokesman, went little further than to promise opposition to the enabling legislation.

But Mr Foot's office yesterday made it clear that Labour would take back into public ownership any sold assets and that any subsequent rise in their value—due, for example, to higher oil prices—was unlikely to be compensated fully.

Earlier, Mr Tony Benn, a former Labour Energy Secretary, said the Government's renationalisation would be disastrous for British industry. He predicted that major multinational oil companies, particularly American ones, would soon on the newly released oil fields, and their quick exit from Britain, causing sharp domestic price rises.

The Government's existing controls over offshore oil development would be in "adequate" form, he suggested, because private investors would not come in unless they could develop immediately and at their own rate.

Moreover, the Government was selling off its assets at the bottom of the market. The present oil glut would not continue indefinitely, he said. Once the world economy began to pick up and oil prices to rise, the value of these assets would soar—but the British public would be deprived of the benefit.

### Foot plans censure vote on jobless

BY IVOR OWEN

UNEMPLOYMENT will be the spearhead of an Opposition challenge to the Government's economic policies in the Commons next week, Mr Michael Foot, the Labour leader, announced yesterday.

In a Question Time clash with the Prime Minister, Mr Foot maintained that a reduction of 10,145 in the unemployment total for October gave no indication of a sustained improvement in what he described as the "terrible and shameful" figures.

With support from the Tory back benches, Mrs Thatcher argued that an improvement which had prevented the numbers out of work reaching 3m was worthy of a more appreciative reception.

"I had hoped you would wel-

come the very small reduction in total unemployment," she protested.

The Prime Minister stressed that there were other good signs—a fall in the number of people on short-time working, an increase in the numbers working overtime and an increase in manufacturing output.

Giving notice that the Opposition would table a motion of censure against the Government, Mr Foot accused Mrs Thatcher of omitting the most serious statistic of all—an increase of 56,000 in the seasonally adjusted unemployment total.

"You will not be able to conceal the facts from the country much longer," he insisted.

Mr Foot also contended that the higher unemployment was likely to result from the cuts in

public expenditure programmes which the Cabinet had discussed earlier in the day.

How many more people would lose their jobs, he asked, if the Government's medium-term financial strategy was preserved?

The Prime Minister pointed out that discussions on the level of public expenditure normally took place at this time of year whatever government was in office.

The outcome, she reminded Mr Foot, was usually made known at the time of the Budget.

Mr Dennis Canavan (Lab Stirlingshire W) claimed the unemployment figures underlined the "blatant lies" told at the last election when the

country was assured that a Conservative Government would bring shorter dole queues.

As the Government intended to use referendums to ask voters if they approved of the actions of local councils why not ask the country if it wanted to sack the Prime Minister for betraying 3m unemployed people?

Amid laughter, Mrs Thatcher answered: "As I do not propose to do that, the point does not arise."

The Prime Minister agreed with Mr Eidon Griffiths (Con Bury St Edmunds) that the supplementary rate resulting from the policies of the Labour-controlled Greater London Council would rob people in London of jobs.

### Snipers make it tough in the trenches

LIFE IS TOUGH in the front line trenches of the Tory Party these days.

Mr Norman Fowler, the new Social Services Secretary, has hardly taken his place on the Government front bench yesterday before the Opposition was calling for his resignation.

Mr Norman Buchan, Labour's social services spokesman, had wanted to offer congratulations on Mr Fowler's promotion (indignant Labour shouts of "he doesn't deserve it"). But, said Mr Buchan, such pleasanties would have to wait until Mr Fowler clarified his attitude to the "monstrous" possibility that the Cabinet was planning to cut sickness and unemployment benefits.

### Audacity

Unless Mr Fowler could give an assurance that he would prevent this happening, he should take the honourable course and resign.

The audacity of these tactics knocked the breath out of Mrs Lynda Chalker, Under Secretary for Health and Social Security.

"At least give him a chance," she protested.

There was also a fascinating little scene involving the Minister for Health, Dr Gerard Vaughan, a man whose cool and imperturbable demeanour has never been shaken in the House.

On this occasion, however, startled MPs actually witnessed him losing his temper. It was rather as though the benign doctor Kildare of the old TV series had suddenly blown his top and started screaming at the nursing staff.

Credit for this achievement must go to Dennis Skinner, Labour's bawdy boy from Bolsover.

He put the boot in with a suggestion that if Dr Vaughan was really concerned about the unemployed, he would resign if the Government allowed unemployment benefit supplementary benefit to fall behind inflation.

"I am deeply concerned," shouted Dr Vaughan across the Despatch Box.

"In no way will I accept these implications."

Calm down a little he advised Mr Skinner to wait and see what Mr Fowler did before drawing any conclusions.

### Ragged nerves

After this display of ragged nerves Prime Minister's Question Time passed off surprisingly quietly.

The House was in a subdued mood and Tory and Labour back benches seemed to be licking their wounds after the internecine quarrelling of the conference session.

Above it all loomed the shadow of the Croydon North West by-election.

Mrs Thatcher rather desperately clung to the reduction of 10,000 in the latest unemployment figures, while Mr Michael Foot announced that the Opposition would put down yet another censure motion.

This device has become rather a habit with the Opposition leader.

The last censure motion on July 27 was not a very impressive affair. Nevertheless, the old unilateralist retains a touching faith in this mild negation parliamentary weapon.

John Hunt

### Offshore tax Bill rejected

AN ATTEMPT by Mr George Foulkes (Lab, Ayrshire S.) to introduce a Bill to restrict the transfer of funds from companies registered in the UK to Channel Islands or Manx subsidiaries was rejected by 151 votes to 134, a majority of 17.

Mr Albert McGuire (Con, Aberdeenshire E.) opposed the introduction of the Bill and told MPs: "I hope the House will see it as a publicity stunt which has no substance or merit and will leave the Channel Islands and the Isle of Man to get on with their own affairs."

### FitzGerald to visit London

By Margaret van Hattem,  
Lobby Staff

THE NEXT Anglo-Irish summit will take place in London during the next two weeks, the Government confirmed yesterday.

The Prime Minister's office announced that the Irish Prime Minister, Dr Garret FitzGerald, had accepted Mrs Thatcher's invitation to come to London, and that talks would concentrate on the work carried out by the five Anglo-Irish study groups set up a year ago.

The marketing, the first at this level since Mrs Thatcher's meeting last December with the former Irish Prime Minister, Mr Charles Haughey, also represents the first ministerial meeting since the last Cabinet reshuffle, when Mr James Prior replaced Mr Humphrey Atkins as Northern Ireland Secretary.

### Co-operation

While both sides are playing down the content of the talks and insisting that they are not expected to produce a new political initiative, the Irish Government appears optimistic that Mr Prior's appointment may be the prelude to a period of much greater co-operation between the two governments.

His speech to the Conservative Party conference last week appears to have been well received in Dublin. It laid great stress on the need for more economic aid to Northern Ireland, and hinted at renewed attempts to devolve political powers.

### Warning on Dutch gas subsidy

BY IVOR OWEN

BRITAIN MAY seek the intervention of the European Court if the unfair advantage gained by Dutch horticultural growers through subsidised gas prices is not eliminated.

Mr Alick Buchanan-Smith, Agriculture Minister of State, warned in the Commons yesterday.

He looked to the EEC Commission to produce effective proposals this week, and promised MPs that, if they failed to materialise, "we shall certainly press very strongly whatever action may be needed."

Mr Buchanan-Smith, reporting on the talks held by EEC Agriculture Ministers in Luxembourg on Monday, welcomed

the fact that the Commission had recognised that action to deal with the preferential gas tariff available to Dutch growers needed to be taken immediately and could not be delayed until the 1982 heating season.

The strength of feeling on the issue in all quarters of the House was emphasised by Mr Roy Mason, Labour's shadow Agriculture Minister, who pointed out that 231 MPs of all parties had signed a parliamentary motion condemning the increasingly unfair competition faced by British glass-house growers.

Replying to questions from supporters of the animal welfare lobby, Mr Buchanan-Smith surprised the House by revealing

that a complete return to "free range" production would lead to an 80 per cent increase in the price of eggs.

"The Government does have responsibilities towards the needs of consumers as well," he said.

Miss Janet Fookes (C, Plymouth Drake) had contended that the animal welfare lobby would be satisfied with nothing less than the orderly phasing out of the "battery system" of egg production.

Mr Buchanan-Smith reported that he had told the EEC Agriculture Ministers that, in Britain's view, after a reasonable transitional period the cage area for each battery hen should be increased to 800 sq cm.

### Opposition defeated in bid to tighten Companies Bill

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A LABOUR attempt to drastically reduce the number of small companies who will be allowed to file modified accounts at Companies House was defeated in the Commons last night.

The Companies (No. 2) Bill, which was going through its report stage, aims to ease the burden of small companies by simplifying the accounting requirements.

The amendment proposed by Mr Stanley Craine Davis, one of Labour's trade spokesmen, tried to tighten the requirements so that fewer companies would qualify for this treatment.

But the House rejected the

amendment by a majority of 47 (142-189).

Mr Davis said that the information contained in the accounts was important to trade unionists, creditors and the public. The bill would put a mask over accounts in future.

"I don't believe that is right," he said. "Secrecy is a bad criterion for management."

But Mr Reginald Eyre, Under Secretary for Trade, accused him of "exaggerating terribly." Mr Eyre said that the overall package met the concern of small companies, while still catering adequately for others who had an interest in the accounts.

### Prison death statement by Whitelaw soon

MR WILLIAM WHITELAW, the Home Secretary, is to make a statement "as soon as possible" on the death of Barry Prosser at Winson Green Prison, Birmingham, last year.

He said in a written reply yesterday to Mr Christopher Price, Labour MP for Lewisham West: "I understand that the matter is under consideration by the Attorney-General, and it would not be proper for me to comment further at this stage. I will make a further statement as soon as possible."

Birmingham magistrates dismissed murder charges brought against three warders at the prison, deciding that there was insufficient evidence to send them for trial.

## Alliance threat draws big guns to Croydon

BY ELINOR GOODMAN

THE CAMPAIGN for tomorrow's by-election in Croydon NW reached its climax yesterday amid signs that in the last few days Labour may have been losing more support to the Liberal/SDP alliance than the Conservatives.

Yesterday, with the bookies still making the Liberal favourite, both Labour and the Tories were claiming they had a chance of beating the alliance.

Labour sent in its leader, Mr Michael Foot, two shadow Cabinet Ministers, and 30 MPs of very different opinions, united—in this instance—in their concern at the prospect of a Liberal victory.

The Tories, who throughout the campaign have been playing things on a much lower key than the other two parties, fielded the reassuring figure of their deputy leader, Mr William Whitelaw, a handful of junior ministers, carloads of anxious "mutual aiders" and a penitential cavalcade of half-a-dozen Tory dissidents.

For its part, the alliance brought in the Liberal leader, Mr David Steel, Mr Bill Rodgers, and Mrs Shirley Williams, as well as such lesser known refugees from the Labour Party as Mr David Ginsburg and Mr Bob Mitchell, who were in danger of going unrecognised amid the hordes of Liberal canvassers.

In the last three days over 3,000 Liberal and SDP supporters have poured into Croydon, jamming the garden paths of suburbia and deluging letter-

boxes with leaflets.

Yesterday, the newcomers were rationed to half an hour's "bundling" of leaflets each, and at 3.30 there was an acute shortage of literature.

All the parties agree that the result still looks like being very close.

Yesterday, the polls were still showing the Liberals ahead with the Tories apparently doing rather better in the past few days in holding on to their hard core of supporters than Labour.

Labour denied it had been losing out to the alliance, but Mr Foot was careful not to promise a victory. Sitting beside

**In the last three days over 3,000 Liberal and SDP supporters have poured in, jamming the garden paths of suburbia**

the tired and slightly downcast Labour candidate, Mr Stan Boden, Mr Foot said Mr Boden had "every chance" of winning, and that he deserved to win.

If he did not win, Mr Foot said, delightfully, it would not be Mr Boden's fault but the "situation in the background."

Mr Foot did not explain what he was referring to "in the background" but it is clear from the conversations of the other candidates on the doorstep that Mr Ken Livingstone, the Labour leader of the GLC, is in the background of ratepayers' minds.

Today, the Tories are expected to launch one last attack on Mr Livingstone, who they

evidently regard as their most effective weapon.

Yesterday, they brought in one of their rather less reliable weapons, in the shape of six members of the Blue Chip Club of Tory MPs, who two weeks ago shook the boat before the Tory party conference by demanding a change of course.

Yesterday, they behaved impeccably and managed to bring themselves to repeatedly urge the voters of Croydon to vote Conservative, even though from the point of view of the arguments raging within the Conservative Party at Westminster

the SDP, though yesterday Mr Foot took advantage of his trip to the constituency to attack the unemployment figures.

From a purely tactical point of view, Labour has probably been denied a few hundred votes by the way yesterday's total again fell just short of 5m. But it did prevent Mr Foot describing the situation as a "national catastrophe."

Most Labour was concentrating most of its energies on attacking the alliance, or the SPD as Mr Foot dubbed it.

The party, he said, had no real policies and could not be regarded as a serious alternative.

The same line was being put across on the doorsteps by the 30 Labour MPs.

Meanwhile, the alliance, which has put out more pamphlets during the campaign than the other two parties put together, was distributing a final issue of "Focus" telling the electorate that they had the opportunity of "making history" in the by-election.

After no less than five canvasses of every household they now claim to have identified the potential Tory and Labour voters as well as the Liberals. Yesterday, the would-be Labour voters were being wooed with special pamphlets saying that the only way of giving Mrs Thatcher a shock would be to vote Liberal.

Another pamphlet going out to Conservative households, warned "the election is not yet won. There is still a danger of Labour pipping the new



Stan Boden

alliance at the post. The votes of Conservatives, it said, could well be decisive.

Last night, all the parties had their big guns in town for a last round of meetings. Today most of the stars move out and the main preoccupation of the three leading parties will be how to get out their votes tomorrow.

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SATURDAY	20.30 05.50	10.00 19.40	10.00 00.55	20.30 09.05	20.30 11.05
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# UK NEWS - LABOUR

## Split widens between AUEW appeal court and executive

BY OUR LABOUR STAFF

THE Amalgamated Union of Engineering Workers, Britain's second-largest union, faces fresh constitutional difficulties over the relationship between the union's executive council and its final appeals court. This follows a separate internal wrangle over last year's presidential election.

The divisions between the left-led court and the right-dominated executive have been apparent for some time, and could come to a head.

The 11-member appeals court meets annually to provide interpretation of the AUEW engineering section's complex rule-book and to hear any members' appeals against executive council decisions. It has asked Sir John Boyd, the union's general secretary, to recall the court and convene a meeting between its members and the full executive to examine the appeal court's powers.

There are long-standing differences over the executive's dismissal of two union research

officers, and over the court's decision last week that the union journal, contrary to rule, carried material supporting Mr Terry Duffy's campaign for presidential re-election.

Sir John said yesterday he was preparing a report on the court's decision on last year's election, and no action would be taken until it was ready.

The court and the executive are to examine two additional cases.

The first is over an appeal made by Mr B. P. Kelly, from Doncaster, one of the candidates standing in the current elections for the union's north-eastern executive seat.

It is claimed that Mr Kelly's references in his election address to the case of the sacked research officers were deleted without his consent. An emergency application was made to last week's court, on the grounds that the ballot count was taking place. The court decided there was a prima facie case for an appeal.

However, the executive did not forward the correspondence under rule is necessary for the appeal to proceed.

The second case concerns Laurence Scott, the Manchester-based mining equipment company. The union executive negotiated an agreement to staff off closure of the plant, which was rejected by the workforce but then imposed upon them. Official recognition of the dispute, including disputes benefit, was withdrawn.

An appeal was made to the court, but again the correspondence was not forwarded. The executive argued that the issue was a matter of policy rather than rules.

Both these fresh constitutional difficulties and the disputed presidential election come as union activists await the outcome of a crucial round of elections for posts including the general secretaryship and four executive seats.

The results of the first ballots are expected on November 10.

## Brian Groom looks at how Tories and Trotskyites are linking to help Strange bedfellows at the jobless centre

THE CONSERVATIVE Party and groups like the Militant Tendency are such rare bedfellows that eyebrows must be raised when they form even the most circumspect of liaisons.

This has happened at the Brighton Unemployed Workers' Centre, one of the more successful centres resulting from the TUC's campaign to set up such establishments.

There are now 85 of them nationally, ranging from part-time voluntary advice offices to full-time centres mounting campaigns and providing educational courses. The spur to their growth is the overall unemployment of 2.989m, with the seasonally adjusted adult total still rising.

Brighton's trades council, with a strong representation of the Militant Tendency — a Trotskyist group on the far left of the Labour party — was co-founder of its centre with the Workers' Educational Association. The Tory-controlled local authority provided the premises.

This arm's length relationship may get a little closer. The centre, like others, is applying for full-time workers paid out of

Manpower Services Commission funds under the Community Enterprise Programme. The guidelines for this provide for local councils to be represented on management committees.

So emotive is unemployment, and so keen are people of diverse opinions to deplore it, that co-operation is not uncommon. A number of Tory councils, as well as Labour ones, have provided premises and a few employers have donated equipment. A sprinkling of far left groups is involved in many centres.

The issue is powerful enough to have galvanised the TUC, sometimes accused of being slow and bureaucratic, into setting up as many as 85 centres in the 11 months since it decided on the programme. It is aiming at 100 by Christmas.

The centres are criticised from some quarters for being little more than window-dressing. Mr Mick Connolly, a Transport and General Workers' Union official seconded to the TUC to organise centres in the South East, concedes there is something in the criticism when applied to some of the part-time voluntary centres. But the

initiative is still in its early days.

Brighton Centre, opened in June in offices behind a disused warehouse awaiting eventual demolition, is a model of its type. It has a creche; it has run a course on the economics of unemployment, welfare rights and organising the jobless; it has a women and unemployment group; and it provides welfare advice. More than 100 people a week use the centre.

It has begun the kind of outside work many organisers see as essential if an impact is to be made. When 500 workers were to be made redundant at the nearby ITT Creed plant, the centre set up a welfare desk in the factory.

"Eyebrows are raised when you talk about unemployment in Brighton because the South East gives an impression of affluence," says Mr George Pope, one of the centre's main organisers. Male unemployment in the Brighton travel-to-work area is 11.249, or 14.4 per cent.

Centres have been set up in areas with relatively low jobless rates as well as the unemployment blackspots. The South East, with 35 centres in opera-

tion and another 15 in the pipeline, accounts for nearly half the national total.

One problem facing the centres — and a main reason why there is a need for them — is that the post-war break-up of communities can make unemployment a particularly isolating experience.

Brighton has good relationships with local job centres, and is trying to publicise itself by arranging free tickets to pop concerts to be offered to unemployed.

Political campaigning activities take place in the distinct but closely allied Brighton and Hove Unemployed Union, which has 180 members. It is seeking free bus passes for the jobless, free access to council leisure facilities and a council programme of public works.

The centre has experienced "inevitable" political differences among its users, says Mr Pope. "Some thought we should concentrate on making unemployment more bearable while others thought we should be out every day petitioning and sloganeering."

He said that the MSC-funded full-time workers would not be

involved in anti-government political activities.

Two sorts of people tend to use the centres: those who were union activists while in work and those simply in need of help. Brighton, a university town, also has a high graduate involvement in the centres.

A balance of aims is hard to achieve. Seventy per cent of the unemployed were never in trade unions. The centres mustn't be exclusive clubs for trade unionists, said Mr Connolly.

The centres vary widely in size, scope and emphasis. Brighton has not yet concentrated on teenagers, having heard of problems at other centres. The Rochester centre, to cite an extreme example, was committed to pieces by its youthful clients.

The TUC is now encouraging centres to take on MSC-funded full-time workers who can extend services. Many centres work on a shoestring, relying heavily on donations from local unions.

Organisers hope the need for centres will be temporary, and that unemployment will eventually fall.

## Tanker drivers step up campaign

BY BRIAN GROOM, LABOUR STAFF

LEADERS of tanker drivers and other manual distribution workers in the oil industry have stepped up their attempt to win double-figure pay rises by refusing further meetings unless BP, Shell, Esso and Texaco raise their offers of about 6.7 per cent.

The Transport and General Workers' Union has called a delegate conference for Friday to discuss the next move. Mr Jack Ashwell, the union's national commercial transport

secretary, said negotiators saw no point in further meetings while the offer was at that level.

"There is an intense feeling among the members," he said. He accused the four companies of taking part in a campaign orchestrated by the Confederation of British Industry to limit settlements to at least half the level of last year, which for the tanker drivers was about 14 per cent.

Texaco on Monday became the

last of the four big companies with November settlement dates for this group of workers to offer about 6.7 per cent on basic minimum rates.

The Texaco offer applies to about 1,000 workers and would raise the basic weekly minimum for drivers of the largest vehicles, as at the other companies, from £105 to £112.

Average earnings for the Texaco drivers, including overtime and shift payments, are about £132 a week.

## Many prefer pay cuts to lost jobs

By Our Labour Staff

FACED with the choice of a wage cut or unemployment, 56 per cent of workers would accept the cut, says an opinion poll by NOP Market Research.

Interviews with 2,000 adults showed that white-collar workers were ready to take a cut than manual workers, and 51 per cent of trade union members interviewed said they would do so.

## Journalists' fines cut on appeal

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE APPEALS tribunal of the National Union of Journalists has reduced swingeing £750 fines imposed on three members who refused to strike to £250 each — but ordered that they should be suspended from the union for one year.

The three journalists — Mr Christopher Goodall, deputy editor of the *Islington Gazette*, Miss Julie Isherwood and Mrs Caroline Holland, both reporters on the same paper — had refused

to carry out a union instruction to strike in a dispute between the union and the *Gazette's* owner, the North London News Group.

They had all appealed against a disputes committee judgment that they be fined £750.

Mr Goodall said yesterday that while the fines were substantially reduced, the imposition of one year's suspension meant that the "sentence" was heavier. He and his colleagues

would be forced to abide by decisions in which they could play no part.

Asked if he would now leave the NUJ, Mr Goodall said: "I think so. No free man in a free society can accept the penalty of suspension. Its only purpose is to muzzle the moderates." Mr Goodall said he believed his two colleagues would also leave the union.

## BBC video tape editors' dispute

THE DISPUTE between striking video tape editors and the BBC which threatens the corporation's output will move to the Advisory, Conciliation and Arbitration Service tomorrow.

The dispute began nine days ago, when editors in Newcastle refused to work after their union, the Association of Broadcasting Staffs, claimed they were not being paid the correct rate.

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## Plessey plant strike vote

BY OUR LABOUR CORRESPONDENT

HOURLY-PAID workers at Plessey's office systems plant at Beeston, near Nottingham, have voted to go on all-out strike if the company carries out its threat to make 400 of them redundant.

The 1,700 manual workers are already striking every Monday in protest against a 4 per cent pay offer made in local negotiations.

The issue at the centre of the 400 redundancies is new technology. The Beeston plant is switching over from electro-

mechanical to electronic equipment.

Mr David De Lacy, the shop stewards' convenor for the hourly-paid workforce, said that the unions had proposed a scheme under which redundancy payments were improved, and any member of the workforce could apply for voluntary layoff.

The company said that it could not comment while talks were still going on. The action over the pay claim had been "completely unofficial," it added.

## Civil Service talks go on

BY OUR LABOUR STAFF

CIVIL SERVICE union leaders continued yesterday to try to reach agreement on a central pay claim for all 540,000 staff involved.

No formal agreement has yet been found, but the unions seem to have accepted that this year's claim should be presented as an interim one, pending the outcome of the Megaw inquiry into future pay determination.

The claim will take account of the 21 per cent target of one

of the unions but is also likely to note that lower rises are due for many grades.

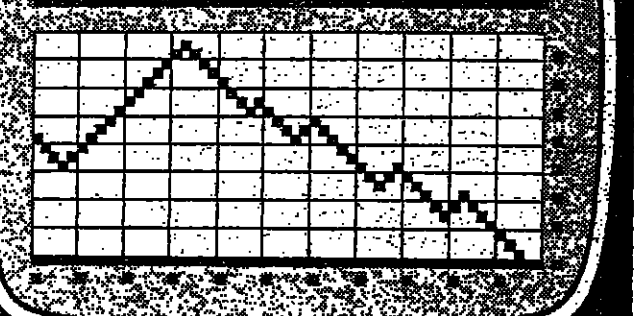
However, the unions are aware that hopes of a common claim could be shattered if the Government replies as expected with separate offers to individual groups.

Union leaders also agreed to try to finalise their evidence to the Megaw inquiry by November 3, and to present it by November 13.

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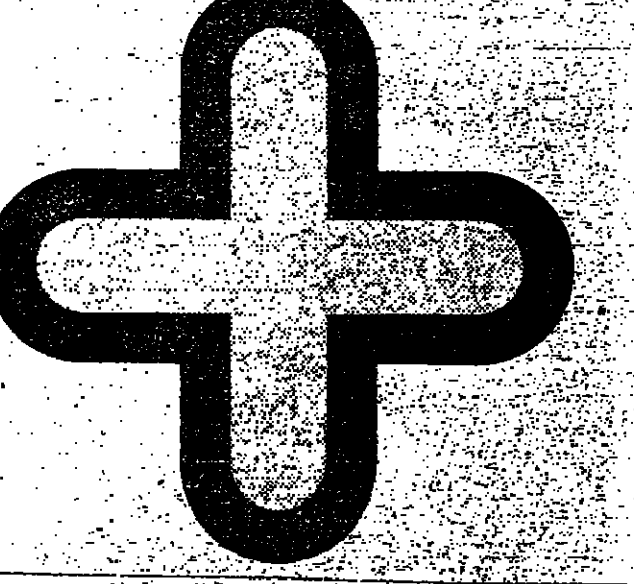
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## TECHNOLOGY

EDITED BY ALAN CANE

## Reading machines for bank and office

BY ALAN CANE

**OPTICAL CHARACTER RECOGNITION** systems, devices which scan a typed or printed text and translate the letters and figures into the electronic impulses computers understand, are coming of age.

Introduced as a way of speeding input to large computer systems, they were, at first, demanded 'exacting standards from the original text, and were frequently discredited.

Now the problems of making machines with an eye for a good book, document or text are being overcome. The Japanese company Totec, the data entry systems division of Tokyo Keiki, is launching an optical character reader which can read either a single font, or up to six separate fonts, interchangeably.

It will read the two standardised optical character recognition fonts, OCR-A and OCR-B and a host of other fonts beside—Courier 72, Prestige Elite 72, Courier 12 and Pica 72.

The machine, the TI-5000, is desk-top-sized and costs less than £7,000 in the UK, where it is marketed by Mitsui Computer, the data processing and office equipment arm of the

giant Mitsui Corporation.

Mitsui is already using OCR machines as input for its telex switching system. It reckons the new machine could be used as input to a word processing system, automatic dialling system, electronic mail, communications switching, electronic mass filing and data entry for data processing.

According to Mr Hiroshi Shimizu, UK manager of Mitsui Computers, the improvements have been the result of combining microprocessor technology with an advanced form of image sensing device in the reading head known as a charged couple device. This is a form of semiconductor memory which can store large amounts of information while consuming very small amounts of power. Chains of potential wells are coupled so that the charges move in a smooth and disciplined manner from one well to another.

Mr Shimizu said: "For the first time, the operator of OCR equipment does not have to be concerned with the selection of font, typing pitch and line spacing. All he has to do is

feed the original documents

into an auto feeder."

By 1983, Totec expects to have cracked another of the obstacles to progress in OCR, the problem of characters the machine simply cannot decipher. The TO 5500, now in development, functions either as an OCR scanner or as a facsimile machine. If the machine is presented with a character it cannot recognise in OCR mode, it simply switches to facsimile mode and captures the image of the errant character.

Mitsui, a massive trading concern with deep roots in the UK more comparable with the mighty Mitsubishi Industries than a conventional electronics giant like, say, Hitachi, is building a stable of office products to be marketed to end users and to other equipment manufacturers.

Its offerings are based on its own experience in building up world-wide office information systems.

The chief obstacle in OCR is the problem of getting a machine to recognise handwritten, undisciplined input. Mr Shimizu says that Totec is

carrying out development work,

but products are some way off.

(There are, of course, devices from Quest Automation among others which will put in handwritten data directly to a computer; the problems of recognising handwritten information are quite different).

The UK market leaders in machine character recognition, OCR Scandata, the wholly-owned subsidiary of Scandata Corporation of Pennsylvania, offers a system which reads handprinted characters.

(It is not alone in this; seven of the 22 firms marketing document readers in the UK offer handprinted input of at least one of their models.)

The Scandata 2280/1 is one of the most advanced of the new generation of OCR systems with document reading rates of up to 750 a minute, page-reading rates of up to 2,400 an hour and a whole range of techniques to handle poor-quality characters and documents.

It is a big system intended as a main feed to a mainframe computer (compared to the Mitsui device which is very much an office machine). The

2280/1 costs in the region of

£155,000.

Where large OCR machines can best make their mark is in the massive sorting operations which take up so much time in the financial world.

The major banks 'already have sorting halls filled with advanced 20-pocket reader/sorters which make it possible to sort cheques overnight in as little as six passes. In the clearing banks, all that machinery is IBM; but a whole new market worth probably £5m in the UK is opening up as the banks move to automated credit clearing next year.

The chief contestants, in addition to IBM, are to be Scandata, Burroughs and REL. Scandata has already installed two of its new on-line reader sorters to Barclays Bank—used for Barclays to Barclays credits: the machine meets the standards laid down by the Interbank Research Organisation for the handling of credits.

The banks are expected to announce soon their choice of equipment for this next stage in the development of the bank of the future.

## Screen-based aids for designers

THERE HAVE been two recent announcements of screen-based computer aided design systems, one a relatively modest 2D draughting system from Rascal Reduc of Tewkesbury (0854 294161), the other a more comprehensive design system with 3D graphics.

The Rascal system is called Radian. Its high resolution refreshed display gives particularly fine line graphics and allows the user to quickly position and repeat drawn items—especially beneficial when creating assembly drawings.

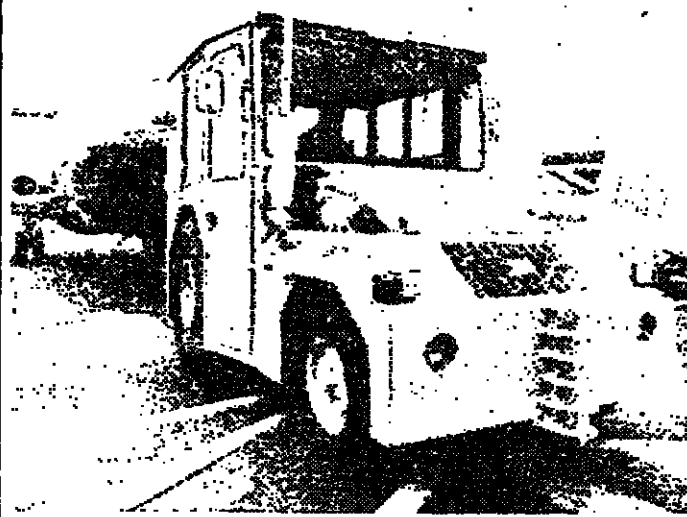
Software allows automatic dimensioning, geometric construction and automatic cross hatching; any desired shape can be created on screen. A wide

range of plotters can be connected.

The other system comes from Imvec of Stanmore (01-304 8355) and is called CADD. It uses one CRT display on which both the graphics and the supporting text for interactive working appear.

An easily learned, simply used command language is employed which it is claimed any in-house designer or draughtsman can use without previous programming or data processing experience.

CADD provides full three dimensional modal graphics, fast response, comprehensive graphics editing and various levels of software from "entry" level to a fully expanded repertoire.



MASSEY-FERGUSON has launched a new range of aircraft tugs. Two models give power outputs of 47 bhp (33kW) and 63 bhp (47kW) while a larger model of 76 bhp (57kW) is also available. The tugs are powered by Perkins diesel engines.

## Safe London environment for fur pelt storage

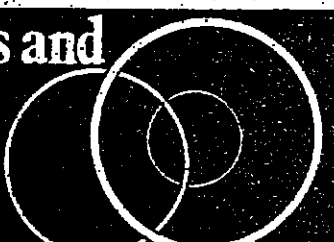
FUR PELTS are being kept safe in a controlled environment in a new 1,800 sq metre cold store (part of a new multi-million-pound complex at Bull Wharf, Queenhithe in the City of London), which has been fully insulated by Dux-Cor Group for Rudson's Bay and Anning's.

An important factor in fur storage, the entire low temperature insulation project ensures that the pelts are safely maintained at a steady temperature of 4.5 degrees C with a capability of the temperature being reduced to 0 degrees C.

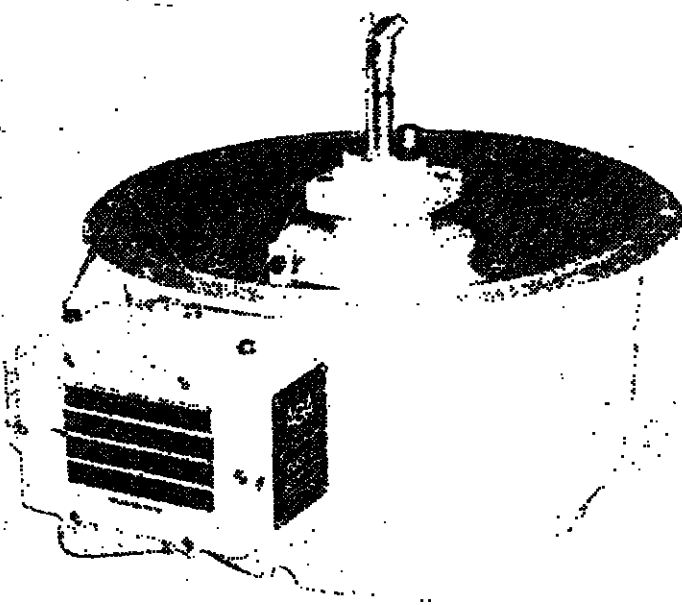
Floors were first insulated with styrofoam slabs topped with a four-inch thick granolithic floor laid monolithically, and a foot-high perimeter curb protects the walls from manoeuvring vehicles.

Because of the value of the contents it was necessary to see that they were housed in a store with materials which neither burn nor smoke.

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AGA Navigation Aids, Brentford, Middx (01-568 8799) has introduced this solar powered electronic flasher control for gas powered lightbeacons. Gas savings of up to 45 per cent are claimed by switching off the light by day.

## Datacolt 7 capture device

THE LATEST in hand-held data capture devices from Data Recognition of Reading (0734 664577) is intended mainly for use in such places as warehouses where bar-coded products are in use.

Called Datacolt 7, the unit is ideal for recording the passage of items past specific points and can also record time with an internal clock. For normal entry, a keyboard can be clipped on. The Datacolt 7 has a liquid crystal display and a 96,000 character storage capacity.

For use in, say, the loading bay, the operator simply wands a permanent code on the front of the terminal for "loading," "unloading" or "delivery." He also wands the driver's card, followed by each of the packages as it leaves or enters the van, thus tying up type of operation, driver and goods.

The data is thereby captured and converted into a computer readable form within the unit itself.

## Commercial dish-washers

COMMERCIAL glass and dish-washing machinery manufactured by ASSI-TEC near Milan, not previously available in the UK, can now be obtained from Fernstate, 10 Barley Mow Passage, London W4. Prices range from £395 to £14,000. Nine machines will be on display at the Hotel Olympia Exhibition next January, but in the meantime more details are available on 01-994 6477.

## Fast-filling valves

THE WORLD'S fastest filling valves come in a new range of aerosols and are called CLF, announces Metal Box, Queens House, Forbury Road, Reading. Claiming to offer the world's most extensive range of aerosol components (including caps and valves made at Swindon and Portsmouth) the addition of a 57mm size to its Trimline range, says Metal Box, makes it the only company offering a complete choice of Trimline cans.

## Scissor-lift

USERS IN the UK can now benefit from the introduction of the Swedish Marcolift range of electric-hydraulic scissor-lift platforms. These offer loading capacities from 500 to 8,000 kg with non-standard units readily available due to the basic design and construction process.

Accessories include loading ramps, turntables, duplicate and foot-operated control boxes, roll-off guards and racks. Units are available also for installation in explosion hazard areas. Information in UK from A. Johnson and Co. (London), Aldwych House, London WC2 (01-404 0755).

## Employers. Help us to beat the Computer Skills shortage

-and you could get up to £80 a week towards training!

Any employer willing to send a 'sponsored trainee' on a course in Initial Programming, Real Time Programming, or Systems Analysis could receive up to £80 per week from the MSC's 'Grants for Employers' fund for employees receiving training on MSC approved courses, on or off your own premises.

But training grants are limited, so apply NOW.

Just clip the coupon and post it today or telephone the Computer Grants Administration Unit on 01-214 6645/6690/8402.

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This MSC 'Grants Certificate' can be worth up to £80

Please send me further details of the MSC's Training in Computer Skills and the financial benefits to be derived from the 'Grants for Employers' scheme 1981/2.

I may be interested in sending the following number of sponsored trainees on the courses indicated:

Initial Programming ☐ Real Time Programming ☐ Systems Analysis ☐

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COMPANY

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TEL NO.

Post to: Computer Grants Administration Unit, FREEPOST, Manpower Services Commission, 168 High Holborn, London WC1V 6SR.

**MSC** Manpower Services Commission

## 'Gully Guzzler' clean-up

DESIGNED TO clear compacted gullies, catch basins, wet wells and cesspits, but capable also of clearing even almost dry materials such as bricks, bottles, and polythene is Vector's claim for its Gully "Guzzler."

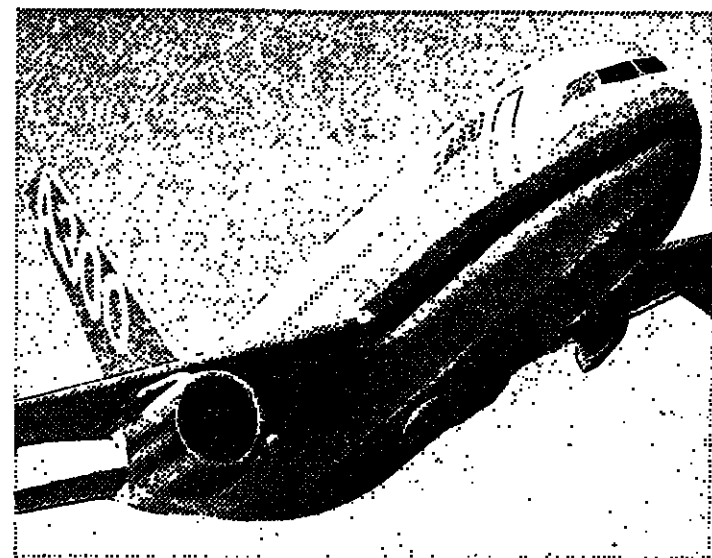
Materials are collected through its 6 or 8 in intake pipe, at depths of up to 15 metres, to give a higher performance than other common types of vacuum system (or gully cleaner) says the company.

Fitted with a 1,000 gallon refuse tank and a 200 gallon fresh water tank, there is a tipping body, a centre-mounted boom, and a drain off valve for surplus liquids to minimise dumping.

More from Vector, Winkleigh Airfield, Winkleigh, Devon.

## INTERNATIONAL BIDDING

INCORPORA INDUSTRIAL E COMERCIAL BRASILIA S.A. is seeking the modernisation of its industrial unit located in Canoas (RS) is interested in acquiring machines and equipment for the industrialisation of the soybean. This communication is to invite interested parties to present their proposals in writing to the following address: Pça. Senador Florentino No. 12 16º andar, Porto Alegre RS-CEP 90.000, Brazil



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"Well, here we are. I am very happy."

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Bearings - and much more

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## OTL give voice to Information Management

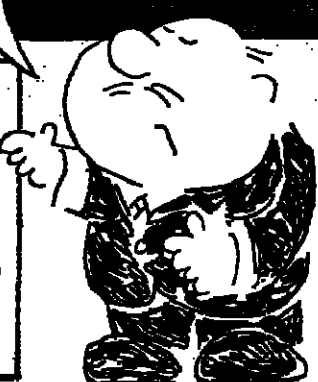
And L.M.P. from OTL will be the talking point at this year's I.B.S.

Information Management Processor (L.M.P.) gives a new dimension to information management. The unique dimension of integrating voice with text, data and graphics within an office automation system.

Come and talk to us, and when you leave you will talk amongst yourselves about L.M.P. from OTL.

**OTL** Office Technology Limited

Stand No. 566, National Exhibition Centre, Birmingham, England. 20-29 October 1981.





## BEC 1

6.40-7.55 am Open University (Ultra High Frequency only). 9.05 For Schools, Colleges, 10.00 You and Me, 10.15 For Schools, Colleges, 12.30 pm News After Noon, 12.57 Regional News for England (except London) and SE only: Financial Report, News Headlines with subtitles, 1.00 Pebble Mill at One, 1.45 Postman Pat, 2.01-3.00 For Schools, Colleges, 3.15 Song of Praise, 3.33 Regional News for England (except London), 3.55 Play School, 4.20 Mighty Mouse, 4.25 Jackanory, 4.40 The Record Breakers, 5.05 John Craven's Newsround, 5.10 God's Wonderful Railway.

5.40 News, 6.00 Nationwide (London and South East only), 6.25 Nationwide, 6.55 The Wednesday Film: "Banjo Haddock", 8.20 Fighter Pilot, 9.00 A Party Political Broadcast by the Conservative Party, 9.05 News, 9.30 All Those Hard Luck Stories, 10.05 Sportsnight, 10.53 News Headlines, 11.00 Parkinson.

BEC 1 VARIATIONS: Cymru/Wales—11.17-11.40 am I Ysgolion: Ffynestr, 11.40-12.05 pm I Ysgolion: Dwyddeddi, 12.57-1.00 News in Wales, 2.12-2.40 I Ysgolion: Hys O Dd, 6.00-6.25 Wales Today, 6.55 Newsround, 7.15 O Dro I Dda, 7.40 News, 8.00-8.30 Tici, 12.00 News and Weather for Wales.

All 15A Regions as London except at the following times:

ANGLIA 1.20 pm Anglia News, 5.15 Here's Sooner, 6.00 About Anglia, 12.30 am Anglia Late News, 12.35 The Big Question.

ATV 1.20 pm ATV News, 5.15 Survival, 6.00 ATV News, 6.05 Crossroads, 6.30 ATV Today.

BORDER 1.10 pm Border News, 6.00 Look Around Wednesday, 12.30 am News Summary.

CHANNEL 1.20 pm Channel Lunchtime News, 5.15 On - where and Weather, 5.15

## TELEVISION

## Chris Dunkley: Tonight's Choice

All my life I have had a weakness for ventriloquism and so, although most variety programmes send me to sleep, I shall watch ITV's Starburst because it includes Ray Alan and his monochrome-toting doll Lord Charles, the one who is always slightly squiffy. BBC-1's penultimate episode of *Fighter Pilot* shows just two of the original six hopefuls moving on to the final training in Hawks which will win them their Wings.

Later BBC-1 show the first in a four-part serial about social workers, *All Those Hard Luck Stories*. They have been filmed in Nottingham which allowed television into its social work records and its social services department. The city's circumstances are not specially remarkable: in an average week three children are battered, 17 abandoned, 22 appear before the magistrates, and 2,300 are "in care." Nottingham spends £34m a year on social services and employs 360 social workers. This first programme concentrates on children, two newly abandoned and one already in a foster home meeting her mother again.

Watching that means missing Part 2 of *The Borgias* on BBC-2, but you can always watch the repeat of that on Sunday. At 10.30 we are back to monochrome again when Radio 4 starts a new six-part adaptation of Dorothy Sayers' *Have His Carcase*, with Ian Carmichael playing Lord Peter Wimsey. Ideal radio.

## BBC 2

10.20 am Gharbar, 11.00 Play School, 4.50 pm Open University, 6.55 Paint, 7.26 Tancha, 7.35 News Summary, 7.50 Games People Played, 7.40 Collecting Now, 8.16 The Body in Question.

9.00 M\*A\*S\*H, 9.35 The Borgias, 10.15 Out of Court, 10.50 Party Political Broadcast by the Conservative Party, 10.55-11.45 Newsnight, 10.55-11.45 Newsnight, 10.55-11.45 Newsnight, 10.55-11.45 Newsnight.

## LONDON

9.30 am Schools Programmes, 12.00 The Munch Bunch, 12.10 pm Rainbow, 12.30 Turning Point, 1.00 News plus FT Index, 1.20 Thames News, 1.30 Armchair Thriller: Ian McKellen in "Dying Day", 2.00 After Noon Plus with Mary Parkinson and Kay Avila, 2.25 The International Jockeys Championship: Great Britain v United States of America from Kempton Park, 4.15 Duffy Duck, 4.20 Country Camera, 4.45 Dangerous, 4.55 Sug of the Dump, 5.15 The Brady Bunch.

5.45 News, 6.00 Thames News with Andrew Gardner and Rita Carter, 6.25 Help with Viv Taylor Gee, 6.35 Crossroads, 7.00 This Is Your Life with Eamonn Andrews, 7.30 Coronation Street, 8.00 Starburst, 9.00 Diamonds, 10.00 Party Political Broadcast by the Conservative Party, 10.05 News, 10.35 "Bad Blood" starring Jack Thompson, Carol Burns and Dennis Lill, 12.20 am Close: Sit Up And Listen with David Steel, † Indicates programme in black and white

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## Flowers that last the course

EVERY YEAR I keep a sharp eye open for long-lasting flowers. Poppies and tall irises are lovely things, but they are over so quickly that I hesitate to put them in my garden, which is small and always on view. Gardeners have learnt the importance of elegant leaves among the passing colour of their flower beds. They hold the planting together while its brighter stars take their turn. But there are flowers, too, which persist, and although they persist in a quiet way, I find myself giving them more space and favour, the background which keeps my garden colour as it is finished.

Knights sound like a nightmare and their official name, polygonum, is not much easier to unravel. They are best known as the flowers which show in small spikes of pink or rose red during the autumn above low mats of leaves, or on longer stems which fill in the middle of a border. They are one of the few families which survive dry shade. I am moderately fond of them, for the leaves on the smaller varieties turn a brilliant colour from this week onwards.

But the prize in the family is less often recognised, a pale pink variety with heads of flowers like small bells, called *Campanulatum*. This, too, roots freely across the surface of dry and shaded beds, and although it is not sensational, it lasts from mid-July to mid-autumn and blocks out all weeds. It is a quiet plant from black corners and can be divided once it has settled down. Like many spreading plants, it is slow to move into its stride, but after three years you will be grateful for the mention of it.

A possible companion would be the longest lasting form of *Astrantia*, or masterwort. This is the family with the flowers of

pink or greenish white which look as if they are made of frilled paper and will never lose the petals of their round, and open discs. Flower arrangers made them fashionable and they now turn up in exhibits of old-fashioned cottage flowers where they are thought to look Victorian. I am not sure that Victorian gardeners ever bothered with them among the monkey puzzles and geraniums, but their ruffs of pale coloured flowers do look like the pattern on old runs of cloth.

The finest *Astrantia* is the most expensive, a cream variegated form which turns up under several trade names, most often as *Sunningdale Variegated*. Its young growth is splashed with the prettiest shade of pale cream on an ash green background. This is worth any price from Hilliers of Winchester, and

other specialists, as it is an easy plant which will also grow beneath dry north walls. In flower, however, none competes with a remarkable form called *Involucrata* stocked by Bressingham Nurseries of Diss, Norfolk. The flowers are a greenish cream white on stems to a height of about two feet and they persist for a season which truly extends from June until October. I have combined it with the shocking ice pink flowers of that essential geranium, the low growing *Endressii* and am delighted with the combination. Together, they flower all summer and set each other off very neatly, the strong colour beside the weak one. Both grow in dry shade.

If these sound too muted, you should take a look at the her-

compounds of burnt sienna and yellow which can be mixed for fun in a paint box, but are here combined with greyish leaves for a happy background. The flowers are semi-double, so they last well. A mass of hybrids was raised in the 1830s, but most have been ignored since in one of those odd fits of self-denial which have made the planning of flower borders so much more troublesome and their upkeep more laborious. Buy any variety and allow room for it to sprawl.

At a lower level, there is nothing common or mean about a precious family called *Erodium*. These make excellent presents for keen Alpine gardeners and owners of small gardens: they are still unfamiliar but mostly very hard

to kill. As first cousins to the wild geranium, they enchanted me when I saw them wild in Corsica's many mountains.

The higher Alpine sorts are rare and not always hardy, but a specialist rock garden nursery will sell you the safe ones, the best of which throw up clumps of silver leaves like a small carrot, and cover them with open flowers of pink white marked with maroon or even yellow, not unlike a small geranium with well-shaped petals. They like a dry place and although they do not rise above six inches or so, a few clumps will show up clearly among the gentians and small saxifrages, outlasting any neighbours with flowers from June until autumn.

My favourite is the aptly named *Guttatum*, the spotted variety whose name suits the little flowers of white, marked with chocolate maroon above thick stems of green leaves. It likes to spread into a mat and any bit of stem will root quickly as a cutting if you leave it in a well-drained box of soil in high summer. I like this unrecognised plant as an edging to an early border. It lasts in flower for ages and puzzles anyone who notices it.

If you look for long-lasting qualities, you soon find yourself off the beaten track. You probably know my other favourites, the many wild geraniums, true blue-flax, violets, several penstemons and the mass of plants which respond to that most therapeutic business, a gentle dead heading. I admit the single peonies and the rich blue anemones of early summer, but I am not so sure that I still have the space for them.

For it is long continuity that I seek in a garden and it this takes me to quiete and less familiar flowers, they win me over every year by proving that they last the course.

## GARDENS TODAY

BY ROBIN LANE FOX

## Watch Swinburn in transatlantic clash

## RACING

BY DOMINIC WIGAN

THERE WAS no racing at Kempton yesterday because of the state of the ground following Monday night's downpour. However, today's UK-US jockeys confrontation is expected to go ahead on the Sunbury track after a 7 am inspection. No one will be more irritated than Lester Piggett should the international team jockey cham-

ionship for the Chivas Regal Trophy fail to get under way. The champion jockey-elect had a chance second to none on paper before rain threatened the Seagram (UK) promotion.

He is a shorter-priced favourite than ever with Ladbrokes, who have been quick to spot the fact that he is aboard soft-ground specialists. Piggett is offered at 6-4 by them after opening at 2-1.

Of the other nine jockeys in today's three-race competition for team and individual placings, Britain's Walter Swinburn

and Chris McCarron of the U.S. are the only riders with realistic hopes of coming out on top in a contest which sees 10 points for a winner down to one point for last place in each of the 10-runner events.

Swinburn, backed yesterday at 7-1 with Coral, is still available at 6-1, while McCarron is in general offered at a point longer.

Despite the obvious chance of Piggett's Morality Stone in the opening Chivas Regal Stakes, Swinburn could be in for the best pickings. He

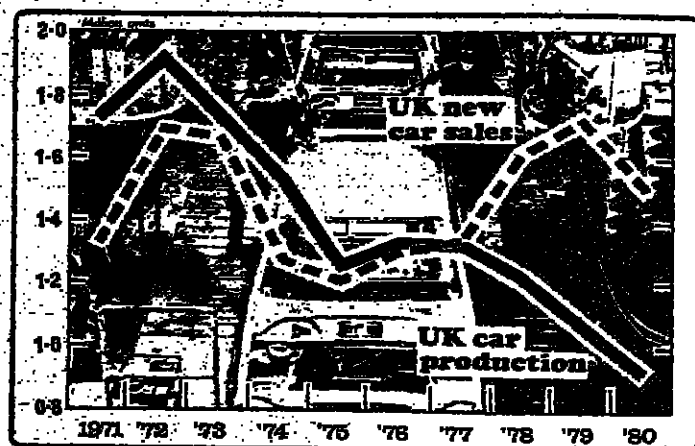
appears to have every bit as good a chance as Piggett through Golden Brigadier.



## FINANCIAL TIMES SURVEY

Wednesday October 21 1981

مكتبة النحل



## UK Motor Industry

## Uneasy mood after a painful year

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

As the Motorfair opens at London's Earls Court today, the troubled motor industry is nevertheless encouraged that new car sales in Britain have been better than expected so far this year. The Society of Motor Manufacturers and Traders predicts that registrations in 1981 will reach 1.45m, compared with 1.51m in 1980.

AFTER A year in which it has suffered a sharp and painful contraction, a feeling of unease still pervades the UK motor industry.

In part the feeling arises from the immediate problems created by a recession that shows only the slightest signs of receding as well as the annual round of pay bargaining on which more than usual depends this year. And this year's negotiations within BL Cars are proving particularly tense.

But the two major UK producers, BL and Ford of Britain, are also struggling to find solutions to longer-term problems. Whatever they decide to do, their actions will have a major

impact on their component suppliers in Britain.

One recent example which came to light illustrates the knock-on impact of the car makers' decisions.

BL decided that its current and predicted range of car output did not warrant having two suppliers of wheels—a reasonable decision in the circumstances. It opted to use Dunlop products.

As a result, the other supplier, Rubery Owen, decided to shut its plant at Darlaston in the West Midlands where wheels were made. After a 50 per cent drop in demand for components from the plant and the expectation that the decline in the UK motor industry would continue, Rubery Owen

reckoned it had no choice but to shut the plant after BL's decision. That closure cost 950 jobs.

Job losses in the industry have been a major feature of the past year as the recession and the high value of sterling compared with most other trading currencies speeded up the contraction which was in any case bound to take place.

## Targets

BL, anxious above all else to keep to its cash flow targets and thus avoid having to approach the Government for more money, has brought forward plant closures and job-shedding. This year's closures included the Solihull Rover saloon plant

opened at a cost of £27m only five years ago and then heralded as one of the most modern car plants in Europe.

During the first six months of 1980, BL was employing on average 88,500 people. In the first six months of 1981 the average was down to 66,900.

The cuts will continue—the Speke, Liverpool body pressing plant and the Coventry Engines factory are the latest to get closure notices. At the same time Ford has told its workforce it is looking for a 40 per cent reduction by 1985 in the numbers employed, involving around 29,000 jobs.

There was a bitter blow for Scotland this year when French-owned Talbot closed the Linwood car plant, set up by the

Rootes Group in 1963. It was Scotland's only car plant and at the end was employing 4,800 people.

Peugeot, which acquired the plant along with all the other Chrysler European operations three years ago, decided it could not afford to carry the losses, running at more than £20m a year.

The closure slashed the Talbot workforce in the UK by nearly a third and left the company mainly as an assembler of car kits sent from France. Talbot's main British manufacturing operations are now concentrated on engines and the Dodge commercial vehicle business. Recently, half the Dodge business was sold to Renault.

General Motors has also been slimming down all over the world and the UK could not escape. Its component offshoot, AC Delco, decided to give up making spark plugs, alternators and air cleaners in Britain, at a cost of another 1,000 jobs.

But the major cut was at GM's Vauxhall subsidiary which expects to shed 8,000 jobs in 1981, a year which it started with 39,000 employees.

On top of all this, and because of it, the UK motor component industry has been contracting rapidly. One estimate is that the industry which once employed 400,000 has been cutting jobs at the rate of more than 30,000 a year for the past two years.

A fair proportion of the job cut-backs have been caused by the search for better output per employee. At BL Cars, for example, the claim is that productivity has risen 20 per cent following the cuts in the labour force. The closure of uneconomic plants and heavy investment in modern equipment to make modern cars.

The group had made a sufficiently good start on this programme last year for the Government, rather reluctantly, to promise a further £850m of State cash for 1981 and 1982 so the programme could continue. The winning of money for two years was an important psychological victory for chairman Sir Michael Edwards.

Both BL and Ford have also put considerable pressure on their suppliers over productivity and costs. Sir Michael has given public warnings to component makers that they will not be able to pass on to BL any cost increases arising from pay rises not attached to genuine productivity deals.

BL and Ford have pointed to the prices at which they can buy components from outside Britain and said that, if they are to maintain a "we prefer British" policy, the UK component makers must at least try to match Continental prices.

Faced with this pressure the component manufacturers—at least the bigger companies—now say that, given a little time, they can improve productivity and cut costs by around 15 per cent. Already many UK plants match the best in Europe in terms of quality and cost per unit.

Also on the positive side, the fall in UK car output will certainly have slowed down considerably and might even have stopped this year. Vehicle output in Britain peaked at 1.9m in 1973 and dropped steadily every year until 1980 when it was down to 819,000—the first time since the 1950s that it had been below 1m.

Whether it falls again this year depends on there being fairly uninterrupted output at BL and Ford for the rest of the year.

Vital to next year's UK production performance will be the progress Ford makes at Dagenham where the Cortina replacement is to be built following a major investment programme that has already started.

## Best-seller

The Cortina is Britain's best-selling model and Ford has the ability to tap any shortfall of UK production from its Continental plants should this be necessary.

Ford wants to spend around £1.4bn to modernise plants and products in the next four years, but said recently its profits—now set at a level to finance this programme—another contributory factor to the general unease in the industry.

At the same time, even though both Talbot and Vauxhall are now mainly assemblers of kits sent from their Continental associates, they at least maintain some production presence in the UK—a subject sure to have been a matter of considerable debate within their respective parent companies.

Not only have the parent groups swallowed considerable losses but General Motors pumped another £105m into Vauxhall to recapitalise the

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company—mainly, it must be admitted, to protect its dealer network and the 8 to 9 per cent market share on which it intends to build.

While Vauxhall has given up exporting in the conventional sense—it has no car dealer network of any significance in any country outside Britain any more—Talbot still makes a vital contribution to the UK trade balance in cars.

The engines and other parts it sends to Iran count as car kits and should total around \$5,000 "cars" this year worth perhaps £100m.

BL, as part of its policy of retrenchment to the EEC, stopped exports of all but Jaguar cars to the U.S. this year, a decision very largely prompted by the dollar-pound relationship. The group hopes to compensate, however, by reviving its fortunes on the continent with the help of its so far very successful new small car the Metro and the Acclaim, the recently launched medium saloon being built in association with Honda of Japan.

## Buoyancy

Ford's new Escort brought a new buoyancy to its sales in some markets but its arrival also saw an end to exports of the old model. Ford had been shipping about 35,000 old Escorts a year to the Far East and Australia from the Halewood plant on Merseyside and this business has now ended.

When the Cortina replacement comes on stream next autumn, the parts Ford has shipped to the Asia-Pacific area in the past for the Cortina's built in that region will no longer be required. Instead the group will use a car from its Japanese associate Toyo Kogyo for its dealer networks in that part of the world.

Meanwhile, built-up car imports continue to hold a very high percentage of the UK new car market. There is no doubt the percentage would have been higher if it were not for the long-standing "voluntary" restraints exercised by the Japanese.

Even so imports took 55.8 per cent of car registrations in the first nine months of 1981, down slightly from the 58.4 per cent for the same period of last year and the 56.7 per cent for the whole of 1980.

The main impact on the import figures has been the decision by Ford to make more of the cars it sells in Britain at its British plants this year—Ford, after all, is the major importer of built-up cars to the UK and swept the board last year to become market leader (nearly 31 per cent against BL's 18 per cent) biggest importer (bringing in cars accounting for over 14 per cent of the total sold in Britain) and maker of the best-selling car (the Cortina).

As a result, some people suggest the cash which would have been spent has simply been spread over more new cars.

The society reckons that next year's car market will go up again slightly, to around 1.47m. Many individual companies would be surprised if the total does not reach 1.5m.

It is production figures which are a better reflection of the health of the motor industry and most forecasters predict a slight upturn in 1982. This puts a great deal of faith, however, in the BL recovery programme and the efforts Ford is making to maintain a considerable presence in Britain.

## Totally equipped for business.

## The new Triumph Acclaim.

Prestigious, efficient and competitively priced.

With performance, handling and an equipment level designed to satisfy the expectations of staff presently driving cars whose running costs are becoming more and more difficult to justify.

## Totally equipped for price.

Yet, you can buy a Triumph Acclaim HL for a price similar to such fleet models as the Escort 1300L 5 door or Astra 1300SL 5 door.

An Acclaim HLS for around the price of an ordinary Cortina 1600L. A top of the range Acclaim CD for around the price of the Cavalier GL 1600S or Solara 1.6 GL.

Yet, on performance, handling, equipment and economy Acclaim beats them all!

## Totally equipped for performance.

The high technology, light alloy 1335cc engine has twin

complemented by an interior specification providing a level of comfort and refinement way ahead of its comparably priced fleet rivals.

Acclaim sets the pace with features such as push button radio, digital clock, tachometer, headlamp levelling control and fully reclining front seats standard on all models. The HLS has remote control door mirrors, boot hatch, soft velour trim and tinted glass. Move up to the CD and electric window lifts, a radio/stereo cassette player, headlamp power wash and head restraints make this easily one of the best equipped medium size saloons—at any price.

## Totally equipped for economy.

All Acclaims use 2 star fuel—very efficiently!

## Totally equipped for YOUR fleet.

With depreciation the biggest single cost factor for fleet operators, Acclaim will set new standards in this area. Excellent build quality, incorporation of advanced paint application and corrosion resistance processes, lavish equipment levels, low running costs and lively performance will surely combine to make the car much sought after by private motorists in the secondhand market. Compared with the likely depreciation of rival models, you could be laughing all the way to the bank!



Now we've told you how totally equipped Acclaim is for business, the only thing left is to get behind the wheel. See how you feel about the car. See how much you enjoy driving it.

Your local Triumph dealer will, of course, happily arrange a convenient time. Alternatively, call BL Fleetphone 021-779 4484 and talk to the specialists at BL fleet headquarters.

# TRIUMPH ACCLAIM

## FROM £4689

Totally equipped to triumph.

carbs. as standard and performs like a 1600. 0-60mph takes just 12.5 seconds. 30-50mph in fourth gear takes only 10.2 seconds\*. Figures that leave a Cortina 1600 standing.

And you'll find Acclaim as relaxed on a motorway as it is sprightly around town. At 70mph the standard five speed gearbox lets the engine turn over at only 3,535rpm in 5th gear—lower than Escort, Cortina or Solara, and way below the busy engine of the Astra.

## Totally equipped for driving pleasure.

Acclaim's sparkling performance is matched by superb front wheel drive handling characteristics, which in turn are

Government fuel figures are 32.8mpg urban, 48.8mpg at 56mph and 34mpg at 75mph. Take the regulated average of 41mpg and you'll see that Acclaim beats most cars in its class including the Astra 1300, Cortina, Solara, new Cavalier—and even the 1.3 Escort.

What's more, Acclaim requires only 8.5 chargeable hours servicing labour over 40,000 miles (with 7,500 mile intervals) as opposed to the 11.8 hours needed for the Cortina 1600. In fact, over 40,000 miles Acclaim should cost less to maintain than any Solara, Cortina, Astra or Cavalier.

And parts will never be a problem. They're keenly priced and readily available at over 1600 locations throughout Britain.

Manufacturers rec. retail prices: Acclaim HL £4689, Acclaim HLS £4989, Acclaim CD £5576. Prices include VAT, special car tax and front seat belts. Delivery charges and number plates extra. Average fuel consumption calculated as 40% urban, 30% 56mph, 10% 75mph. All comparisons correct at 23.9.81. \*Source: BL Cars. Official Government fuel figures: urban 32.8mpg (8.6l/100km); at 56mph 48.8mpg (5.8l/100km); at 75mph 34mpg (8.3l/100km).



## UK MOTOR INDUSTRY II

Kenneth Gooding looks at the complex restructuring problems facing Britain's state-owned vehicle group

## BL remains on course despite huge losses

BL's chairman Sir Michael Edwards maintains that, assuming the current industrial relations quarrel can be satisfactorily resolved, "this year should see the bottom of the trough" for the group.

Next year the trading losses and cash outflow should diminish as BL moves towards its target of breaking-even by 1983-84.

So far the group is on course in spite of recording net losses of £225m for the first half of this year and going on record with a prediction that losses for the 12 months will at least match the record £535m for 1980.

Sir Michael has given repeated warnings that if the group is forced severely off course the directors will have to go to the Government and call a halt to the programme outlined in the current corporate plan.

In any event Sir Michael says that if BL does not break even by 1983-84 that part of the business making the volume models, Austin Morris, would have to be closed down.

If it does not break even the board's strategy will have failed and it will be too late to make another attempt to save the major part of the cars operations.

Sir Michael says that the present board is made up of professional managers called in by the Government to do its best to salvage what can be salvaged from the business.

He will probably not be around for the outcome because his contract with BL lasts only until the end of 1982. The current thinking within the company and the Government is that this time he will go. His original intention was to leave in 1981 after three years in the hot seat.

One of the most important successes Sir Michael has achieved so far came this year when he persuaded a rather reluctant Government not only to stump up more State cash for BL but to guarantee there would be money available

for two years rather than just one.

The promise of £950m over 1981 and 1982 has relieved BL's planners of some headaches, made it easier for the group to retain, and recruit engineers and also done much to reassure the dealer network. BL needs all the dealers it has got to sell the new cars once it brings them into production.

Sir Michael outlines the strategy for the car business this way. "We must invest heavily but selectively in new models and efficient manufacture. We must continue the painful and expensive restructuring, involving significant redundancies and factory closures, and to manage cash flow as tightly as possible."



BL: 157,000 employees; vehicles sold, 1980: 597,000; sales, £2.8bn; net loss, £535.5m.

When Sir Michael and the new management team look over in 1978 they accepted that BL needed to take a much more modern approach to its product range. It was patently unable to sustain in engineering or cash terms a range of 13 car models.

So the strategy involves BL producing three model families based on Metro, the LC 10 range of medium-sized cars due for introduction in the autumn of 1983 and a revamped Jaguar.

Thus, by the mid-1980s, the Allegro, Princess, Rover SD saloon, Ital and probably the Mini, will have been eliminated from the BL car range following those killed off already—a notable list including the MG, Triumph Spitfire, TR7, Dolomite and Maxi.

The future cars will incorporate as many components as possible which can be used not only across one family but two or even three, so that BL can get the right economies of scale.

Even then the group will

have to rely heavily on collaboration with other manufacturers because its car output will be too small for it to survive while remaining completely independent.

The Triumph Acclaim illustrates how this cooperation might work in that it is really a Honda car made under licence by BL which needed a new introduction this year and had nothing on the schedule of its own to fill the gap.

More important in the long term will be the decision to buy gearboxes, and probably engines, from VAG the Volkswagen-Audi group of West Germany.

BL Cars chairman, Mr Ray Horrocks, makes no secret of the fact that one of the top priorities for his senior management is the search for the grand design collaboration which would involve a whole range of new cars.

Whether that proves to be a fruitful search depends to a great extent on BL Cars continuing to recover strength. As Mr Horrocks says: "Collaboration is actually only helpful to strong companies. If you think you are dying you don't go to find a collaborator—you look for someone ready and able to take you over."

Much of the motivation for us to do what we are doing is that we believe sincerely that if we make ourselves strong enough to collaborate we can see a very clear way through. But we have to be strong to get the even-handed, balanced arrangement where we would stand as equal partners."

If BL is to compete effectively its productivity must match the best in Europe, that means the most modern processes, like the Longbridge robots and those which will follow them into Cowley, must be used to produce the new models.

BL's sales have slumped since 1978 and car production dropped from 702,000 that year to 470,000 in 1980, there was no point in retaining the old level of capacity.

The idea is to concentrate Austin Morris car production at Longbridge and Cowley. So the Rover plant at Solihull had to go this year even though it was only five years old and cost £27m. Closures continue with the Speke body assembly plant in Liverpool and Coventry Engines, the latest to be given notices.

The car business is particularly sensitive to volume assembly plants have a high break-even point—and BL had to cut fixed expenses as output fell.

Capacity was cut by more than 200,000 cars a year and about 57,000 jobs were eliminated between 1978 and 1980. More than 14,000 more jobs have gone this year and on July 1 the BL labour force as a whole stood at 129,000 against nearly 200,000 in 1978.

Within BL Cars employment in the first six months of this year averaged 66,900 compared with the average of 88,500 for the same period of 1980.

When will the attrition stop? The strategy involves BL reducing the workforce to around 100,000 by the latter part of 1982. Then it might begin hiring again.

If Sir Michael and his team

have got the strategy right, by 1983-84 BL's fixed costs will have been reduced to a tolerable level. The first of the LC10 family will be available with Metro and Acclaim to lift car sales.

At that point revenue and costs should balance and BL should be pointing towards profitability again. But 1983 is a long way off. There is much that could go wrong in the meantime.

For example, rather like a man whose gaze is fixed so intently on a distant object that he trips over a stick beneath his feet, Sir Michael has been shocked to find the commercial vehicles side, Leyland Vehicles, in a nasty skid.

This was caused mainly by

the collapse of the UK truck market—down 50 per cent from the 1979 peak—on which Leyland depends so heavily. Sir Michael reported in August: "Fixed expenses (at Leyland) are too high and we are overmanned in relation to both the current and projected market size."

Further major cut-backs at Leyland Vehicles can be expected shortly.

If BL does survive into the mid-1980s, in anything like its current shape and size, what then?

The co-operation route might be attractive but it could lead to dependence on—even takeover by—another group almost certainly based outside the UK.

As one experienced commen-

tator, Mr Daniel T. Jones, commented in a recent Sussex European Paper on the motor industry: "Simply to rely on co-operation and production of another company's model under licence may be an attractive way of rationalising (Europe's) weaker companies but cannot be seen as a way of catching up and remaining independent in the long run."

As a way of gradually restructuring the industry over a period of years, though, it is possibly an ideal solution and avoids some of the managerial difficulties that accompany sudden acquisitions of a new company. In this light, government encouragement of this form of restructuring is to be welcomed."

## UK CAR REGISTRATIONS

	1980	%	1979	%
Total UK produced	655,443	43.30	750,265	47.72
Total imports	235,219	36.70	265,919	54.28
Total market	1,115,761	100.00	1,216,225	100.00
Ford*	464,706	30.70	485,559	39.29
BL*	275,758	18.22	326,984	19.63
PSA-Talbot*	90,374	11.42	110,432	11.15
Citroen	27,006	3.05	37,015	3.05
Peugeot	24,333	2.18	37,980	3.12
Total PSA	142,213	12.39	181,425	14.15
General Motors-Vauxhall*	109,218	11.28	112,388	9.24
Opel	22,570	2.02	27,216	2.24
Other GM	580	0.05	1,230	0.10
Total GM	132,368	11.79	140,834	11.51
Datsun	81,892	6.07	102,395	8.37
Renault	88,243	5.84	92,468	5.45
VW Audi	68,285	4.51	76,285	4.44
Fiat Auto-Fiat	45,267	4.05	70,626	5.79
Lancia	6,032	0.53	8,351	0.68
Total Fiat Auto	51,299	3.39	79,577	4.64
Volvo	28,283	2.53	36,583	2.13

\* Includes cars from companies' Continental associates not included in the total UK figures. Excludes cars from all sources including cars from Continental associates of UK companies.

Source: Society of Motor Manufacturers and Traders.

Group seeks sweeping changes in UK manning levels and working practices

## Ford plans record investment programme

FOR THE past 10 years Ford's profitability in the U.S. has been steadily declining but the overseas operations—particularly in the UK and West Germany—have obscured the situation by more than making up the deficit.

Last year Ford of Britain was one of the few elements in the far-flung Ford empire which actually ended in the black. The corporation as a whole built up net profits of \$1,545bn (around £700m).

In 1979, Ford of Britain contributed nearly 70 per cent of total Ford profit, paid a £135m dividend and loaned its parent £229m.

Ford's head office in Dearborn, Michigan, argues that this was only fair given the money and executives' time the U.S. branch devoted to the British business in the not-so-distant past when it was not doing so well.

It can be argued strongly that Ford of Britain would be only a pale imitation of its current self if the parent had not financed the concept which saw Ford of Germany and Ford of Britain welded into Ford of Europe.

By spreading the costs of new products over two major European markets the two Ford companies have been able to carry through a new product programme which separately they would never have been able to afford.

Within Ford of Europe the UK and German operations have equal status but in normal years Ford of Germany's car output has been nominally higher because it has responsibility for the plant at Genk in Belgium.

This usually adds about

300,000 cars a year to the German output of about 500,000. Ford of Britain's car production in 1980 was 343,000, down from 400,600 the previous year while Ford of Germany (including Genk) suffered a 25 per cent drop to 644,000.

But Ford made profits in Britain last year in spite of the sharp drop in the car market, down from 1.7m to 1.5m and the severely competitive conditions which accompanied the fall.

Those conditions drove its main UK-based competitors into huge losses, but Ford pre-tax profit—although down from the record £386m for 1979—reached £226m.

Ford managed to buck the trend by selling more cars and commercial vehicles than any other company in Britain, and in the motor business volume means profit.

The group sold nearly 465,000 cars in the UK last year at prices higher than anywhere in Europe or North America.

Three of its models topped the best-selling cars list: the Cortina, with sales of 130,281; the old-style Escort, 103,840; and the Fiesta, 91,661.

Ford accounted for nearly 31 per cent of all new car sales in Britain last year and nowhere else in the world does the group achieve anything like that market share—not even in the U.S. where its share has slipped steadily from 23 to 17 per cent since 1978.

Ford started 1981 with an aggressive product programme. It cut some prices, admitting while doing so that it had got a little too far ahead of its competitors with price increases.

It introduced the Fiesta Popular to the bottom end of

the range.

The stated objective was to push sales in Britain to an unprecedented 495,000 this year which would have given Ford about 35 per cent of the market.

The objective was set by Mr Sam Toy who took over as Ford of Britain chairman just over a year ago when his predecessor



FORD OF BRITAIN: 74,000 employees; vehicles sold, 1980: 713,000; sales, £2,921bn; profit, £204m.

Sir Terry Beckett moved to the Confederation of British Industry.

Toy, 57, has been with Ford for 33 years and since 1969 had been director of sales for the UK company. He is acknowledged to be a tough manager with a robust way of expressing himself, and his appointment was widely welcomed within Ford of Britain.

After nine months Ford had a 30.23 per cent market share and had sold 366,357 cars. Mr Toy admitted that his January target was not now achievable.

Shortages of supply of the new Escort—a key vehicle in the plans—at the beginning of the year was the main factor behind the failure to hit the targeted figures.

The Escort is built at the Halewood plant in Merseyside and Ford spent £207m there, mainly to introduce the new car. Another £135m will be spent at Halewood by 1985.

In all Ford hopes to spend £1.4bn in Britain by 1985—its highest-ever capital expenditure programme. Some of this would be for the commercial vehicle business.

But it told the unions recently that profits were running at well below the 1980 level and were not sufficient to finance a programme of that size.

It is trying to persuade the unions to accept sweeping changes in attitudes on manning levels and working practices at the UK plants to keep them competitive.

The company wants to reduce its 70,000 workforce by about 40 per cent during the four-year period, which works out at some 18,000 jobs.

Ford reckons this is the only way UK plants will be able to match the best Continental facilities.

A major element in the spending plans—and the drive for better labour productivity—will be the introduction of a replacement for the Cortina, code-named Toni but which will probably be sold as the Sierra, at the Dagenham plant.

The Cortina is the key car in the Ford range in Britain. It has topped the UK best-sellers list for nine years thanks to its wide acceptability among the fleets. And the fleet buyers account for roughly 60 per cent of the UK new car market.

Ford wants to launch the Cortina replacement at the Birmingham Motor Show in the autumn of 1982—which explains why the group is in something of a hurry to get agreement on changes in working practices to go along with the highly automated equipment it has already started putting into Dagenham.

The group estimates that its car assembly capacity in Britain is 500,000 a year but output in 1979 was 398,684 and last year only 342,732—admittedly a year when an important

new car, the Escort, was gradually being introduced to Halewood.

Ford promises the position will be better this year with a few imports of built-up Cortinas and Fiats from the Continent, extra Fiats being built in Britain and output of the new Escort building up.

Exports of Escort engines from the Bridgend engine plant, which cost £18bn but attracted about £100m in Government loans and grants, should also help the UK motor trade balance.

In that connection, Ford of Europe, which co-ordinates production in Germany, Belgium, France and Spain as well as the UK, still buys about 45 per cent of the components it requires from British sources.

But it resources about £45m worth each year so the pattern could quickly change. So far, however,

Some years ago Henry Ford actually threatened to quit Britain because he was so frustrated by labour relations difficulties.

Bob Lutz, chairman of Ford of Europe, is taking a less dramatic but equally doomed approach. "Of course we could not pull out of manufacturing in the UK because of the political ramifications. And it would decimate our market share."

But the truth is that when future investment has to be made by Ford it will be bound to go to those areas where there is higher productivity and better labour relations.

That is the message Ford of Britain chairman Sam Toy has relayed consistently to his workforce over the past few months.

Kenneth Gooding

John Griffiths examines the prospects of Vauxhall Motors following a record first half loss

## Chairman's view 'cautiously optimistic'

AT THE end of August Vauxhall Motors announced a record first-half (1981) loss of £59.88m, nearly three-quarters the £83.3m loss for the whole of 1980.

Last year's deficit was nearly three times the then record loss of £31.3m in 1978. In addition, General Motors, its parent, had to invest £107m in working capital last year to keep Vauxhall afloat.

Only once in the past 10 years has Vauxhall made a profit. That was in 1976, when it made £2m.

It is not surprising that the unions, watching the work force being slashed by another 8,000 this year to just over 21,000, and the company's transition from being a manufacturer to primarily an assembler, have expressed fears about its future.

Their worry is that, with the company still struggling to draw closer to European, if not Japanese, productivity at a time when there is already substantial surplus capacity in Europe, GM may simply decide that Britain can be best supplied from the Continent instead.

So far, GM executives have done their best to counter those fears. On a visit earlier this year, the new GM president, Mr James McDonald, said when announcing the working capital investment that if GM had intended to back out it would have done so at the end of last year.

"So that is an indication that we intend to stay strong in Britain," he added.

Meanwhile, Mr Ferdinand Beickler, Vauxhall chairman, says he is "cautiously optimistic" about the company's prospects. Further losses were inevitable this year, but he expected, in improving market conditions, return to a trading profit in 1982 and a net profit in 1983.

Vauxhall has set itself an ambitious target for reviving its fortunes in the UK. (It no longer exports cars to Continental Europe.) By 1985 it intends that its own cars and those from its GM sister company Opel, of West Germany, will account for 16 per cent of the UK new car market and be supplied from a joint sales net-

work of 1,000 dealers.

That compares with a market share for Vauxhall of 7.02 per cent so far this year, and of 1.4 per cent for Opel. Earlier this year Vauxhall had 579 UK dealers and Opel 234.

But how is such a radical transformation to be achieved? Last month one of the key pieces of the strategy fell into place: the launch of J-car, the front-wheel-drive successor to the Cavalier, which carries Vauxhall's main hope of making a bigger dent in the fleet market.

Next month, assembly of the Astra hatchback will start at Ellesmere Port. Hitherto the Astra has been imported from West Germany.

In less than two years' time the new hatchback "mini" to compete with the Fiesta, Metro and other small models should start arriving from Zaragoza, Spain, where it is to be built at an entirely new plant.

That, says Mr John Bagshaw, Vauxhall's new marketing director, will give the company access to "25 per cent of the market we've never had before."

Against that, the Chevrolet, Vauxhall's only model manufactured as distinct from assembled in Britain, will almost certainly be chopped when J-car arrives.

But with an increase of the Astra engine size to 1.6-litres, and the likely expansion of the Cavalier range in line with what has already happened in the U.S.—where there is, for example, an up-market Cadillac version—Vauxhall should be better placed in respect of range than for many years.

This is an advantage, since the Ford Cortina replacement, the Sierra, is not due to appear until towards the end of next year.

But the product is only part of the story. Since early this year Vauxhall has been hard at work forging the separate Vauxhall and Opel sales networks into a unified franchise system.

In theory, dealers in each market have until the end of this year to take up the dual franchise. In practice, they were falling over each other to sign up as soon as the scheme

was announced.

Part of the reason is illustrated in a new survey of car makers' "images" by Research Associates; Vauxhall was considered by a national sample of 600 to be a "utility car" producer, with some of its "rusty Viva" image still clinging to it. Opel was seen as an up-market Vauxhall and being built in West Germany, as better finished than its British counterpart.

Mr Bagshaw acknowledges the existence, if not the reality, of those perceptions. "For Opel there is a percentage in the



VAUXHALL: 30,670 employees; vehicles sold, 1980: 195,145; sales, £766.8m; loss after tax, £33.3m.

snob appeal of a perceived high-quality imported car," he says.

"But is another percentage for Vauxhall in the perception of buying British—a factor which looms large in fleet purchasing decisions."

Opel dealers—hitherto more heavily dependent on private buyers—hope, therefore, to pick up more fleet sales; Vauxhall dealers should get the kudos from having Opel models in their showrooms.

That, however, is a self-defeating attitude if the potential customer finds himself confronted by a full range of cars bearing different badges but all too patently identical: the Vauxhall Astra/Opel Kadett; Vauxhall Cavalier/Opel Ascona; Vauxhall Carlton/Opel Rekord; Vauxhall Viceroy/Opel Commodore; Vauxhall Royale/Opel Senator.

All were conceived by Opel in terms of the role given it by GM to develop cars in Europe, while responsibility for lorries—until a recent re-organisation—was given to Vauxhall's subsidiary, Bedford.

The first step in the required rationalisation is the marketing of the J-car in the UK solely as a Vauxhall.

There are few clues yet as to

what will happen with the remainder of the range, but all models at the lower end of the market are expected to become Vauxhalls. The more expensive cars will be Opels.

Meanwhile, the entire wholesaling system is being integrated, not just the dealer networks. Wasteful duplication has been dispensed with and a much more efficient service to the customer is promised.

None of this however has served to calm the unions' fears. Assembly of the Astra will produce a net gain for Ellesmere Port because, says Vauxhall, it will have 50 per cent UK content. But that includes labour, plant and other overheads, which can account for a third of a car's ex-factory gate value.

The main components, engines, gearboxes, and so on will still be imported from West Germany.

The new Cavalier is to be GM's "world car" with versions made in the U.S., Canada, West Germany, Belgium, the UK, Australia, Brazil, South Africa and Japan. The UK-assembled cars will have components made in Germany and Belgium, but include other parts from plants around the world in line with the "world car" concept of using interchangeable components as for assembly elsewhere.

While most of the new 1.5-litre Family Two engines will come from West Germany some will come from Australia. The second most valuable component, the trans-axle, will be supplied wholly from Isuzu (in which GM has a 34 per cent stake) of Japan.

The UK content, therefore, will consist of little more than interior trim and electrical components.

Vauxhall has held out the prospect that as long as there are sound engineering improvements in productivity in UK plants, there should be no reason why the proportion of UK content should not rise, and why Vauxhall should not build more, not fewer cars.

It has even been suggested

that as demand for Family Two engines builds up an extra factory to make them might be located in the UK.

But there has been nothing in GM's European investment plans to indicate that it is treating Vauxhall with anything other than caution.

Its European investment plans to 1984 total £1bn. The UK's share is £75m—including £20m for J-car assembly facilities and £10m for Astra.

No new manufacturing operations are earmarked; indeed nearly 1,000 production jobs went last summer at the AC-Delco components factory in Southampton.

There is also concern about the Bedford lorries subsidiary. GM has reorganised its world truck operations under U.S. supervision. Previously, Bedford was responsible for developing and marketing commercial vehicles for many world markets.

GM is already using Isuzu models to fill some gaps in world truck markets. The unions fear, without justification, that Isuzu could supplant existing Bedford models. The Bedford management says the reorganisation is a positive move which could give it a key place in an emerging "world truck" market.

Yet Mr Reuben Jensen, GM's new "world trucks" vice-president, suggests that although Bedford's productivity has improved it must earn its keep internationally and he gives no assurances apart from saying: "We have every intention of saving all the parts of Bedford that we can."

Overall, Vauxhall therefore either equals the efficiency achieved overseas or it faces further decline.

Not long ago Mr Beickler commented on what it has achieved in the past two years in increasing efficiency and how far it has still to go. In 1979 Opel plants were "three times more efficient" than Vauxhall. Now they are only "50 per cent more productive," he says. The bright prospect, he expects, the plants to be on a par within the year.



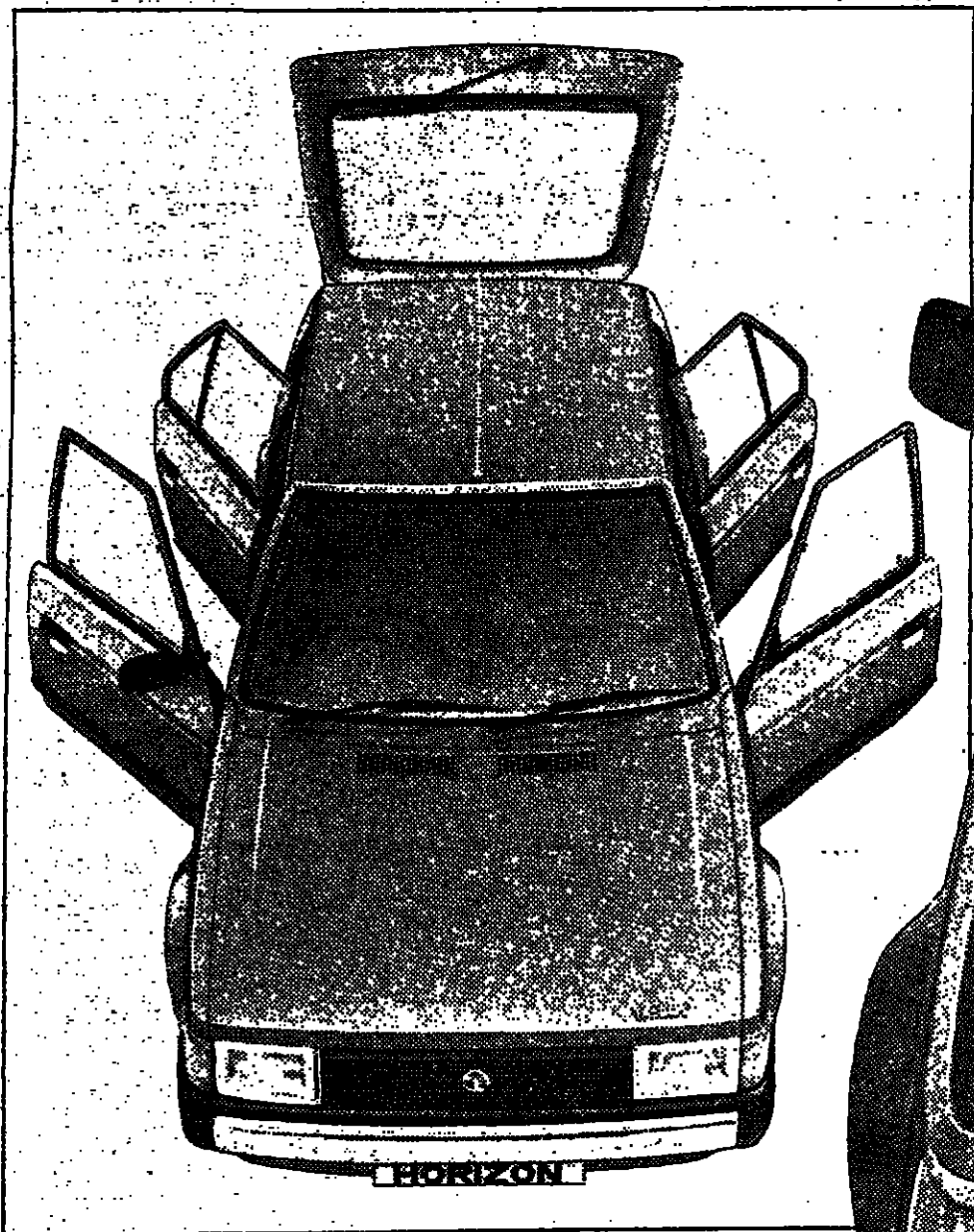


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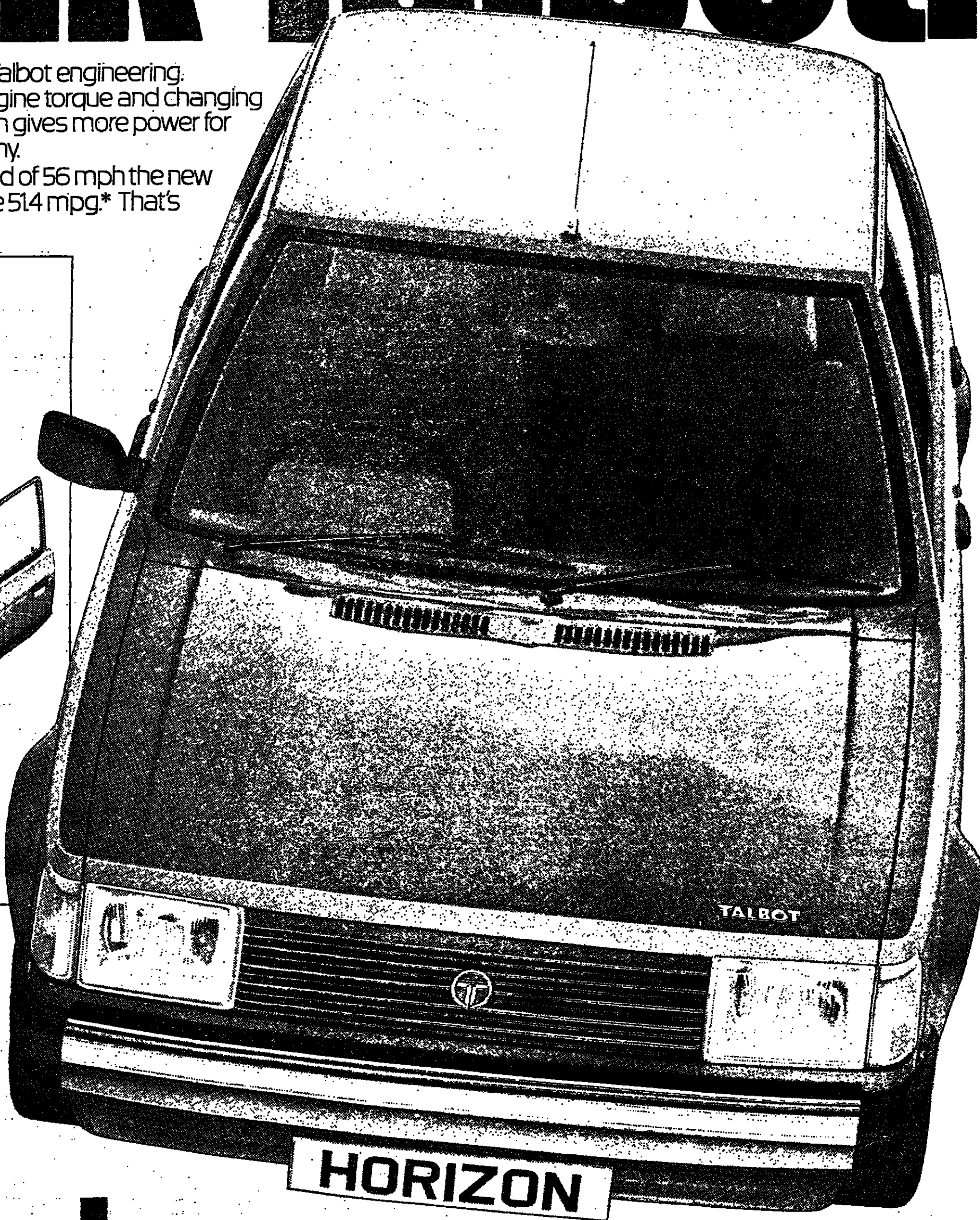
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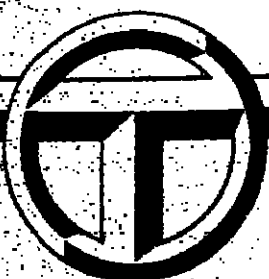
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## UK MOTOR INDUSTRY IV

Arthur Smith looks at the way that a major manufacturer is gearing up for the future

## Talbot: 'The worst is behind us'

TALBOT, ONCE the proudly all-British company taken over first by Chrysler of the U.S., and then by Peugeot of France in 1978, could be in the black again next year. It would be the first time for nearly a decade during which losses have totalled nearly £300m.

Mr George Turnbull, a former managing director of British Leyland and now chairman of the Peugeot subsidiary, exudes confidence: "The worst is behind us. The majority of the risk factors have been removed—at some cost. I now look to profits next year and shall be very disappointed if we don't see them."

But Talbot now is already different from the company he took over just 30 months ago. The labour force has been cut from more than 25,000 to little more than 10,000.

The troubled Linwood car assembly plant in Scotland closed this year with the loss of 4,000 jobs. What has been billed as the biggest European auction of second-hand machines, tools and factory equipment is scheduled for next month when buyers from 30 countries are expected to bid up to £10m for the remnants of a once important sector of the UK car assembly industry.

Many of the jobs have gone in the pursuit of higher productivity—Talbot claims a 40 per cent improvement in two years at its Ryton assembly plant in Coventry—but the character of the operation has also changed.

Even with a reduced manufacturing base Talbot is looking to increase its UK market share from the present 5 per cent to around 7½ per cent. The merging of the Talbot and Peugeot sales and marketing operations is expected to give the French subsidiary a sharper edge and push market share for the two marques to 10 per cent.

Much publicity has been given to the decision by Peugeot to commit £10m investment to transfer assembly of the Horizon model from the beginning of next year to Poissy, France, to Ryton. That move is expected to increase Horizon sales to the UK where fleet purchasers tend to adopt a "Buy British" policy. Welcome as the investment might be to the beleaguered domestic car industry, it means that Ryton is now assembling three models with a heavy French components input: the Alpine, Solara and Horizon.

Union leaders and shop stewards, while grateful for continued job opportunities, are nevertheless somewhat resentful that the new small car, the T15 scheduled for launch next spring and which represents Peugeot's main assault on the mass market, will be produced only on the Continent. Linwood at one time was a contender but was probably ruled out because of its troubled industrial relations record and the spare capacity available in Europe.

According to one cynical

union view, Peugeot has kept a token UK assembly base in Coventry to protect itself against moves towards import controls by any future government. The manufacturing operation also provides an important launch pad for sales and marketing promotions, it is argued.

Mr Turnbull pours scorn on such interpretations insisting that Peugeot's £10m investment represents a "vote of confidence" and demonstrates its



TALBOT UK: 17,692 employees; vehicles sold, 1980, 90,874; sales, £58m; net loss, £67.3m

commitment to maintaining a strong manufacturing presence. He admits in retrospect that he might have underestimated the problems facing Talbot on his appointment. Not only had there been a strong downturn in UK and international markets, but the strength of sterling had impaired export sales of the Sunbeam assembled at Linwood. Much of the cost of the Linwood closure was borne in last year's figures, but the low output before the final shutdown in June this year contributed to the £27m pre-tax loss in the first half. The deficit, more than double the £18.6m in the first six months of 1980, was caused by high interest charges and the slump in demand and consequent short-time working.

Mr Turnbull draws particular attention to the productivity advances which he says put the UK operation "four square" with Peugeot factories in France in competing for new models. The Horizon investment had been won on merit.

Mr Geoffrey Whalen, Talbot assistant managing director and a former industrial relations director at BL Cars, maintains that attitudes to work have improved dramatically at the Ryton assembly plant. "The often-stereotyped image of the militant and probably alien British car worker is a thing of the past," he says.

Just two years ago it took 1,321 manual workers to assemble 1,075 cars a week. Each car took 60 hours to build. Now nearly as many cars are turned out each week with 400 fewer workers. Each car takes 35

hours. Mr Whalen says the biggest contribution to the productivity changes was realisation that "the day and working had come." Without improvements there would be no future. Management has given a lead to the workforce and clamped down on obvious excesses such as lengthy tea breaks and rest periods.

Full production of the Horizon alongside the Alpine and Solara is scheduled to begin early next year and by the middle of the year an additional 900 workers will have been recruited to swell the present 1,750 strong labour force.

Mr Turnbull expressed confidence about prospects for the

Stoke engine plant at Coventry. More than half the 3,200 workers are engaged upon a long term contract to supply component kits for car assembly in Iran.

Talbot's Dodge truck operations, based at Dunstable, have been hit by the slump in UK commercial vehicle sales, but the losses which will show up in this year's accounts are unlikely to be repeated.

Perhaps most significant about the way Talbot is gearing up for the future are the changes under way or planned on the car sales front. The Talbot and Peugeot sales and marketing operations have already been combined with the emphasis placed upon promoting fleet sales.

Rationalisation of the 550-strong Talbot dealer network and the 250 Peugeot outlets is continuing with the aim of both reducing the quality of services and covering parts of the country where the operation is not represented.

He maintains that the Talbot 5 per cent share can be lifted to 7½ per cent and refuses to put a date on when it is likely to be achieved. "I hope clearly rest on the UK-assembled Horizon, where it is thought sales now running at 20,000 a year will rise to at least 30,000 in 1982. The new small car from France, the T15, also seems to be seen as an important model to boost the appeal of the Talbot range."

## A shift of power in industrial relations

IN TERMS of disputes, the past 12 months has generally witnessed further forward strides in the ability of motor manufacturers to build cars without the sapping losses caused by stoppages. For some companies, losses due to strikes have been falling to as low as 1 per cent of production time.

This has partly reflected, though, the growing power of management to manage which in some companies—notably BL—has resulted in shop-floor accusations of bullying. The rejection by the BL shop-floor of the company's 3.8 per cent offer marks a frustration at its reduced influence, a series of low pay settlements and the unpredictability of bonus payments.

Most managements argue strongly that there has been an upsurge of co-operation from the shop floor to a level rarely seen since World War II.

Much of the climate has been created by the recession, the downturn in demand and the weaknesses and vulnerability of the unions from shop stewards right up to union head office. The companies have been using this atmosphere to extract from the shop floor major concessions on working practices, manning, and job shedding.

The swing of power towards the manager and the way he has looked into this, however, has caused some resentment

among sections of both white- and blue-collar workers. During the last pay round, managements have been securing basic pay deals ranging from the equivalent of 6.8 to 9.5 per cent for 12 months in line with settlements in other industries and reflecting the erosion of union strength.

In some of the companies these have been topped up by productivity payments—notably at BL—but possible productivity-related earnings in some sections of the UK industry have been badly disrupted, and in some cases obliterated, by short time working.

## Viewpoint

Some union officials say that if the power balance swings back towards the shop floor, the industry's manual and white collar workers might then attempt to recoup what they perceive as lost ground on pay suffered over the past two years.

Ford, which in some ways has been weathering market difficulties more successfully than the other major manufacturers, has suffered only one serious dispute over the past year. The company, in an attempt to halt a rising number of unofficial stoppages, particularly at Halewood, Merseyside, where the Escort is produced had earlier introduced a much tougher disciplinary code which in-

involved suspension of staff without pay for a longer period than under the then existing arrangements.

The issue eventually led to a dispute at Halewood with the unions complaining that the particular problem that sparked the dispute involved the management using the code when the disagreement was being put through procedures.

After lengthy negotiations, the company withdrew the code but extracted from the unions a commitment to maintaining continuity of production which management believed went further than the unions had gone before.

The commitment included a promise from the unions that national officials would tour Ford's 23 plants exhorting the workforce to stick to procedures and not simply to walk off the line.

Mr Ron Todd, the Transport and General Workers' Union national organiser and senior Ford union negotiator, has finished a series of meetings with the shop floor at all the plants and the unions have issued bulletins on the issue. The company says that since these meetings, there has been a significant improvement in production continuity with markedly fewer wildcat stoppages.

Although Ford has not yet entered into serious negotiations with the unions on its After Japan productivity proposals, the company has been shedding some labour in both white and blue collar production, largely as a result of trading conditions. This has so far run relatively smoothly among the manual unions though they have not endorsed the company's early retirement and voluntary severance scheme.

Lost production through disputes has fallen very noticeably at Vauxhall. In his report of June this year to cover the preceding year, Mr Ferdinand Beickler, chairman and managing director, praised the workforce for showing understanding of the company's needs during an unsettled period.

Mr Grenville Hawley, Transport and General Workers' Union national automotive secretary, while not disputing this argues that there is considerable frustration on the shop floor over short-time working and that there are still worries over the long-term future of the Ellesmere Port operation where the Astra is assembled.

## Improvements

The unions complain of management pressures on re-assessment of how work is done and on manning levels as part of the company's drive to improve productivity.

Talbot has now secured company-wide bargaining which it says has removed dispute-causing pay anomalies and has not suffered a major dispute for two years. Mr Geoffrey Whalen, then director of personnel and industrial relations, said in June that production losses due to disputes had been virtually non-existent. That and productivity improvements had enabled the company to justify expenditure on the transfer of some Horizon production from France to Coventry.

The unions say that industrial relations have been kept at the best possible level but that rationalisation and the closure of Linwood has not been good medicine for company-union relations.

Before the dispute which hit production of the Acclaim at Cowley, BL had been losing less than 1 per cent of production time as a result of disputes. Before this stoppage its only strike of any duration was one at Longbridge in the spring over job times which halted Mini and Metro output. This kind of performance is better than the previous year and in a different world to that in which BL lived during most of the 1970s.

The unions argue though that BL, which in any case had probably more leeway to make up on manning and working practices than the other major manufacturers, has used the recession to swing power back to management more than any other UK car manufacturer.

Nick Garnett

## Eventful year for smaller manufacturers

IT HAS BEEN a highly eventful year for the smaller British car manufacturers, even by the standards of a sector which is used to rapid ups and downs in its fortunes.

Taking the seven companies in alphabetical order, in the past 12 months we have seen: ● Aston Martin, in January, acquire its eighth set of owners and start on a course which appears to be pointing to the end of its status as a manufacturer only of fast, exclusive and extremely expensive motor cars;

● De Lorean, the U.S.-sponsored Belfast sports car maker, backed by £80m in UK Government loans, grants and bank guarantees, start commercial production and find its cars selling at premiums of \$5,000-\$10,000 above the official \$25,000 asking price in the U.S.;

● Lotus sign a co-operation deal with Toyota of Japan, under which it will supply engineering skills, the companies examine possible joint projects—and Lotus get Toyota engines for a cheaper sports car to be built in the mid-1980s;

● Panther emerge from Receivership into the hands of a South Korean trading group, which will lead to some of the cars' major components being built in South Korea and sent to the UK on the cheap in the trading group's containers as part of its own shipping business;

● Reliant "hived off" from its parent, the industrial conglomerate JF Nash Securities, in April and facing losses which may amount to £1m in the year to the end of September;

● Rolls-Royce, shortly after its merger with Vickers, bring to

an end the 14-year-old life of its Silver Shadow models, launching in its place the Silver Spur, Silver Spirit and Bentley Mulsanne models;

● TVR introduce an entirely new model range, just extended downwards to bring one model into the psychologically important £10,000 mark.

All this activity has been taking place at a time when the overall new car market in Britain has slipped back under the impact of recession and high interest rates—a situation repeated in some valuable export markets for the specialist makers, particularly the U.S.

When exporting problems have been compounded until very recently by the strength of sterling and by an inflation rate which has increasingly made the UK a high-cost country in which to produce.

The fact that most of the specialists are surviving, and in some instances showing no signs of decline, illustrates the surprising resilience of the sector to sudden shifts in markets and fortunes.

So what does the future hold for the best-known names among them? Aston Martin, acquired by the Pace Petroleum head Victor Gauntlett and Tim Hearley, chairman of the CH Industrials group, is already showing the first fruits of its planned diversification drive aimed at moving away from being solely dependent on sales of its £30,000-\$50,000 V8 and Lagonda luxury cars.

Last week the Frazer-Tickford, the third of the cars built by other manufacturers but modified by its Tickford engineering and coachbuilding centre set up

at Milton Keynes earlier this year, was unveiled.

Based on the BL Metro 1.3 S, its vast range of modifications includes a tuned engine, revamped nose, tail and wheel arches, with a much-revised interior incorporating leather seats and a new dashboard. The price, too, is heavily modified at £11,600.

It is the first small car to

JOHN GRIFFITHS highlights the surprising resilience of the smaller car manufacturers to sudden shifts in markets and fortunes

carry the Aston Martin Tickford badge. Initially it is being built at the rate of five a week for Fraser Cars, a new company formed by a Northamptonshire haulage company M and B Transport.

Tickford has also carried out modifications to the Landia 2-litre Beta super resulting in the "Hi-Fi" limited edition of 300 cars for sale in the UK. The third product to date is the Toyota Supra, a semi-converter version of the Celica coupe being modified for Griffith International.

Rolls-Royce, meanwhile, continues to forge ahead in spite of the recession and currency problems overseas. The company predicts that this year its sales in the U.S. may for the first time overtake those in the UK and that North America will become its single largest market.

It plans to produce 3,500 cars this year, about 300 up on 1980. Production is rising from 50 a

week soon after the car's introduction to nearer 70 by the end of the year.

Rolls-Royce has been making staunch efforts to hold down the price—it went through \$100,000 mark for the first time in the U.S. this year—and has reduced its 18,000 workforce at Crewe by about 350 as part of a cost-cutting drive, which began at the end of last year.

The year's biggest development, however, is the emergence on to the sports car market of De Lorean.

A few weeks ago employment at the company's Dunmurry, West Belfast, factory passed the 2,000 mark. This was the target set under the original agreement with the UK Government and it has been hit well ahead of schedule. The project has cost considerably more than expected—the original agreement provided funding of £53m.

Greeted with widespread scepticism on its announcement, the project now appears to be over the initial hurdles. Output is moving towards the planned annual rate of 20,000 cars a year.

A few months ago De Lorean began reversing the flow of cash from government to company with the first of a series of royalty cheques which should amount to £5m by the end of next year, when the first of its loan repayments will start falling due.

The stainless-steel bodied two-seater has been well received in the U.S., but there remains the longer-term question of whether it can continue to sell—after its initial allure has faded—in the numbers expected when no other maker in the same price bracket has managed to sell at

more than half De Lorean's planned output.

Hence the raising in the U.S. shortly of a further \$28m from private investors to fund a saloon car planned for 1983-84.

Last month, Lotus announced its results for the year: a trading profit of £461,000, against a £125m loss in 1980. The recession has badly hit Lotus cars—output was down 60 per cent last year. But turnover was down only slightly from £14.94m to £14.28m, reflecting the big jump in the sale of Lotus's engineering services.

With its Grand Prix racing-derived technology, Lotus made a sensible choice in deciding to follow Porsche and "whole-sale" its technology. Last year this accounted for 55 per cent of turnover against 25 per cent in 1979.

Much of that £8m turnover was due to its contract to develop the De Lorean car. That is now almost at an end, but other contracts are taking its place.

At the same time, Lotus's decision to revise its models in June, introducing a low-cost Esprit, has lifted car sales substantially: 100 were sold in July and August against 250 for the whole of the first half of the year.

It is its venture into a long-term collaboration agreement with Toyota which could hold the greatest significance for Lotus's future, however. Toyota is the largest Japanese car manufacturer and exactly where the connection will lead Lotus is not yet clear. The chairman, Mr Colin Chapman, says it will take nearly two years before tangible results are likely to appear.

Rapid inroads by importers have swept away much of the security of Britain's hard-hit component manufacturers, as ARTHUR SMITH reports.

## Strong pressures on components sector

THE STRENGTH of the UK motor components sector has traditionally been based upon the success of the domestic assembly industry. Such security has been swept away in recent years by the rapid inroads made by importers, the decline in the activities of BL and Talbot, and the changed operations of Ford and Vauxhall.

Most suppliers have cut their labour force over the past two years by about 20 per cent. Many are still suffering short-time working. Some fear that without an improvement in demand more capacity will go.

Lucas Industries, which has shed 3,000 jobs in little more than 12 months, has called for a further 30 redundancies. The UK industry, which for the past decade has been trying to move away from dependence upon BL and into export markets, has still found itself squeezed by shrinking home demand, rising interest rates and the strength of sterling.

The sharp fall in commercial vehicle sales so far this year has had an impact upon activity levels. Output this year is likely to be little more than 250,000 vehicles compared with the 389,000 of last year. The industry expects only a modest recovery in 1982 and 1983 to levels of 293,000 and 314,000 vehicles.

Important for the components suppliers, however, will be any decisions taken by BL about the size of its commercial vehicles operation. Sir Michael Edwards, the BL chairman, has

already warned that further cutbacks are needed within the Leyland Group.

In spite of market success with the new T45 trucks range, Sir Michael said fixed expenses were too high and the company was over-manned in relation to both the current and projected market size. Suppliers will be anxious to see whether BL's economy will also mean outsourcing components currently manufactured by the company.

The tractor market remains depressed with little sign of recovery but suppliers report some improvement in demand for industrial diesel engines. Recession has also hit the spares and after-sales market.

## Disturbing trend

UK car production this year is likely to be down to 935,000 units compared with the 991,000 of 1980. An improvement to 980,000 units next year and 103,000 in 1983 is forecast. However, a disturbing trend for many components suppliers is the extent to which the domestic industry is becoming more of an assembler of imported kits with the high technology parts coming in from overseas.

BL's deal with Honda of Japan to assemble the Acclaim at Cowley, Oxford, has come in for criticism to the extent the engines and gearboxes will come direct from Japan. There is a recognition within the industry that the car was perhaps necessary to plug a gap in the state-owned concern's model range, but the five-year span of the

contract and the limited production volumes make it difficult for UK suppliers to compete with the Japanese.

The trend is also apparent at Vauxhall, Luton, where the new J3 car from General Motors is assembled. The engines come from Australia, the transmissions from Japan and most of the body panels from West Germany.

Talbot, with the closure this year of Linwood, Scotland, now has only one car assembly factory in the UK at Ryton, Coventry. There the three models in production—the Alpine, Solara and Horizon—have an important French content.

The market success of BL's Metro, currently being turned out at the rate of more than 4,500 a week, has given some encouragement to suppliers. Attention is now switching to the planned new medium-sized cars.

BL has already started selecting suppliers for the LM10, a five-door hatchback replacement for the Allegro and the Maxi, which is scheduled to go into production at Cowley next October ready for launch in the spring of 1983.

The target output for the car is 3,000 a week, but production will rise again in the autumn of 1983 with the introduction of the LM11, the conventional four-door version. The two models and their various estate car and van derivatives should eventually be turned out at the rate of 4,000 to 4,500 units a week. BL, which by the mid-1980s,

is likely to have an annual output of around 540,000 cars, is much reduced in size but nevertheless provides an important base for orders for the UK components industry.

## Casualty

The company's policy of going over to sole suppliers in order to achieve economies of scale, has brought one casualty. Rubery Owen, announcing the closure of its components factory at Darlington, in the West Midlands, attributed the decision in part to BL's move to single-source wheel orders with Dunlop, rather than dividing the contract, as it had done previously.

Some smaller companies may yet be affected by the policy but most component suppliers have tended to reduce their dependence upon BL—even at the price of simply removing capacity. The consequences of the

run-down of the UK motor industry are clearly illustrated by a Birmid Quince, where employment in the foundry division has dropped in recent years from around 12,000 to only 5,750.

BL's policy of reassessing supply contracts coupled with pressure from other assemblers and the spare capacity throughout the industry has tended to hold prices down. On many contracts BL is thought to have achieved cost savings of around 10 per cent.

As a result of the decline of the UK markets, companies are increasingly looking overseas.

The U.S., where the emphasis is upon smaller, fuel-saving cars, has been an obvious target for the major groups such as Guest Keen and Nettlefold, Automotive Products and Lucas.

The trend is illustrated by A.R. engine components manufacturers and distributors, which last year increased direct exports by 22 per cent from £62m to £76m. Some £13m of sales or 28 per cent of turnover were made outside the UK last year—a proportion that has increased and will continue to rise.

AE says: "We recognised 10 years ago the need to obtain more business from overseas. More and more we look upon the UK and Europe as one market."

The major companies have established either a sales or manufacturing presence in key areas abroad—a move which often boosts domestic output, through an increase in direct exports.

There is some resentment within the industry that the Government with its policy of high interest rates to maintain the value of sterling appears to be ignoring the problems of exporters. In the view of one of the larger companies: "This industry has done everything required of it by the Government to cut manpower and raise productivity. We are now not competitive with the European majors. Even with inflation at 10 per cent we can compete with the Germans and the French, but we do need sterling at a realistic level."

## THE FINANCIAL TIMES

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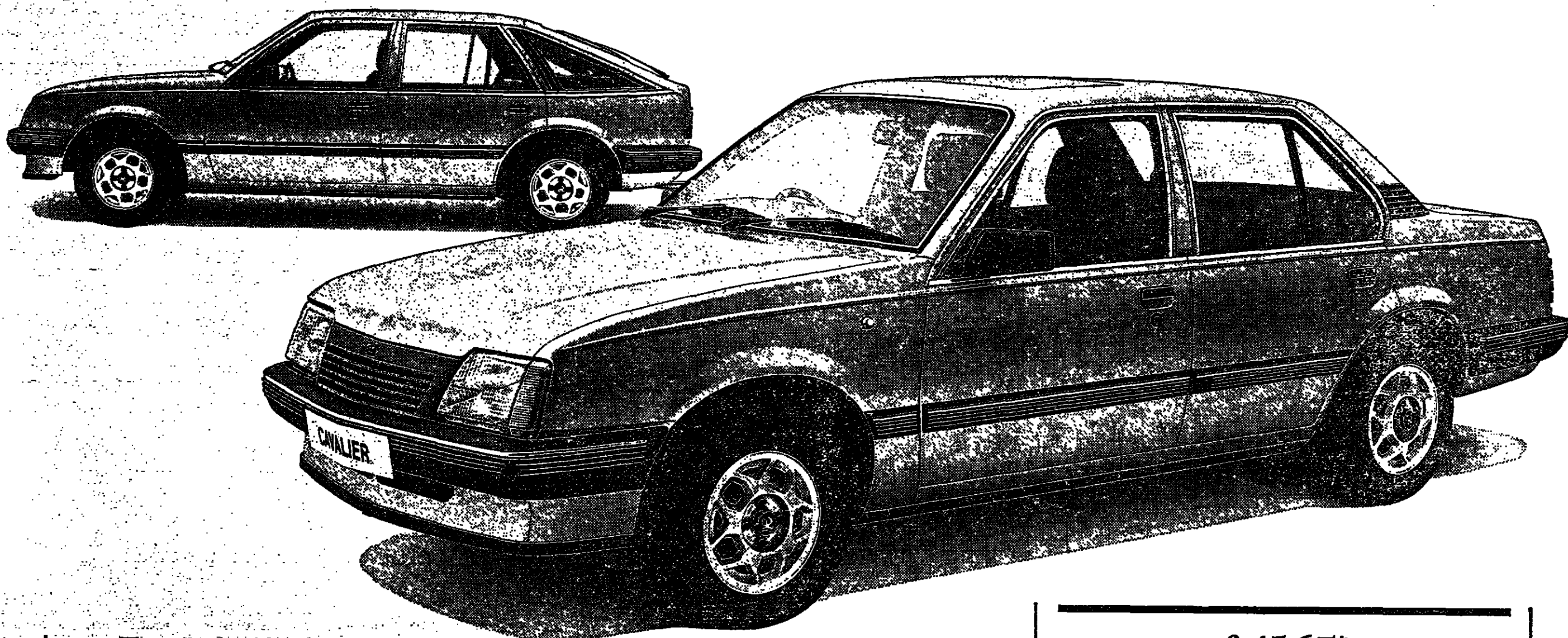
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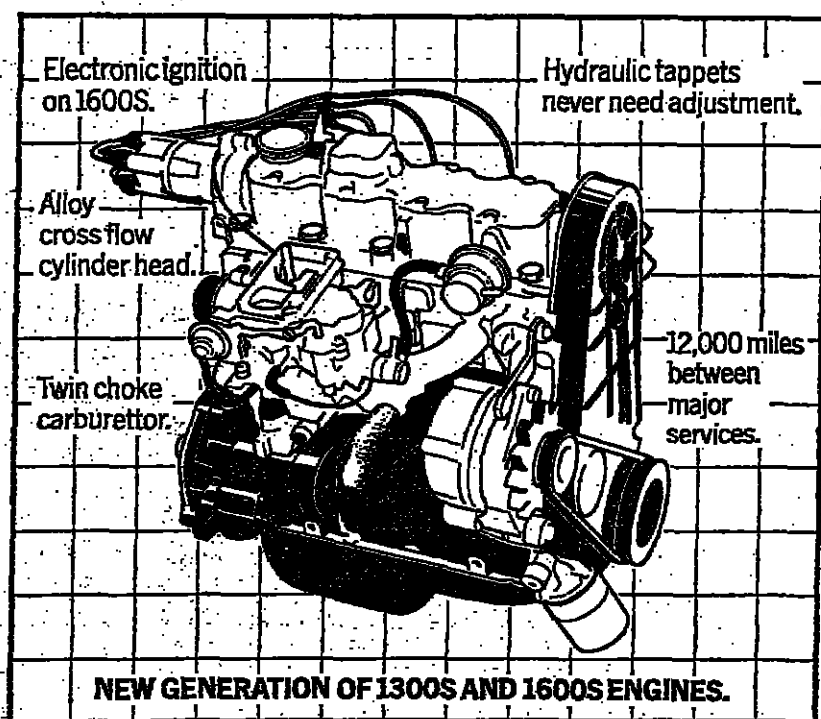
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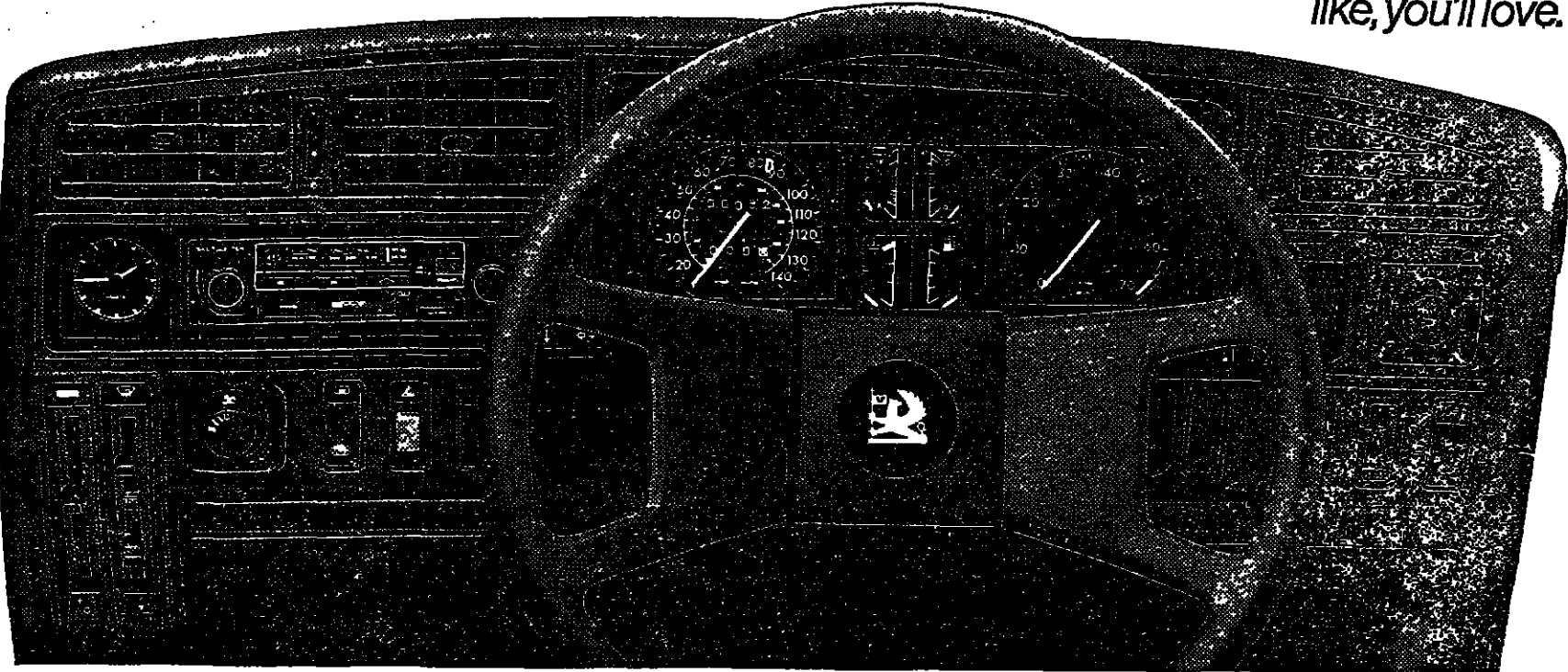
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## UK MOTOR INDUSTRY VI

# Significant advances in productivity

THE CAR industry has evidenced some of the most significant changes in efficiency and attitudes in the industrial sector. Talbot and BL, along with Vauxhall, point to profound developments in the way they make cars.

Ford, which has maintained its secure position in the market place, has not progressed very far along this road over the past 12 months. It is attempting, though, to begin negotiations with the unions on a radical package of changes in a four-year programme which would result in a 40 per cent reduction in the company's manual labour force.

BL claims to have introduced some of the most dramatic improvements in productivity. In some areas, though, it was attacking the problem from a considerably less efficient base than its UK competitors and still conceding that it has some way to go to raise productivity to the levels it wants.

The total workforce has shrunk from an average 88,500 in the first six months of last year to an average 66,900 in the first six months of this. But vehicle output has remained relatively constant at about 230,000 vehicles for the six-month period. In terms of vehicle output to manpower this can be represented as a 30 per cent productivity improvement.

The company points to two specific examples. One is Jaguar, which for the whole of last year produced 14,000 vehicles with 10,400 workers. This year Jaguar is expected to make 15-16,000 vehicles but is now employing only 6,800.

At Longbridge production has increased by about a third over the past two years. The company claims that productivity on the Metro lines is as good if not better than the best European standards in a measurement of man-hours per car produced. The Metro lines have been producing 4,600 vehicles per week, which is 200 above target.

This has largely resulted from heavy investment in technology and the new working practices introduced last year. This has included "mutuality" — with the company removing the shop stewards' negotiating role when workers have to be moved from one area to another to cover labour gaps.

The company says that because of its bonus payments

system last year's rise of 6.8 per cent has effectively been translated into increases of about 13 per cent for the great majority of workers.

National union officials, while accepting the need for production changes and productivity improvements, complain that the 82-page "blue newspaper" on working practices was imposed by management. This, they warn, has been creating disaffection on the shopfloor.

At Talbot, Mr Geoff Whalen, the company's personnel director, claimed during the summer a 40 per cent productivity improvement over two years for the Ryton assembly plant in

## UK CAR PRODUCTION Figures for 1980

BL, 395,800; Ford, 342,700; Talbot, 123,300; Vauxhall, 55,000; other manufacturers, 1,000.

Source: Society of Motor Manufacturers and Traders.

Coventry. The company says it is now on a par with the most competitive plants in Europe.

Manning reductions appear dramatic. In June two years ago 1,321 manual workers were employed to make 1,075 cars a week. By the summer of this year, 400 fewer workers were employed but were turning out 1,034 cars.

Apart from manning reductions, the company has secured much greater work flexibility, better start-up times and reduced absenteeism. Management has also given greater information to the work force on investment and planning.

There has also been no major dispute at Talbot since the 13-week Midlands shutdown in 1979. Management says that the small disputes that have occurred since then are now much more likely to be sorted out internally.

The changes have been linked to an incentive scheme which for periods has been reaping about an extra 10 per cent on pay. The unions, though, say the payments are now much more hit-and-miss because of the state of the market.

Total employment at Talbot has dropped from 22,000 two years ago to little more than 10,000. Of this fall, labour reduction at Linwood and its eventual closure accounted for about 8,000 workers.

Total employment at Vauxhall has fallen from 29,000 in January to 21,700. Within that,

the manual labour force has slid from 23,500 to 16,000 and monthly paid staff from 6,500 to 5,700.

Along with this reduction has gone a company drive to reduce manning levels and re-assess the way in which work is carried out. During this year's wage negotiations the company has been attempting to remove the 10-minute rest break on Friday afternoons.

Shop stewards have more than once referred to management "sticking it to the workers" through harder work. Management says the shopfloor has responded well with not only production line changes but also by cutting down absenteeism.

Ford has a four-year long-term productivity objective contained in its After Japan proposals and involving radical Japanese-style operating techniques, manning levels and working practices.

These include production employees repairing faults, certifying their own work and doing simple maintenance functions. They would also be required to keep their work areas clean and assist in line feed. Skilled employees would have to be almost fully flexible.

The company, which complains that it needs very significant productivity improvements just to match those of its European plants, is talking in the order of reducing the workforce by 10 per cent per year for four years. That equates to more than 20,000 jobs.

Negotiations have yet to begin on this and, assuming they take place, are likely to be extremely difficult despite a promise from the unions to discuss anything the company wishes to bring up. The company has just warned the unions about deteriorating profits and the scene could be set for some harsh bargaining.

The unions have their own shopping list and argue that Ford of Britain is still a very important and relatively thriving profit centre within Ford's structure worldwide, although pay in the UK is well behind that of Ford workers in most other countries.

The company has been quietly working to establish quality circles but the unions have effectively halted that, saying there has been no negotiation with them.

Nick Garnett

Kenneth Gooding looks at the thorny issue of vehicle shipments from Japan to Britain

# Tensions renewed

LATER this month the British and Japanese motor industries will once again begin the strange diplomatic dance which has become an important ritual for both. If you cut through the careful phrases and euphemisms, the talks will be about how many cars and light commercial vehicles the Japanese should be permitted by their Government to ship to the UK next year.

The procedure dates back to the collapse of British Leyland, later renamed BL, in 1975. As part of a package of measures — including nationalisation of the company — the Labour Government of the time persuaded the Japanese to put "temporary voluntary restraint" on their attack on the UK car market.

The Japanese understood what was required because until 1965 their own car market had been totally protected and the tariffs were not finally eliminated until 1973.

The two industries were given the job of sorting out the details because the UK government believed that if it made a direct approach to the Japanese government it would contravene EEC laws.

So the Society of Motor Manufacturers and Traders (SMMT) and the Japanese Automobile Manufacturers Association

(Jama) have held regular meetings ever since.

The situation has been complicated further by the fact that Japan has stringent anti-cartel regulations which are supposed to prevent the manufacturers from discussing such topics as who should have what market share in which country.

That is why the Japanese have never been able to commit themselves to restricting their UK market share to a specific percentage.

Various euphemisms have been used in the communiqués issued after the SMMT-Jama meetings, the latest being that the Japanese will be "prudent" in the marketing in Britain.

But behind the scenes a pretty clear picture emerges of what "prudence" means. And the British have been very upset when the Japanese have not been able to deliver their promises, as has been the case for the past couple of years.

As the Japanese companies are not permitted to talk about market shares, the matter of what "prudence" actually should mean for each of them is in the hands of the Japanese

Ministry of International Trade and Industry (MITI).

MITI suggests how many cars each company should ship in a year and bases its suggestions on historic shipments and sales. In recent years the formula has allowed some growth for the companies which have only recently found importers in the UK market like Colt, Subaru, Suzuki and Daihatsu.

One important effect of this formula has been to help Datsun UK, the privately-owned importer of Nissan's cars, and an early starter in the British market, maintain a very strong leadership among the Japanese companies.

One really unfortunate side effect of the "voluntary restraint" system is that it has established in the minds of the British public the impression that somehow Japanese cars are better than those produced in Britain. Otherwise why would UK-built cars need protection?

In fact most Japanese cars are inferior to British and continental vehicles in both refinement and fuel consumption. But the Japanese lead in manufacturing techniques and efficient use of

labour which gives their cars better quality — in terms of reliability. It also enables them to be landed in the UK at around £750 a car cheaper than if they were manufactured entirely in Britain from British components and raw materials.

In 1974, just before the voluntary restraints were first imposed, Japanese car sales in the UK totalled 55,152. In 1975 they moved up to 107,000, in 1976 to 121,000, in 1977 to 140,000, in 1978 to 174,000 and in 1979 to 185,084.

It was not until last year that the Japanese suffered their first volume reversal and registrations dropped to 180,190. This year the volume is down again, from 160,685 to 141,549 in the first nine months.

One recent authoritative estimate, from Mr Daniel T. Jones in a Sussex Research Centre, suggested that the voluntary restraint was keeping 150,000 Japanese cars a year out of the UK market — based on the assumption that the Japanese could have taken a 20 per cent share.

To compensate for this loss of potential market and for the drop in unit sales in the past couple of years, the Japanese started to build up shipments of light commercial vehicles to Britain.

It was the light commercial issue which sparked off the recent tension between the Japanese and British manufacturers.

Sir Michael Edwards, chairman of BL, was so upset by what he believed was the Japanese going back on an agreement with the SMMT that he suggested the industry-to-industry talks should be stopped and the whole question of vehicle shipments from Japan be dumped into the laps of the respective governments.

Most Japanese cars are imported to Britain by independent companies. Only Honda has its own subsidiary acting as its importer.

Naturally, the importers, trapped as they are in a political battle, are bitter about the voluntary restraints. They have maintained in the past that far from helping BL to recover the restraints have merely left the Continental manufacturers with a bigger market share at the expense of the Japanese.

This argument does not stand up to examination, however, because the major jump in the EEC content of car imports to Britain is accounted for by Ford's "tied" imports from West Germany and Belgium.

# Conflicting views over the Nissan project

THERE ARE two distinct views about the prospect of Nissan of Japan setting up a 200,000-cars-a-year plant in Britain.

Some politicians see it as a chance to boost UK car production once again to reasonable levels for an industrial country with a population of 50m plus.

Vehicle output in Britain, which peaked at 1.9m in 1973 will probably be around 850,000 this year. Compared with Nissan's potential output, BL last year produced 396,000 cars, Ford of Britain 343,000.

Those in favour of the Nissan project see it creating jobs — between 4,000 and 5,000 when in full production.

The Government believes Nissan could bring Japanese expertise in the fields of productivity and quality control to Britain and help component suppliers improve their performance in these areas to the general good of the industry.

Those opposed to the Nissan project maintain that in the long term car output in Britain will decline because neither BL nor Ford, with their old plants and more important traditional

union agreements, will be able to compete effectively with the Japanese group.

If Nissan goes ahead it is likely to produce two models which would compete directly with BL's forthcoming LM 10 range and the Escorts and Cortinas from Ford.

Far from creating jobs in Britain, the project could lead to a further rapid contraction of the UK components sector. Ford has drawn up a scenario which uses all the most pessimistic criteria and suggests a net loss of 50,000 jobs in the British motor industry.

There is a widely-held theory that the Japanese are ready to concentrate their next major thrust in the motor industry in the component sector.

Some Europeans — who subscribe to the idea that Japan's industrial efforts are carefully co-ordinated by the Ministry of International Trade and Industry (MITI) — go so far as to suggest that the Japanese would like to make the world motor industry dependent on them for most key components.

They fear the Nissan project

might help bring that day closer.

So at the centre of the debate is the question: On what terms should the Japanese car makers be welcomed to Britain and, via Britain, the EEC?

The European manufacturers

DATSUN

In Britain, the Datsun name is better-known than Nissan, but the company intends to drop the Datsun trade name during the next few years.

calculate that if Nissan established an assembly-only operation in the UK and imported all major parts from Japanese factories rather than buying them in the Common Market, it could save £750 on each car. That would give the company the flexibility to choose between declaring outright price war or making huge profits or something which combined a bit of both.

Sir Michael Edwards, chairman of BL, and as such not an entirely neutral witness, summed up this way. "If the project is genuinely intended to provide an EEC manufacturing base for Nissan products, then we shall be willing and able to compete with them. If, however, Nissan's intention proves to be to establish a largely cosmetic assembly operation in the UK while maintaining a very substantial Japanese content for its products, then we shall make strong representation to the Government."

In that case Nissan's ability to benefit from traditional Japanese advantages, such as the supply of cheap components and sub-assemblies from smaller companies providing very low wages and poor working conditions, will result in a net loss in the UK because of its impact on other car manufacturers and the component industry.

"That is why the issue of local content is so important," Nissan recognised this fact from the outset and when it

announced in January that it was to have a feasibility study it told the Government that, if it went ahead, the cars it would produce in Britain would start with a 60 per cent European content rising to 80 per cent as soon as possible.

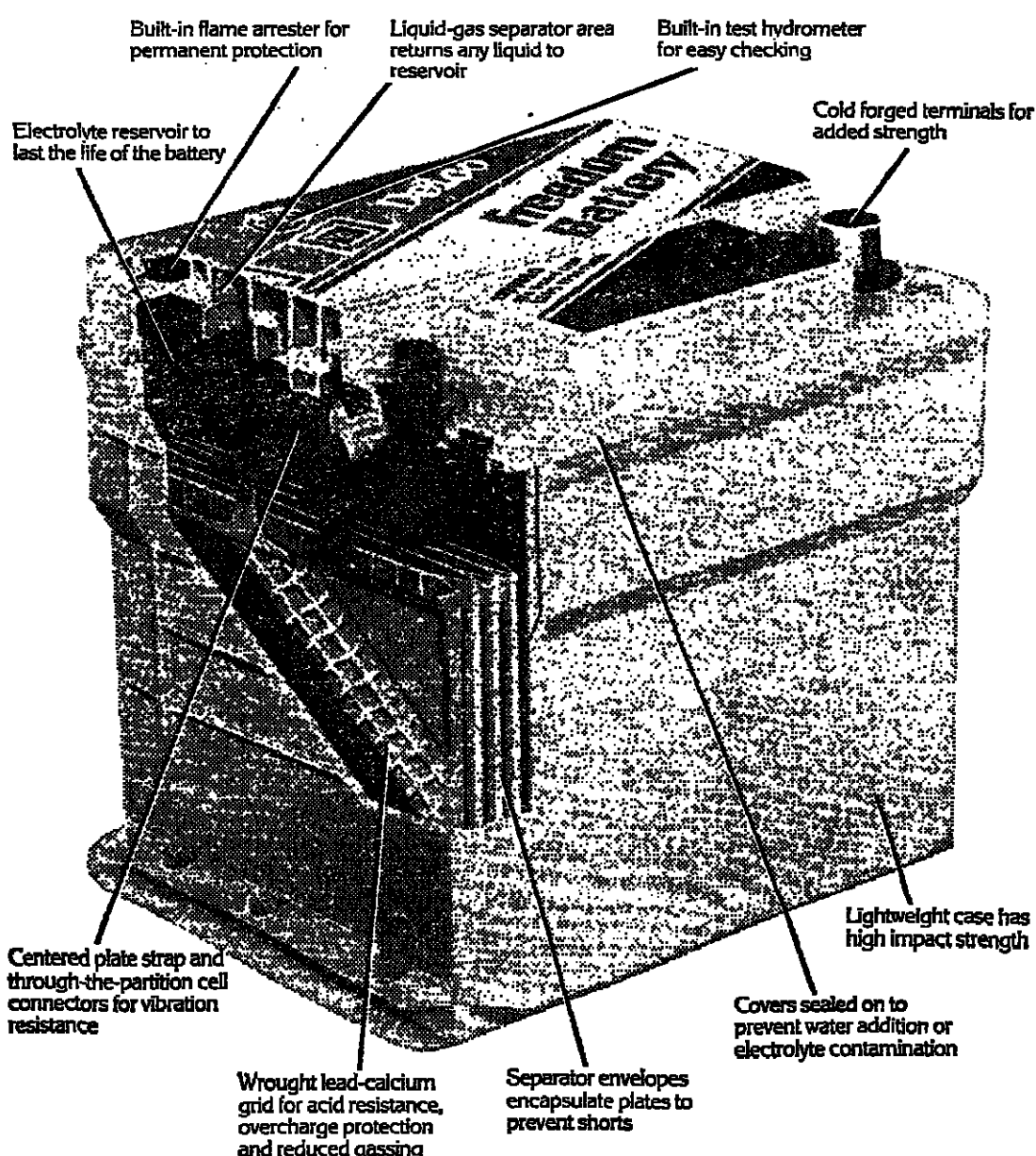
But it did not specify how the percentage would be measured and Nissan directors, even under the closest questioning, refuse to give any indication about their thoughts on this subject.

So far the Department of Industry has deliberately remained vague about what criterion it has in mind. Nissan still has to decide whether to go ahead with the project and neither the company nor the UK Government are interested in putting yet another unreliable car plant into Britain.

Nissan is decidedly nervous about making probably the biggest investment by any Japanese company of any kind in Europe — between £200m and £300m.

K.G.

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Delco Remy







# THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

As the annual conference of the UK's Institute of Personnel Management opens today, Dennis Bexson and Arnold Kransdorff spotlight two areas of concern

## Wanted: more muscle for Personnel

THE GREATEST strategic risk to a company in today's uncertain world is the least recognised: managers' lack of ability to switch direction rapidly—to identify the opportunities, develop the plans, build the organisational system and generate the collective energy and commitment.

Yet many European companies are now at a turning point requiring fundamental and rapid changes in goals and strategy: they will remain in this difficult position throughout the 1980s.

The new generation of corporate goals should underline the need for a fundamental reappraisal of existing businesses, for disposals when targets are seen to be unattainable, and for well-planned entries into profitable new lines of business.

With strategic and product renewal such an urgent task, the ability to change rapidly will be at a premium. So skilled and enterprising managers will be needed to identify and select from the strategic alternatives, to establish realistic plans and inspire the organisation to translate them into results. All this requires considerable



insight, professional knowledge and powerful skills of leadership. Experience derived from narrow field, where highly supportive procedures and systems are available, is inappropriate.

If the challenge of strategic renewal is to be met, the personnel function must be entrusted with a major role in the process of change—in resourcing the organisation, making it effective and adapting it to the changing climate of employment and satisfaction at work.

### The 'risk' of promoting women

be adds, the employer has to pay women in the lower grades "over the odds."

Crow, who is now general manager of United Personnel, a company marketing computer packages for personnel information systems, conducted the research as part of an MBA course at Manchester Business School. The study, published in *The Business Graduate*, broadly confirmed the generally held view that women business graduates—in common with other women—do not reach the same level of achievement as their male counterparts.

In order to accomplish this,

he adds, the employer has to pay women in the lower grades "over the odds."

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Crow notes that the difference in success between men and women is observable in terms of current salary and job level, salary progression and career performance.

As his source material he chose to examine the post-MBA careers of an equal number of men and women from Manchester Business School. Although the proportion of women on the current MBA programmes now exceeds 20 per cent, only 43 have graduated since the School opened 15 years ago.

Crow notes that women now make up around 37 per cent of the total UK workforce—yet they account for only 13 per cent of managers.

Taking the median levels of

The personnel director must fully understand the business and be strategically aware. He must know thoroughly how the organisation works, what resources it needs for its strategic options, and the short and long range profit implications of the employment and resourcing policies that he recommends. Above all he must rise to the demands of strategic management and be an integral part of planning and implementing future change.

The personnel professional steeped in his field may shape up to the task no more effectively than a general manager drafted in from outside to beef up the personnel department's impact and presence. But more often than not a blend of personnel skills with periods of general management exposure is the most appropriate. The outside perspective of a non-executive director is also helpful, since the non-executive cannot avoid concern with the ability of individuals, with their relevance to the future and with the effectiveness with which they knit together.

Rarely now does the need exist solely for the personnel administration expert, any

more than it does solely for the guru whose forward thinking will shape organisational style and employee relationships in the years ahead, nor indeed for the resource, whose dedicated concern for recruiting, development and training can mask other factors of an equally significant kind.

It follows that specifying the blend of process skills, vision and perception required of the personnel director position, and fitting the man to the organisation, are of vital importance. Precise needs must be identified, the critical issues of culture distilled from the details of functions and relationships and the right balance found in qualifications, experience and personal characteristics to meet tomorrow's need.

D. B.

Until recently Dennis Bexson was a partner with the Corporate Consulting Group. He has recently been appointed Personnel Director of Plessey Electronic Systems. He previously worked with Leyland International and Ford of Europe.

armed the general expectation that a business school qualification is usually of help in raising one's income, both in the short term and long term. However, the effect seemed to be more marked for women, where the increase was 39 per cent against 19 per cent for men.

Even so, he notes, women's salaries after graduation were, on average, only 94 per cent of men's.

On a social level Crow found that almost 60 per cent of the male respondents had married, while for women the figure was 40 per cent. Nearly 30 per cent of the single women reported a permanent relationship outside marriage, compared with only 15 per cent of the single men. Of the married respondents, almost 70 per cent of the men had children against less than 40 per cent of the women.

Crow says that while the main conclusions of the study may be surprising, there is plenty of evidence that changes are being made through a combination of legislation and pressure groups.

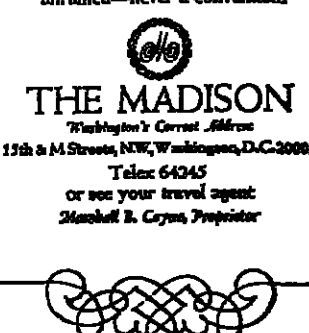
"But changes on a large scale demand a fundamental shift of attitude, and this must percolate downwards to affect the upbringing of children in school, and earlier."

\* A Comparative Career Study of Men and Women Graduates of the Manchester Business School. By Graham Crow, published in the summer issue of *The Business Graduate*, 315 Regent Street, London, W1. Price £3.50.

A. K.

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### BOARDROOM BALLADS THE HUMAN SIDE OF ENTERPRISE

Since human beings, I surmise,  
Are what companies comprise;  
And human beings, what is more,  
Are what businesses are for;  
And since directors, too, are born  
More-or-less in human form;  
You might expect the people sector,  
To have the dominant director.

The actuality, I find,  
Is mostly of another kind!  
And many a well-intentioned fella  
Becomes this boardroom Cinderella,  
Who, having learned to buy or sell,  
Gets Personnel thrown in as well!  
And occupies the twilight zone  
Between this function and his own!

Afflicted by his sudden curse,  
He looks around for books—or worse,  
In his desperate search for rules,  
Has recourse to Business Schools;  
Discovering that what he thought  
He ought to do, he didn't ought,  
From strangely incoherent mystics,  
Dabbling in Behaviouristics,  
Or high on Theory X or Y;  
With hygienic factors in their eyes,  
And, mesmerised by hocus-pocus,  
He desperately tries to focus  
On how it possibly relates

To pickets at the factory gates,  
Or maladjusted foremen who  
Make wrong advances in the loo;  
Concluding that the people part  
Is less a science than an art!

There is another school of thought,  
To which some companies resort,  
In desperation of the war  
Between the board and factory floor.  
In this, the said director gives  
To worker representatives,  
Occasional selective looks  
At what is written in the books.  
Hoping this may quench the flames  
When they next submit their claims.  
But, sadly, this enlightened Cull,  
May have the opposite result:  
And give the workers new pretensions,  
To company cars and richer pensions;  
And when their appetite for passes  
To join the upper social classes

This is really why, I think,  
Some Personnel Directors drink,  
Referring to report to sin,  
That since the fact they cannot sin—  
Before the final revolution  
Provides the ultimate solution.

Bertie Ramsbottom

NEXT WEDNESDAY: THE MARKETING DIRECTOR

### BUSINESS PROBLEMS

BY OUR LEGAL STAFF

#### Terms and conditions

In law it is absolutely necessary for companies to print their terms and conditions of sale on the reverse of quotations, order confirmations, etc or it is sufficient to state that "Orders are subject to our normal terms and conditions of business". Is there any work of reference which details "model" standard clauses?

It is not necessary to print terms and conditions on the stationery which you mention but if terms are to be incorporated by reference it is

desirable to state that a copy of the terms will be supplied on request; and, of course, to have a settled form of such terms. The Encyclopaedia of Forms and Precedents may be consulted for standard forms, but it is wise to have a suitable form drafted which is tailored to your firm's needs.

#### Information entitlement

I have not received any reports for a company in which I am a shareholder since that for the year ending March 1976. I have requested but without response: (i) copies of Directors' Reports and Audited Statement of

Accounts for the years since March 1976; (ii) to receive formal notice of future AGMs; (iii) names of the present officers of the company, not stated on the letter heads.

To what am I entitled by law and how should I proceed to obtain it?

You are entitled to the information which you seek. A company search will produce it. You can then communicate with the company secretary and require him to give you proper notice of general meetings.

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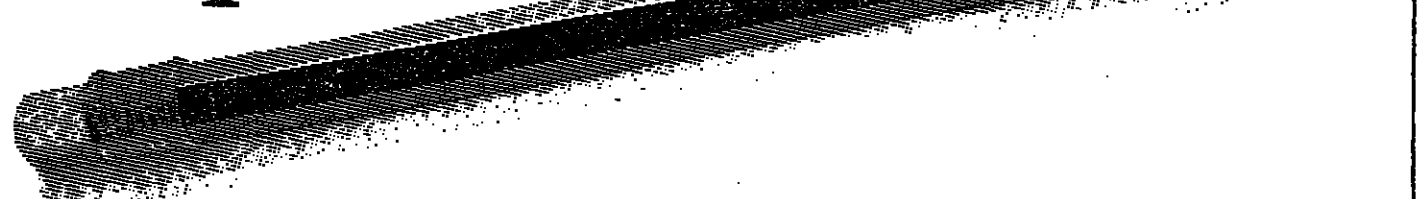
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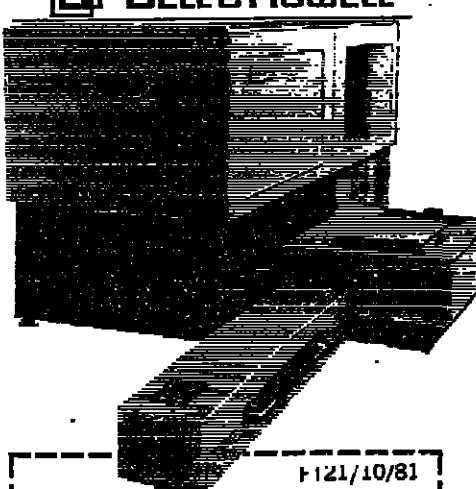
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Wednesday October 21 1981

# UK trade after the slump

THE first external trade figures to have appeared since February afford no more than a glimpse of the facts obscured during the Civil Service strike, but that glimpse shows some quite surprising features. Since the current account balance for the month is very much in line with what the monetary statistics have been suggesting, and the figures do not seem to be heavily distorted by abnormal shipments of any kind, they deserve some study. If September proves to be a reasonably representative month, there are some grounds for hope to offset the sad message of the latest underlying trend in unemployment.

The big surprise is the volume of non-oil exports. Every country during the statistical gap has assumed that export volume would drop sharply as a result of the excessive rise in sterling during 1980, and that any recovery would be slow. The September figures suggest, on the contrary, that trade has responded remarkably promptly to the correction in the exchange rate during the summer.

## Changes

Excluding oil and erratic items, the volume index for September was virtually the same as the average for 1980, and nearly 1 per cent higher than the average for 1979. The record is patchy, with cars and consumer goods weak—as might be expected—but capital goods and food products quite buoyant. A more detailed breakdown will no doubt reveal some quite dramatic changes in the structure of export trade. However, the total remains unexpectedly solid.

On the import side, however, there has been a dramatic change, with finished manufactures now nearly 15 per cent higher than in 1979, before the convulsion in exchange rates. The trend which was well marked from the beginning of the rise in North Sea oil production seems to be confirmed. Rising oil output has not, as was feared, crowded British products out of world markets, but has financed a large rise in import penetration of British markets.

This lopsided effect is much more dramatically illustrated if 1975, the last effectively pre-oil

year, is taken as a base. In the subsequent six years, non-oil exports have risen in volume by 20 per cent, if the September figures are representative. But in the same period non-oil imports have risen by 53 per cent, and imports of manufactures by 78 per cent.

Such divergent trends are hard to explain on the basis of any picture of the UK economy as a single productive enterprise—the Great Britain Limited beloved of speech-makers. A company which achieved steady if sometimes unprofitable growth in its exports shipments while allowing a major invasion of its home base would soon get new management.

## Tempting

The figures suggest rather that the home market offered for a long time a sheltered environment for many companies which were never robust enough to engage in foreign trade. The rising real exchange rate has made Britain a highly tempting market for importers, and it is in our own shops that the real competitive shock to UK industry has been felt. Exporters suffered acute discomfort from the over-valuation of sterling last year, but successful exporters are almost by definition competitive, and appear to have remained so.

The figures also help to explain the relentless rise in unemployment, while final sales have remained stable, and output has recently been recovering a little from the depths of the stock cycle. The strong underlying productivity performance to which the Governor and others have drawn attention is partly a shake-out of excess labour and partly of weak companies.

## Agonies

The domestic market is especially weak at the moment, because real incomes are responding to the correction in sterling. It may be that as the CBI has noted, we now face a secondary recession at home as companies which had been hanging on in hope of a recovery retrench or so under. The agonies inflicted by sudden exposure to world competition are by no means over, but there are some signs of hope for the future.

# Patchwork in the Low Countries

POLITICAL DIFFICULTIES in Belgium and the Netherlands are threatening to become chronic, if they have not already done so. That is a bad augury for Nato and the European Community, both of which already face quite enough trouble elsewhere.

Though the circumstances of the cabinet crises in the kingdoms of the Low Countries differ widely, two of the root causes are identical. High economic expectations have to be revised in the light of the world recession, and the tendency of the two political constellations to throw up coalition cabinets of incompatible partners leads to paralysis when questions of principle need to be decided.

## Haggling

In the Hague the left-of-centre coalition of Mr Dries van Agt, formed only last month after 34 months of post-election haggling, has run on to the rocks sooner than expected. The immediate cause was the insistence of the Labour Party on a bigger reflation programme than Mr van Agt and his Christian Democrats were willing to concede in the interests of budgetary discipline.

Other equally intractable issues were blithely ignored when the Government was formed. The chief of them is the intention of Nato to station cruise missiles in the Netherlands—an idea which Labour utterly rejects, whereas the Christian Democrats are at least ready to wait for the outcome of talks about nuclear missiles in Europe to be held between Moscow and Washington.

In reality, the problems lie deeper. They are typical of an affluent society that has reached the limits of its affluence. The country is only beginning to wake up to the fact that its wealth and elaborate social security system are built upon natural gas reserves that are a wasting asset. Eventually that will require adjustments more fundamental than a reflation programme to reduce unemployment below the current rate of 9.5 per cent.

Belgians, too, have been making excessive demands upon their economy. The strain is evident from a current account deficit of 5 per cent of GNP this year and from a rapidly rising

public sector borrowing requirement. The Belgian state has broken with its long standing tradition of not borrowing abroad. By August its debt denominated in foreign currency had risen to Bfr 151bn (about £2.2bn) and a Belgian bank has estimated that the foreign debt of the entire public sector had by that time climbed to Bfr 410bn. When the French franc was devalued earlier this month, the Belgians only talked themselves out of following by pleading that they had no government capable of taking decisions pending the election on November 8.

Though the Belgian currency has performed well within the European Monetary System since the recent realignment, in the longer run markets will take some convincing that the exchange rate is realistic under the given circumstances. What has held it up so far is support from the national bank.

Unlike the Dutch, the Belgians have no source of wealth from natural gas. In their case expectations were raised by a flood of foreign investment, benefiting largely the previously backward Dutch-speaking North. That flow has dried up, and no longer masks the plight of declining industries concentrated to a great extent in French-speaking Wallonia.

## Conflict

The result has been to make worse the perpetual conflict between the Dutch- and French-speaking sections of the country. The Government of Mr Mark Eyskens collapsed in September when the French-speaking Socialists refused further co-operation. They objected to spending cuts, and in particular to a further slimming down of the profoundly sick steel industry in their part of the country. That shows how communal tensions which threaten the unity of Belgium, though not economic in origin, have been aggravated by recession.

The most that can be hoped for in both Belgium and the Netherlands—and it is a slim hope—is that events will produce governments strong enough to deal with the immediate economic needs of their countries. That could help with the more basic difficulties. But the odds are that years of sterile patchwork will continue.

MR Nigel Lawson, the pugnacious new Energy Secretary, could hardly have started his job with a bigger bang.

In the first hour of the Commons' first day back from the summer recess, he announced "the biggest programme of privatisation ever to come before Parliament."

No one is likely to dispute the claim. British Gas, the country's most profitable nationalised industry, must now sell its North Sea crude interests to the oil companies. It will lose its monopoly rights over gas supplies to industrial customers and must sell off its 900 gas showrooms, though possibly not during the lifetime of this government.

Meanwhile, as discussed in the article below, a majority stake in the oil exploration and production arm of the British National Oil Corporation (BNOC) is to be floated on the equity market. In all, the Government will benefit by an estimated £1.3bn to £2bn.

The ending of British Gas' monopoly rights over supplies to industrial consumers is probably the most significant part of Mr Lawson's gas package. It has been warmly welcomed by such bodies as the Institute of Directors and the Chemical Industries Association. But their enthusiasm could prove premature.

On Monday Mr Lawson made

much of "rolling back the frontiers of the state" and of "introducing much needed and long overdue competition where it matters most."

British Gas—perhaps surprisingly—agreed with him yesterday that the principle of free competition was a sound one.

But the corporation added that the Government had so far failed to show that gas-consuming manufacturers will benefit from the introduction of competition in this particular instance.

The corporation is currently charging industrial consumers with firm supplies an average of 29.3p a therm. The average price being charged to interruptible supply consumers—where companies pay slightly less for their gas in return for running the risk of having it cut off for so many days a year—is 25.5p a therm.

But the North Sea gas producers' have said they believe British Gas is not paying them enough. They have stressed that they believe a fair price for their gas now would be a minimum of 25p a therm at the wellhead.

If the Government's proposals could be put into practice tomorrow at that price—which they could not for technical reasons—then UK manufacturers which took supplies direct from the producers could expect the oil companies to try to charge some 40p a therm for guaranteed gas supplies.

# BNOC: still some hurdles to cross

AFTER MONTHS of uncertainty the Government now appears to have a firm plan and a rough timetable for the privatisation of the British National Oil Corporation.

Child of the last Labour Government, BNOC was set up in 1976 to co-ordinate and expand the state's involvement in the oil boom. In the five years since then it has never lacked for controversy and has grown into one of the North Sea's leading companies.

However, the Tory Government rapidly stripped away many of its privileges and has long promised to privatise. Sir David Howell, the previous Energy Secretary, introduced legislation earlier this year which was crowded out of the parliamentary timetable.

But BNOC still has several substantial hurdles to cross. Legislation will be introduced early in the coming session to divide the corporation into two. Its trading arm, which is currently exercising its right to buy up to 51 per cent of all the crude produced in the North Sea, will remain in Government hands for national security reasons.

The public will be offered a majority equity stake in BNOC's exploration and production arm—which provides the great bulk of its profits. Up to 49 per cent of the shares will remain with the Government—the precise breakdown is not yet clear. The aim is to go to the mar-

ket in the autumn of next year. But the Government must first solve a potentially thorny legal problem. BNOC has participation agreements with many other oil companies which might have to be painstakingly revised. To speed the process up, Mr Nigel Lawson, the new Energy Secretary, is looking at ways of incorporating special vesting powers in the new legislation, which is therefore expected to differ in some respects from Mr Howell's bill.

Come the launch date, what will each of the parties get?

For the Government, the sale will be the fulfilment of a political pledge and, perhaps more importantly, a boost to funds of perhaps £750m to £1.3bn.

For BNOC's chairman, Mr Philip Shelbourne, who strongly favours a sale, it will mean escape from the financial constraints of the Treasury and Public Sector Borrowing Requirement—the bane of all nationalised industries which are investing heavily. PSBR considerations are believed to have weighed heavily in the Government's refusal last December to grant BNOC permission to develop the Clyde oil field when it wanted.

For the investor it will mean a stake in a company which has equity interests in more UK offshore licences than any other—over one-third of the total licensed area. It is also the most



Sir Denis Rooke: strong views.

This would be an increase of 36 per cent on what they are paying now.

The 40p a therm figure assumes a wellhead price of 25p a therm.

Mr Lawson pointed out that the corporation's monopoly

would not be broken for some time—in practice—and by then the whole picture on gas prices could have changed. He added that the oil companies' 25p a therm demand was almost certainly a negotiating figure. This suggests that there are

three possible alternatives: ● Given taking Mr Lawson's points into account, the entry of the oil companies into the gas market could lead to substantial increases in prices with BGC following the oil companies in raising charges.

● The oil companies could be forced to accept lower prices from their industrial customers than they would like—or would deem adequate—in order to compete with BGC. This would leave them in the same position they are in now and would definitely not lead to increased gas exploration in the North Sea.

● The oil companies could try to sell their gas to continental buyers. They would still be legally bound to land it in the UK first (unless the law is changed) but selling to the rest of Europe could bring them higher profits.

The oil companies have an extra problem. They could be competing against themselves when they start selling gas direct to manufacturers. At present they sell gas oil and heavy fuel oil—which are in direct competition with gas as a fuel—to industrial users. The average selling rate for heavy fuel oil is currently around 81p a therm while that for gas oil is 43p a therm. It seems inconceivable that the oil companies will suggest manufacturers should stop buying costly gas oil and start taking cheap gas from them instead.

The oil companies themselves, on the other hand, say the competition between gas and oil is likely to have largely disappeared by the time they start selling gas direct to manufacturers—they reckon this will not happen for at least five years.

Mr Lawson has made much of the fact that gas supplies have not been plentiful enough to meet the demand of manufacturing industry as a whole. He says the ending of the BGC monopoly will stimulate gas exploration and so bring extra supplies on to the market.

British Gas was certainly unable to meet the huge increases in gas demand that followed the "high from oil" after the Iranian revolution. But the corporation says that, the main reason industrial demand for gas currently exceeds supply is that gas is at present cheaper than either heavy fuel oil or gas oil.

On the other hand, anyone entering a new market for the first time is likely to offer low prices in order to establish himself. BGC itself acknowledges that the oil majors may offer extremely competitive prices for the first few years after they enter the gas market.

British Gas, headed by the formidable Sir Denis Rooke, is predictably angry about the prospect of having to sell off its valuable North Sea oil interests—estimated to be worth between £500m and £900m.



Mr Philip Shelbourne: favours a sale.

active explorer.

BNOC's oil reserves have been estimated at 800m to 900m barrels and it is currently taking about 110,000 barrels a day of equity crude from the North Sea worth about £3m at current prices. This compares with total

UK production of about 1.8m b/d. It is operator for two producing fields—Thistle and Beatrice—and one in the early mission to develop the Clyde. Its flow of equity crude is expected to build up to about 150,000 b/d by the mid-1980s and

the Corporation believes this rate should be at least sustainable through the latter half of the decade, with new fields coming on stream to replace declining production from some of the UK's older ones.

BNOC's net profits last year—stripping out the effects of special oil sales—were £43.8m (compared with £21.5m in 1979) and this level is expected to be reached again this year.

One of the new company's most attractive features—from the investment viewpoint—will be that it does not have any downstream refinery operations, currently a major financial headache for the large, fully integrated international companies.

But a flotation will not be without problems. First, the timing is not very good. With a worldwide crude glut and prices soft, the market for oil shares is relatively flat.

However, much could change by the time BNOC is brought to the market—for example, North Sea prices are likely to rise before the end of the year, despite the glut, if the Organisation of Petroleum Exporting Countries reaches agreement on a common \$34 a barrel price structure.

Second, there is a considerable amount of paper around the London market at the moment. British Petroleum had a £624m rights issue during the summer and there is speculation that other oil companies

whose cash flow has been hit by new Government taxes, may follow suit.

Third, there may be fears of continued Government interference through its minority stake and of re-nationalisation by a future Labour Government. Opposition spokesmen have already made threatening noises on the subject.

The re-nationalisation fear should be somewhat allayed by the Government's evident intention to spread the BNOC equity as widely as possible, with small investors having the same opportunity as the large institutions.

The Government will also want to prevent the much of the equity passing into foreign hands. EEC regulations apparently prevent any specific exclusion but officials are believed to be discussing means of preventing control passing out of British hands without Government approval.

Mr Lawson confirmed yesterday that the Government is also planning to press ahead with an issue of the misleadingly named BNOC bonds—paper which will be indexed linked to North Sea oil but will have nothing to do with BNOC itself. But how keen on an equity stake in BNOC will the small investor be if he can purchase bonds across the post office counter?

Martin Dickson

# Men & Matters

## St. Martin in the USM field

THE Unlisted Securities Market is likely to see its largest new issue yet in around eight weeks' time, in the shape of an as-yet unnamed company to be brought to the USM by St Martin-le-Grand Securities.

St Martin has been around since the swinging sixties, when it pulled together the Mary Quant interests for a public quote. It has now just been granted licensed deposit-taker status by the Bank of England. The man behind St Martin is Michael Gordon, an engineer before he moved into management consultancy and finally into finance in 1968. Since the Quant deal a year later, he has initiated the £2.25m sale of building group John M. Newton to Associated Newspapers in 1976; helped shape a ragbag of interests into the now fast-growing First Castle electronics; and sponsored the flotation of Falmouth Yacht Marina, in which ICF has a 26 per cent holding.

New issues on the USM are still fairly small beer—the largest so far has been Intasut at £6.6m. But just in case Gordon should feel in need of paternal guidance, those grizzled old veterans of USM work, Tring Hall, are sitting on St Martin's shoulder with a 30 per cent shareholding.

## Legless in Giza

The Sphinx as every schoolboy knows, was a sanctimonious beast which used to think itself so terribly clever for having cobbled together a half-written concordium about other people's legs. Eventually, the requisite smart lad came limping along to settle the hash of the Theban resident.

Now the riddle has rebounded once more: over at

Giza, Egypt, the great Sphinx is now short of a leg itself. The reason, I must warn you, are less than pleasant and anybody reading this over breakfast should immediately avert their gaze to the Lombard column.

Sewage systems are not one of Egypt's strong points. Where they exist at all, they moan and bubble from overwork. Sometimes they just explode, as happened recently in Cairo's Sadat formerly Tahrir Square, where passers-by picked their way gingerly through... well, I won't go on, but you get the gist.

The hamlet of Mazlet El-Semman close by Giza makes do with no sewage system at all. As a result, effluent has clogged underground passages which riddle the area, surrounding the Sphinx. The combination of sewage, humidity and salt has finally proved too much for the five-thousand-year-old monster, and yesterday a left leg comprising 120 blocks of stone, put there by restorers in Graeco-Roman times, fell off. A case, I fear, of the Sphinx succumbing to the sphincter.

## Round table

The political sensitivity of Hans-Dietrich Genscher, West Germany's Vice Chancellor and Foreign Minister in the coalition government, has cost Mexico quite a lot of unnecessary money and trouble.

Genscher is to attend this week's North-South summit of 22 world leaders in Cancun and was to have sat behind Chancellor Schmidt at the conference table. But since it is a coalition government, Genscher insisted that he sit next to Schmidt.

As a result the specially-made table installed in the pyramid-shaped Hotel Sheraton in Cancun, which was used at the August pre-summit meeting of Foreign Ministers, has had to

be rebuilt and doubled in size. Mexico, the host country, did not want to upset other countries by making an exception for Genscher, although he is the only member of a coalition government attending the summit, and so it decided that every country should have two places at the table.

West Germany has since officially informed Mexico that Schmidt will not be attending because of bad health. Genscher will now take the chair in isolated splendour at the head of the enlarged table.

## Birds in the bush

Studying the habits of weaver birds in Zambia for a couple of years would be a welcome change, you might think, from strap-hanging your daily way into a City office.

But it would be better to learn to grin and bear it if the experiences of a Yale graduate, reported in the U.S. university's journal, are the usual lot of the weaver-bird watcher.

Soon after he arrived at his study site, he recounts, his native field assistant received an urgent call home because a lion had eaten his brother. The graduate was left, without transport, alone in the camp except for his terrier, Snaps.

"A week later my study site was completely trampled by a herd of elephants," he continues. He threw a rock at a bull elephant and spent the next two days up a tree while it stamped around seeking revenge.

"During that time Snaps was eaten by a crocodile," the graduate says. And no sooner had he descended the tree, than he went down with malaria.

"While I was sweating it out in the tent, a hyena broke into my storage shed and ate most of my supplies as well as one of my hiking boots." That,



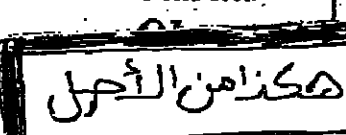
"I seem to be hovering between being a damned lie and a statistic!"

as well as a herd of rutting hippopotami, put paid to any idea of walking the 100 km to the nearest town. "I was able to survive fairly well for several weeks by fishing," he records.

The field assistant finally returned—and the graduate drove into town for supplies and his mail. He found that his Yale tutor, thinking life in the bush might be tough, had sent him a copy of Playboy for consolation.

"Unfortunately," the graduate concludes, "Playboy is illegal in Zambia... I was immediately arrested and thrown into jail."

Heated exchange  
 "The Stock Market, old boy? It's a hot-bed of cold feet!"



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## JAPAN'S MACHINE TOOL SUCCESS

## Enter a new breed of robots

By Hazel Duffy, recently in Tokyo

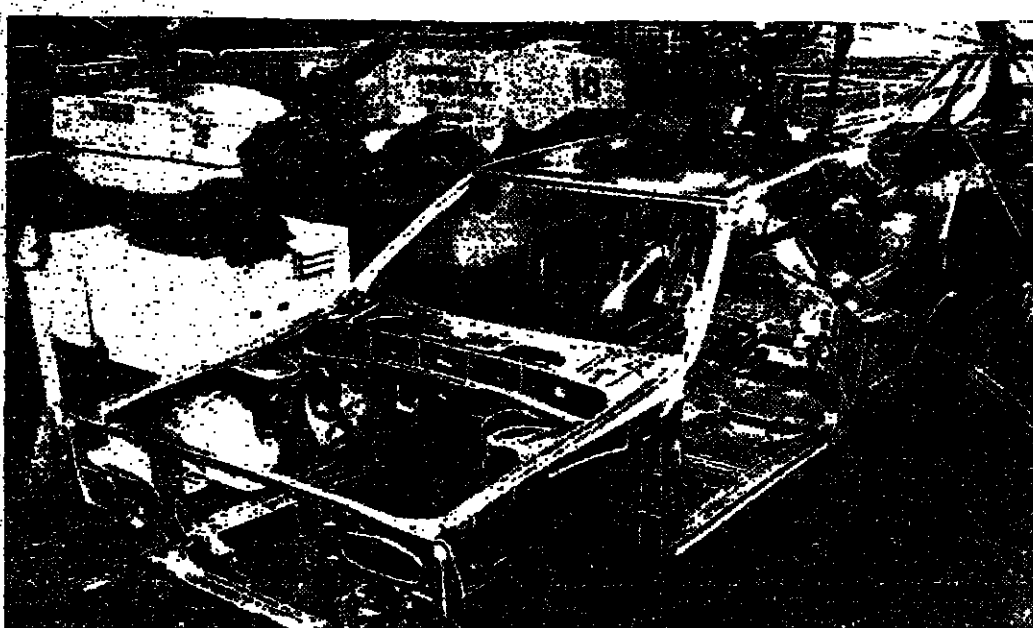
THE SPACIOUS reception area of the head office and factory of the Yamazaki machine tool company near Nagoya is dominated by a sculptured light of the world. Flashing lights denote distribution centres all around the globe, while a number board gives the latest production total. It changes every 45 minutes, the average time that it takes to complete a Mazak machine tool. The company's monthly production average is about 300.

Yamazaki is one of several large machine tool makers in Japan which have transformed that country from being a net importer of machine tools up until the middle of the 1970s to a major exporter. Last year, the Japanese industry exported nearly 40 per cent of its metal-cutting machine tool production, of which nearly two-thirds were NC — numerically controlled (i.e. controlled by computer or punched tape).

The Japanese machine tool industry's success derives largely from concentration on this type of machine tool for which demand has been growing steadily in the last decade. Japan is now in the number three spot behind the U.S. and West Germany in world production of machine tools, while the penetration of Japanese machine tools into factories and workshops throughout the industrialised world has provoked calls for restraint, and in some cases outright protection, from countries such as the UK and France, whose industries are visibly shrinking.

Japanese machine tool makers are mostly unrepentant about their success. The machine tool, they say, is the mother of machines, in other words, the efficiency of machine tool design determines in large part the efficiency of the production process. Japan's manufacturing industry cannot afford to stand still if it is to maintain its competitive edge, and this will depend to some extent on a thriving, and innovative machine tool industry.

With this attitude in mind, Japanese machinery makers stand poised to exploit the next stage in manufacturing technology. Many machine tool makers view robotics as a natural development of their experience in NC machine tools, while others are working on flexible manufacturing systems (which extend the



The first shift employs seven people... the night shift runs without anybody

principle of automation to a variety of machining tasks, making them applicable outside the area of mass production).

At the end of this month, Yamazaki will commission a system which it claims is the most advanced of its type in the world. Defined as a flexible manufacturing factory, the project has cost \$15m and taken two years to set up. All the engineering and design has been done within the company, involving about 100 people. The computer has been purchased from the U.S., but everything else has been supplied by the company.

The system comprises 18 machine tools (they can be machining centres or NC lathes and a variety of other machine types). The transportation of work from machine to machine is automatically regulated by computer. All the tools are mounted either on a travelling drum stand or are changeable on the drum — worn tools are replaced in the tool room and their wear is measured with an automatic measuring device. Overall scheduling and operation of the system are completely regulated by a host computer and satellite computers by an online control system.

Yamazaki claims that the outstanding feature of the system is that the entire operations of the factory, including accounting, the preparation of financial statements and production control, are performed automatically. The system—which is already being used in the manufacture of Mazak machine tools—is worked in three shifts. The first shift employs seven people, the second five, while the night shift runs without anybody.

Such flexible manufacturing systems will be applicable in small- and medium-sized machine shops as well as the large-scale project for which the operation described above is suitable. The Japanese machine tool industry, which has scored much of its export success with the NC lathe that has found its way into small workshops as well as factories, knows how important this factor will be in future.

Japan is not alone in the development of such systems. American machine tool makers, in particular, are working in this area, while in the UK a Government-sponsored project for the automation of small batch production is being carried out in the private sector. A few weeks ago, Giddings and Lewis-Fraser, a British subsidiary of the U.S. machine tool group, announced it would supply Anderson Strathclyde, the mining equipment company, with a flexible manufacturing system valued at £6m. Much of the technological expertise will be provided from the American parent, which has worked on similar systems.

The difference as far as Japan is concerned lies in the intense interest of manufacturing industry in the whole field of automation, which is demonstrated by the extent of robot usage. Civil servants from Britain's Department of Industry, on a recent visit to Japan, were green with envy when they saw the showpiece Mount Fuji factory opened by Fujitsu.

This highly automated factory in the shadow of Mount Fuji, making control systems, specialised machine tools, and robots, is notable for its lack of people. When they are to be seen, they all sport yellow jackets, yellow being the favourite colour of Fanuc's president, Dr Seizemon Inaba. While automation experts are impressed, they do not believe that the factory demonstrates a superior knowledge of robotics to that available in the West. The real value of the factory is in demonstrating that robots can be integrated into unmanned assembly lines.

able in the West. The real value of the factory is in demonstrating that robots can be integrated into unmanned assembly lines.

In the U.S., Germany, Italy, France, Britain, Sweden and Japan, most of the robots are employed on fairly basic tasks that workers find unpleasant, such as welding and paint spraying, mostly in the automotive industry. But by 1985 this pattern is expected to change so that it is estimated that as many as 80 per cent of robots will be installed in assembly.

But even the Japanese motor industry, which has been in the forefront of robot applications in terms of numbers, is cautious about the pace at which assembly robots will be introduced. Mr Kenichi Simon, general manager, administration at Nissan's Oppama plant just outside Tokyo, says: "Assembly robots may be technically possible, but they do not yet make economic sense. When they start being used in other industries, the cost will be much lower and at that stage we think they will be possible for us."

Part of that caution lies in the widespread belief in Japanese industry that the days of expansion have come to an end. In addition, the growing demands for restraints on the export of Japanese cars have given rise to reservations about investment policy in the industry generally. There is also a fear that automation in areas other than jobs where workers are quite happy to see robots will be increasingly difficult to implement in car plants.

Dr Inaba agrees that the introduction of assembly robots by the motor industry is "quite a long way off". He is confident, however, that there will be many other customers for Fanuc's robots. The Mount Fuji factory is currently producing about 50 robots a month and plans to increase output to 100 by next spring. The factory, which took 10 years to plan and develop, has the capacity to build 500 robots a month.

The expansion of Fanuc into robots is a natural development for the company which claims to provide 75 per cent of the Japanese machine tool industry's requirement for electronic controls, and between 40 and 50 per cent of the world's requirements. Fanuc already has a factory in the U.S. making

control equipment, and has recently announced that it will be setting up in Luxembourg in conjunction with Siemens.

Some of Fanuc's main competitors are Siemens (with whom it has a marketing agreement in Europe), General Electric in the U.S., Allan-Bradbury (U.S.), Asea (Sweden), Olivetti (Italy) and Kongsberg (Norway).

The close co-operation between the makers of controls and the machine tool manufacturers in Japan is undoubtedly one of the factors that has spurred the growth of the machine tool industry. Some machine tool executives, however, predict that the boom is drawing to a close. Mr Rokuya Nagata, executive vice-president, Ikegai Iron Works, which claims to be Japan's oldest machine tool builder, says: "I think it will get progressively more difficult for Japan to export machine tools. Perhaps we have also reached the peak after three very good years in domestic demand for machine tools."

Ikegai exports about 30 per cent of its production, 80 per cent of which consists of NC lathes. Like other Japanese machine tool manufacturers, it is having discussions on setting up manufacturing facilities in Europe. In Ikegai's case, however, it will be for NC milling machines, not lathes, which it says the Italians are now producing more cheaply than Japan.

Yamazaki, which already has a plant in the U.S. that it is planning to extend, is also considering European manufacture in Germany, the UK or Belgium. Japan freely acknowledges its debt to the West in machine tools as in many other industries. Products of companies such as Alfred Herbert and Colchester Lathe provided the material from which Japan learned to build up its own industry.

It is clear that an industry which has grown so swiftly and successfully is not going to stand still. This is why the ventures into computer-controlled machine tools, flexible manufacturing systems and robotics are so important. A cynic might say that while Japan is now ready to manufacture machine tools overseas, the advanced technology for the next generation of automated manufacturing is likely to stay in Japan.

## Lombard

## What the Left can put right

By W. L. Luetkens

THE TURMOIL in several big Socialist or Social Democratic parties of western Europe gives little cause for self-congratulation even to their opponents. At bottom it reflects an incipient breakdown of the mechanism for change in our democratic societies.

The evidence is clearest in West Germany where in the 1960s the term "extra-parliamentary opposition" was coined. Quite apart from the anti-democratic phenomenon of the "Greens" of environmentalist and anti-nuclear persuasions, who found no home in the classic parties with programmes covering the full range of politics.

But doubts about the consensus upon which the Federal Republic was built—that economic growth benefits all and that the U.S. alliance is the cornerstone of foreign policy—have spread into the parliamentary arena. Up to 50 Bundestag members of the Social Democratic Party, traditionally a model of party discipline, no longer can be counted upon to support the nuclear policy upon which Herr Helmut Schmidt, the Chancellor, has staked his political survival. His illness could well bring matters to a head.

Similar heterodoxies are evident in the smaller coalition partner, the Free Democratic Party. The party leaderships may be firm enough in their belief in the established consensus, but probably the coalition as well. But the ground under their feet is shifting. How strongly, nobody knows: the 250,000 peace marchers who rallied in Bonn were an impressive sight, but measured against an electorate of more than 40m they were a tiny hand. Germany has a silent majority which votes for the status quo of the established system when called upon.

But to rely on that is to ignore the experience of history. Political change is usually wrought by minorities. Most of France stood aloof when the Bastille was stormed; or, to argue to the same conclusion from another angle, most countries that have abolished capital punishment did so against the popular will. One of the first

measures of the Mitterrand regime in France was to scrap the guillotine without the support of a majority of the people.

The wish to accommodate awkward views is the deeper reason why Herr Willy Brandt has sympathised with the dissatisfied elements within the Social Democratic Party. As its chairman, he feels responsible to all the members.

At bottom, things are not so very different in the Labour Party. Whatever one may feel about Mr Tony Benn, his campaign for mastery over the party has, at the same time, been a drive to place power where, on any democratic assumption, it belongs: with the members of the movement. That is not a plea for Bennite socialism at Westminster. Britain, too, has a silent majority which speaks at election time.

In some ways, Britain is more fortunate than Germany, because the divisions of the Left have thrown up what is potentially a new party in the classic mould, the Social Democrats who may become a power in the land, rather than a destabilising flock of groups and grouplets.

Unlike a confused Left, a Left (or for that matter Right) consisting of more than one party need not be a cause of weakness to the system or to the Left itself. It increases the chances that everyone who is potentially interested can find a political home, rather than taking to the streets. The democratic process of controllable and controlled change can be upset both if a dominant "progressive" party is shamed by extremists, or if it becomes too conservative.

Italy furnishes an almost paradoxical illustration. There the Communists, of all parties, have become partly identified with the political establishment. As a result, rebellious youth has been attracted by the Red Brigades and the like. The danger of something similar occurring may seem remote in much of northern Europe, but cannot simply be ignored. History again and again has shown that the silent majority can be awfully silent when its steady influence is most needed.

## Letters to the Editor

## The 'free lunch' theory in economic policy

From Professor Douglas Wood, Sir,—In defending present economic policies, Mr Brittan argues that the alternatives depend on an unrealistic and discredited "free lunch" mentality, a theme repeated in your editorial. To illustrate this he accompanies his article with a misery index which shows the UK doing badly relative to the U.S. which, in turn, is much more miserable than Germany.

It is unfortunate for Mr Brittan that this is exactly the reverse of what would be required to support his arguments because so far as the last 10 years are concerned, it is Germany that has been the home of free lunches, not Britain. The 51st Annual Report of the Bank for International Settlements makes this abundantly clear for the period 1968-79 (see table).

The interesting point about these figures is that throughout

the period 1968-79 the UK government has been reporting large nominal deficits which have no real existence. The cumulative total of deficits over the decade amount to £38bn at 1980 prices, yet the national debt, far from rising, has fallen by £38bn (1980 prices) over the period. The government is inexplicably £126bn better off than it should be if the deficit figures weren't complete fiction.

The man in the street, who knows he hasn't had any free lunches, and who increasingly faces an unemployed future with no lunches free or otherwise, would not be in the least surprised by these figures, though he would find them somewhat annoying.

The mystery though is why experts who should know better, once bitten by the monetarist bug, become so obsessed with correcting

nominal values, like the deficit or excess, bank profits, for example, that it never occurs to them to consider whether the intended change in the nominal value is either desirable or feasible in real terms. It would be far more sensible to specify desirable real policies in relation to the real problems that do exist—underutilised labour and capital resources, an over-inflated economy, a failure to invest or support companies capable of earning real net profits in excess of real interest costs, and an inability to innovate out of low productivity areas to name but a few—and confine monetary theory to non-

inflationary implementation in which it has a major role to play. To argue, as you do, that current policies, despite gross errors of execution, embody a worthwhile market philosophy overlooks the reality that the market in mind is the sterling nominal market which has no automatic connection with the real international market in which success has to be achieved. Douglas Wood, Professor of Business Economics, Manchester Business School, Booth Street, West, Manchester.

	UK %	U.S. %	Germany %	Japan %
Increase in national debt as percentage of GNP	-40	-6	+10	+33
Increase in national debt in real terms	-23	+14	+107	+350
Growth in GNP p.a.	+2.1	+2.9	+3.2	+6.0

## How Ponys grow into horses

From the Chairman, Arthur Price of England.

Sir,—Three years ago I visited South Korea to advise on the export of a Granada TV set. Although cutlery was my main interest, I visited the Pony car factory.

Upon my return I addressed a joint meeting of officials of the Department of Trade and Industry. Some 20 people were present and I warned them that warning in the Press with this story in the title: "Soon the Pony car will have a right-hand drive."

So now South Korean Ponys are to be distributed by a West Bromwich company. Only 5,000 cars a year, but that will be a token compared with what is sure to come. At last the British car industry has "unfair competition" in the real sense of the word and soon they will be victims of its bitter taste.

While our kamikaze car unions propose strike action to preserve, so-called, jobs and standards, these Ponys will join the ranks of the many competitive cars that will crush the car industry in Britain. The unions should not be clamping on to this government's death-wish policy of allowing consumer industries to be driven from this country. They should be co-operating with manufacturers, large and small, to find a formula to preserve such industries.

as cars, cutlery, textiles, footwear, and so many more in this country before they all disappear, never to return.

How many tonnes of Sheffield steel will be lost as tonnes of Korean steel are now added to the vast amount imported in the form of cars and other consumer goods? The Pony car is not just a threat to steel makers and cutlery, but to the very survival of British consumer industry.

A. J. M. Price, Anthony Road, Salford, Birmingham.

## Economic research

From the Secretary, Economic Research Council.

Sir,—Miss Clare Macdonald in her letter on Bank credit which you published on October 14 touches on a question of prime importance to the future economic health of our country. There are some important questions in the sphere of monetary policy which urgently need a satisfactory answer.

It is clear that we currently operate a monetary system in which notes and coins—the nation's small change—are issued free of debt and free of interest. Profits on issue accrue to the National Exchequer. However, by far the greatest proportion of money in circulation—credit money—is created by the banking system and is issued as an interest bearing

debt. Profits on issue accrue to the banking system.

What is the justification for this situation? Believing this to be a question of fundamental importance at this critical time, the Economic Research Council has instituted an enquiry into the creation of credit and its effect on our economy. It is intended to publish the results of this research in the near future. Edward Holloway, 55, Park Lane, W1.

## Chinese puzzle

From the Director, The Council of Foreign Bondholders.

Sir,—In the Financial Times of October 17 a spokesman for the Council of Foreign Bondholders is quoted as saying that there was "absolutely no cause for optimism of any kind whatsoever" that the old Chinese sterling bonds would be repaid. I should like if I may to place this remark in context.

Our spokesman was talking about the recent rise in the prices of these bonds on The Stock Exchange and the possibility that this rise might have been occasioned by a belief that negotiations with the Chinese Government were imminent. Unfortunately we know of no foundation for such a belief. H.M. Government (whose support of the claims of the Chinese Bondholders' Committee is much appreciated) have constantly pressed the Chinese Government to enter

into negotiations for a settlement of their bonded debt but the Chinese have so far steadfastly refused even to discuss the matter.

Needless to say, the Council, through the Chinese Bondholders' Committee will continue to seek a settlement and to encourage H.M. Government to keep up the pressure. We rely on the London Bond Market to lend support to our efforts by refusing to countenance any new borrowing by China until there has been a satisfactory settlement of the old debts. Michael Gough, 9-12, Cheapside, EC3.

## Move into Europe

From Mr M. R. White

Sir,—For years, in company with other Euro-fanatics, Ernest Wistrich has been mentioning, just in general, never in detail, the benefits of the UK being in the EEC (October 17).

Will Mr Wistrich kindly write to you and actually detail, just six benefits for the UK through being in the EEC and will you kindly give him the space to do so?

If one of the benefits is trade (imports/exports) will he please ensure he excludes the value of sales of British oil from the figures? M. R. White, 18 Maplewell Road, Woodhouse Eaves, Loughborough, Leicestershire, LE12 8QZ.

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## HTV looking for 'reasonably healthy' current year result

EVEN IF there is no return in the general economic climate, the HTV Group can look for a 'reasonably healthy' result during the current year, says Lord Harlech, chairman and chief executive, in his annual statement.

And it is believed in some quarters that a modest revival does occur in 1982, that all companies in the group are well set to catch the 'freshening breeze'.

On the television side Lord Harlech is hopeful that results will be reasonably good, assuming that the final shape of the contracts with the IBA and the Welsh Fourth Channel Authority are satisfactory, and considering that the division will be operating for a year which covers several months of additional costs under the new programme contract and before the start of advertising income generated by the Fourth Channel.

At Frost and Reed (fine art) there has been a good start to the year. In publishing and stationery T. J. and J. Smith's losses of the past year should be translated into profits, but at Frederick Muller the chairman would expect another difficult 12 months, although he is looking for a significant improvement.

Benefits of the reorganisation at Smith, which cost well over £1m, should begin to be felt this year. The sweeping changes made at Muller have not had time to make themselves felt; last year was bad for the company and further action has been taken to improve performance. However, it is too early to know whether the latest action will be sufficient to make the undertaking profitable.

Lord Harlech highlights the 'unfortunate' new approach to

## Leiner Gelatins optimistic

IN ITS first year's trading to May 3 1981 Leiner Gelatins, the Glamorgan-based manufacturer of specialised gelatins, made pre-tax profits of £583,705 on turnover of £2.43m. There was no tax charge for the period.

For the future Mr M. W. Kaye, the chairman, is cautiously optimistic. He says despite the lessons which might have been learnt as a result of clear market trends and the disappearance of some long established companies the gelatin industry world-wide still has major problems.

However, he adds that the directors are confident that the company can maintain its position 'given that the world situation gets no worse'.

Mr Kaye believes that the group's particular market sector will continue to hold up well and he looks forward to a period of consolidation and steady progress.

Leiner Gelatins was formed last year following the collapse of P. Leiner and Sons. A group of former executives of that company, with institutional support, bought plant and materials from the receiver and set up a specialised production unit.

Mr Kaye says the first year's figures confirm the directors' strong belief that there is room in the troubled gelatin industry for a new kind of company, aimed towards the more demanding, profitable, sectors of the industry.

Capital investment during the past year amounted to £652,636. The directors say this will continue at a level commensurate with the controlled development of the company. Because of this commitment no dividend is being proposed for the year.

The final stage of the plant rationalisation is now under way with a substantial modernisation of the group's blending area. This month its new efficient plant will be put on stream.

The report and accounts for the year show that two investment trusts managed by Gartmore Investments held 27.2 per cent of the ordinary shares of the group at year end.

## Peachey Property grows 22% to £4.7m

WITH A minimal number of properties vacant the Peachey Property Corporation increased taxable profits for the year to June 24 1981 by 22 per cent from £3.57m to £4.7m, on revenue of £5.86m, compared with £5.05m.

Sir Charles Ball, chairman, says the company has withstood the recession well and he is confident it will continue to report satisfactory progress.

The final dividend of this property dealing, trading and investment group is being raised from 2.5p to 3p net per 25p share making a total for the year of 4.5p (4p). Earnings are stated at 8.1p (8.5p) per share, and net dividends at 2.5p (2.4p) adjusted for rights issue before a provision for deferred tax of 19p (20p).

A revaluation of properties, excluding developments, showed a surplus of £7.98m against a book value of £70.4m. Of this sur-

plus—which has been taken to reserves—£1.75m was attributable to Avenue Close which was acquired in March 1981 for a total consideration of £10.5m.

The cash element of £6.8m absorbed almost all the proceeds of rights issue made in November 1980.

Revenue was made up of gross rents receivable amounting to £4.32m (£3.84m) and trading property sales totalling £1.54m (£1.41m).

The pre-tax profits were struck after interest payable of £528,000 (£701,000) and administration and other expenses of £1.18m (£1.2m), and included net rents of £3.8m (£3.68m). Interest and dividends receivable of £1.2m (£1.12m), profits on trading property sales of £1.2m (£1.21m) and other income of £212,000 (£358,000). Tax took £2.24m (£1.67m) leaving attributable profits of £2.37m (£2.2m). After a transfer

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchanges. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

**TODAY**

Interim: British Home Stores, City of Oxford Investment Trust, Connaught Union Trust, Francis Industries, Get and Duffus, Hawley Siddieley, Jessel Toyabes, London Brick, Smith St. Aubyn, Sun Life Assurance, Telephone Rentals.

**Final:** Elco, Kalamazoo, W. Tzack and Turner.

**FUTURE DATES**

Interim—

Asia Electric & General Trust	Oct 22
Central and Shearwood	Oct 27
Colson's Store	Nov 9
Lunova (Ceylon) Tea & Rubber	Oct 29
Milets Leisure Shops	Nov 5
Northern Securities Trust	Nov 12
Pratt (William)	Oct 29
Roberts Adams	Nov 3
Scottish Oil	Nov 6
Skensley	Nov 3

**Final—**

British Car Auction	Oct 27
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against 20 per cent last year, and the two major apartment blocks have been on the market for the last month with an aggregate, up to date, valuation discount on revalued assets—sales income is otherwise expected to be flat this year but

the rise in rental and investment income should support a progressive dividend policy. The historic yield is 4.9 per cent at 134p, up 8p yesterday, and the discount on revalued assets—conservatively stated ex deferred tax—is now 43 per cent.

## Reardon Smith edges higher

TAXABLE PROFITS of Reardon Smith Ltd., the Cardiff-based ship operator, improved marginally from £582,000 to £641,000 for the half year to September 30 1981 on turnover almost £2m higher at £14.14m, compared with £12.3m.

The directors say that during the first few months of the financial year the dramatic fall in freight rate levels was to some extent offset as a result of a strong U.S. dollar against the pound.

They warn however that trading conditions since then have seriously deteriorated although they are hopeful an improvement will take place during the winter. At the present time it appears that the position will remain extremely difficult during the rest of the financial year.

In the longer term, the directors remain optimistic that the company will return to greater profitability when the world begins to move out of recession and there is an upturn in world-wide trade.

Results from trading for the half year show bulk carrier profits static at £2.13m (£2.14m) but smaller tanker losses of £48,000 (£181,000). Investment income totalled £257,000 (£264,000).

The pre-tax profit was struck after interest charges of £645,000 (£616,000) and depreciation of £533,000 (£527,000). There was an unrealised exchange loss on a foreign loan of £230,000 (£45,000 gain).

By reason of capital allowances available, it is unlikely that any liability to corporation tax will arise in respect of the half year.

The directors say consideration will be given to the payment of a dividend for the year at the time of the publication of the annual accounts—for 1980-1981 1.75p net per 50p share was paid from taxable profits of £1.43m (£1.03m).

comment

Last year Reardon Smith returned to profitability for the

first time in five years, and in the first six months of the current year it has just kept ahead of the game. So far, the favourable impact of sterling's fall against the dollar has outweighed the decline in freight rates. The balance of these influences is becoming less favourable, as over-capacity is causing increased rate-competition. Moreover, the company expresses concern at being undercut by operators who do not face UK cost levels. Despite these cautionary notes, the shares were marked up; the voting stock rose 6p to 105p. The calculation must be that last year's 1.75p dividend has already been covered, even on the pessimistic assumption that there are to be no second-half earnings.

## Estate Duties Investment

In the six months to September 30 1981 Estates Duties Investment Trust increased net revenue after tax from £1.94m to £1.08m. The interim dividend is being raised from 0.76p (adjusted for one-for-25 scrip) to 0.8p net per 25p share.

Tax took £480,000 (£505,000). The trust, which specialises in the purchase of minority stakes in unlisted companies, made investments in 12 companies amounting to £893,000.

## Medminster moves ahead

With its entry into the exhibition furniture hire field, Medminster, shipper and forwarder, increased its pre-tax profits from £377,036 to £354,179 in the year to June 30 1981. First half figures had improved from £105,424 to £165,511.

The final dividend is raised from 2.5p to 2.7p for a total increase of 1p to 3.7p. The dividend absorbs £74,000 against £54,000.

After tax up from £119,212 to

£136,090, the attributable profit emerged at £216,089 compared with £207,524. Stated earnings per 10p share improved from 10.38p to 10.9p.

The directors say that during the year, and currently continuing, shipping services and the furniture hire division are internally expanding and prosperous.

Mr Robert Delaney (34) and Mr Garry Hardisty (36) have been appointed directors.

## RESULTS AND ACCOUNTS IN BRIEF

**CITY OF ABERDEEN LAND ASSOCIATION** (housebuilding and property development)—Results for year to June 30, 1981, and prospects reported October 9. Current pre-tax profits £10,000, against £10,000. Group fixed assets £501,000 (£583,000); net current assets £2,65m (£2.35m). Shareholders' funds £5.32m (£1.52m). Company is confident that dividend level can at least be maintained on increased capital. Several 'CALA' type' sites have been acquired to provide very satisfactory land-bank. Meeting, Aberdeen, Nov 6, 12.30 pm.

**MURRAY GLENVIEW INVESTMENT TRUST**—Results for year to July 31, 1981, reported September 16. Investment £25.7m (£20.62m). Net current liabilities £3.3m (£2.2m). Equity shareholders' interest £20.38m (£15.31m). Liquidity £50,000 (£15,000). Trust's primary objective will continue to be capital growth, but at same time it hopes to

achieve a steady, but modest dividend growth. Meeting, Glasgow, November 8, 2.30 pm.

**PARKER KNOLL** (furniture)—Results for year to July 31 1981 and prospects already known. Group shareholders' funds £13.95m (£12.77m). Net current assets £7.2m (£6.01m). Fixed assets £7.98m (£8.07m). Liquidity increase £1.63m (£2.17m decrease). Meeting, New Berners Hotel, W. November 13, 12.30 pm.

**SOVEREIGN OIL AND GAS** (oil and gas exploration)—Turnover for eight months to June 30, 1981, £58,028 (£10,648 for year to December 31, 1980). Operating profit £78,319 (£85,127). Other income £53,556 (£42,843). Exploration costs written off nil (£12,191). Tax nil (£15,704). Net profit £173,075 (£42,555). The company, whose shares are quoted on the United Securities Market, was formerly named Sidfons Oil and Gas (UK).

## J. T. Parrish slumps to loss of £47,000

In the 26 weeks to August 1, 1981, J. T. Parrish slumped to a taxable loss of £4,000 (£47,000), on turnover of £1.56m, compared with £1.58m.

The directors of this departmental store and property development company say that trade continues to be depressed and the outcome for the full year will again depend on the Christmas period. Although Rodney Arthurs and Co.—the property development subsidiary—is being run down, interest charges are likely to mean continuing losses until it is finally closed to trade, they add.

Last year a single dividend of 4p net per 25p share was paid on taxable profits of £118,377.

## Nova Scotia 30 year bond to raise £30m

The Province of Nova Scotia is to raise £30m with a 30 year 'Bulldog' bond on the domestic sterling market. The issue is in the form of a placing and is being underwritten by S. G. Warburg and Co. County Bank, Hambros Bank, McLeod Young Weir International, N. M. Rothschild and Sons and J. Henry Schroder Wagg and Co. Brokers to the issue are Rowe and Pitman and R. Nivison and Co.

The yield is 17.25 per cent, calculated on a coupon of 16.75 per cent and an issue price of 97.25 per cent, representing a 1.55 per cent premium over the Treasury 13.5 per cent to 2004-08 stock.

## SCOTTISH AND NEWCASTLE

Scottish and Newcastle Breweries has purchased £153m of its 6 per cent first mortgage debenture stock 1985-90 at 62p per £1 stock.

## RUBEROID EGM

The extraordinary meeting of Ruberoid to approve the issue of 1.4m shares to the NCB Pension Fund will be held on November 9, not November 16 as stated yesterday.

## EUROPEAN OPTIONS EXCHANGE

Series	Vol.	Nov.	Last	Vol.	Feb.	Last	Vol.	May.	Last	Stock
GOLD C	8425	1	35	2	35	35	1	35	35	8437
GOLD D	8450	1	35	2	35	35	1	35	35	8450
GOLD E	8475	1	35	2	35	35	1	35	35	8475
GOLD F	8500	1	35	2	35	35	1	35	35	8500
GOLD G	8525	1	35	2	35	35	1	35	35	8525
GOLD H	8550	1	35	2	35	35	1	35	35	8550
GOLD I	8575	1	35	2	35	35	1	35	35	8575
GOLD J	8600	1	35	2	35	35	1	35	35	8600
GM C	845	1	35	2	35	35	1	35	35	845
ABN C	8450	1	35	2	35	35	1	35	35	8450
AKZO C	8450	1	35	2	35	35	1	35	35	8450
AKZO D	8450	1	35	2	35	35	1	35	35	8450
AKZO E	8450	1	35	2	35	35	1	35	35	8450
AKZO F	8450	1	35	2	35	35	1	35	35	8450
AKZO G	8450	1	35	2	35	35	1	35	35	8450
AKZO H	8450	1	35	2	35	35	1	35	35	8450
AKZO I	8450	1	35	2	35	35	1	35	35	8450
AKZO J	8450	1	35	2	35	35	1	35	35	8450
AMRO C	8450	1	35	2	35	35	1	35	35	8450
AMRO D	8450	1	35	2	35	35	1	35	35	8450
AMRO E	8450	1	35	2	35	35	1	35	35	8450
AMRO F	8450	1	35	2	35	35	1	35	35	8450
AMRO G	8450	1	35	2	35	35	1	35	35	8450
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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

**\$300,000,000**

# GMAC Overseas Finance Corporation N.V.

(Incorporated in the Netherlands Antilles)

**16% NOTES DUE NOVEMBER 1, 1984**

Payment of principal and interest unconditionally guaranteed by

## GENERAL MOTORS ACCEPTANCE CORPORATION

(Incorporated in the State of New York, U.S.A.)

The following have agreed to subscribe for the Notes:

### MORGAN STANLEY INTERNATIONAL

ALGEMENE BANK NEDERLAND N.V.

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BANQUE NATIONALE DE PARIS

BANQUE DE PARIS ET DES PAYS-BAS

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MERRILL LYNCH INTERNATIONAL & CO.

NOMURA INTERNATIONAL LIMITED

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SOCIÉTÉ GÉNÉRALE

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

SWISS BANK CORPORATION INTERNATIONAL LIMITED

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WOOD GUNDT LIMITED

The Notes, in denominations of U.S. \$1,000 issued at 93% per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Temporary Note. Interest is payable annually in arrears on November 1, commencing on November 1, 1982.

Particulars relating to the Notes are available in the Exel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including November 2, 1981 from the brokers to the issue:

Cazenove & Co.,  
12, Tokenhouse Yard,  
London  
EC2R 7AN.

October 19, 1981

All of these shares having been sold, this announcement appears as a matter of record only.

October, 1981



**BANCO DE BILBAO**

Sociedad Anónima  
Bilbao, Spain

Placement of  
**350,000 Shares**  
of Banco de Bilbao S.A.  
(par value Pts. 500 per share)

evidenced by Co-Ownership Shares  
in a Global Bearer Certificate  
issued by Deutscher Auslandskassenverein Aktiengesellschaft

Price DM 40 per Share

Deutsche Bank Aktiengesellschaft

Commerzbank Aktiengesellschaft

Bayerische Landesbank Girozentrale

Bankhaus Gebrüder Bethmann

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Effectenbank-Warburg Aktiengesellschaft

Merck, Finck & Co.

B. Metzler sohn & Co.

Sal. Oppenheim jr. & Cie.

Schröder, Münchmeyer, Hengst & Co.

Trinkaus & Burkhart

M.M. Warburg-Brinckmann, Wirtz & Co.

These securities having been sold, this announcement appears as a matter of record only.



**\$10,000,000**

# Chandler Drilling Partners 1981-1

A Colorado Limited Partnership

The undersigned acted as exclusive agent for the private placement of these securities.

**Merrill Lynch White Weld Capital Markets Group**

Merrill Lynch, Pierce, Fenner & Smith Incorporated

October, 1981

## Companies and Markets

## Lilley climbs 28.7% midyear

A SHARP rise of 28.7 per cent from £2.76m to £3.55m in pre-tax profits is shown by F. J. C. Lilley for the six months to July 31 1981. Turnover of this civil engineer and building contractor rose 16.4 per cent from £47.36m to £55.13m, of which 25 per cent related to overseas trading.

The progress already achieved should be maintained in the second half of the current financial year, says Mr J. Aitken, the chairman. The net interim dividend has been lifted from 1.8p to 1.85p, an increase of 10 per cent. The directors say they intend to recommend payment of a similar increase in the final dividend. Stated earnings per 25p share are higher at 8.69p (8.45p), adjusted to take account of the rights issue in October 1980.

The directors consider that these results are satisfactory, and the increase in interest received, from £168,000 to £335,000, reflects the group's strong liquid position. While it continues to be difficult to make long-term predictions, the directors are of the opinion that, having regard to the group's order book and the steps which have been taken to widen its spread of interests, progress should be maintained. Depreciation rose from £1.13m to £1.48m. The charge was higher at £1.5m (£1.1m). Minority interests took an increased £35,000 (£21,000), and attributable profits came out higher at £2.02m (£1.64m).

In the last full year a total dividend of 5p was paid on pre-tax profits of £8.11m on turnover of £101.5m.

As announced on October 6 1981, agreement has been reached with MDW Holdings on the terms of a recommended offer to be made by the company for MDW.

### comment

F. J. C. Lilley is well on the way to a tenth successive year of earnings growth, despite the recession and last October's rights issue. The 28 per cent rise at the pre-tax level reflects the continuing buoyancy of energy-based contracting in the UK and a handsome £350,000 contribution from the Colorado construction company, Harrison Western, acquired in May 1980. These divisions continue to perform well; the UK company has just won a £10m contract from Esso at Mossburn and Harrison has a \$45m job on a hydro-electric project in Alaska. On the manufacturing side, Ace Machinery is still losing a bit but the pump and pipe fittings companies are earning a little. Lilley will have to pay out £3.35m soon for the cash element of the MDW deal and must then absorb MDW's £3.4m net borrowings but the enlarged group will probably still have a slight net cash balance. The Lilley shares rose 8p to 143p yesterday while MDW was up 5p to 115p. With first-time contributions from its two latest U.S. acquisitions in the second-half, Lilley should make £7.3m in the year, which would mean a prospective fully taxed p/e of about 9.5. Lilley paid a higher final dividend than forecast last year and may do so again this year but the indicated yield is 5.5 per cent.

## Operating cost cuts pull RTD into black

A RETURN to profitability has been achieved as anticipated by RTD Group, the Dublin-based electroplater and generating set manufacturer, mainly as a result of action to reduce operating costs.

Taxable earnings for the six months to August 31 1981 were £114,000 compared with £108,000 losses, reaching £131,000 for last year as a whole.

However, Mr Dermot A. Ryan, the chairman, urges caution over prospects for the current period. The group had experienced "unprecedented customer reaction" against price increases, while interest costs will "inevitably be substantially greater."

Earnings per 30p share are given as 5.1p against 3.5p losses. No dividend has been paid since 1977 although the group remained in the black until last year.

On slightly improved sales of £2.76m (£2.71m), trading profits were £140,000 against £68,000 losses. Interest charges were brought down from £27,000 (£65,000 for the full year) to £8,000.

Tax credits of £21,000 (£16,000 debits) left the retained surplus at £113,000. This compares with a £94,000 transfer from reserves after £15,000 debits for extraordinary items. CCA adjustments reduce the net result of £65,000 and earnings per share to 2.9p.

### SPAIN

October 20	Price	%	+ or -
Banco Bilbao	345	-	-6
Banco Cajas	32	-	-8
Banco Exterior	305	-	-5
Banco Hispano	312	-	-3
Banco Ind. Cat.	118	-	-
Banco Santander	338	-	-
Banco Urquijo	224	-	-6
Banco Vizcaya	367	-	-5
Banco Zamora	232	-	-
Orsegua	156	-	-7
Espartero Zine	71	-	-
Facia	69.0	-	-12
Gal Precados	49.0	-	-2.5
Industria	75.2	-	+0.2
Iberdrua	58.5	-	+2.5
Paralelos	104.7	-	-1
Petrobrás	83	-	-
Sogeha	51	-	-
Telefónica	9	-	-
Union Elect.	74	-	+1

## UK COMPANY NEWS

### MINING NEWS

## Murchison sees revival in antimony demand

BY KENNETH MARSTON, MINING EDITOR

RECOVERIES in the fortunes of the Consolidated Murchison and Prieska base-metal mines feature the September quarterly reports of South Africa's Anglo Transvaal group mines.

The antimony-producing Murchison has turned in a September quarter net profit of £1.1m (£634,400) compared with £576,000 in the previous three months, £788,000 in the March quarter and a loss of £1m in the December quarter of last year.

Murchison's good performance reflects a genuine improvement in the earlier very depressed demand for antimony. The material's applications include use in electric batteries and flame-proof materials. It is used in the automobile, building and

consumer goods industries. Sales of antimony concentrates and crude ore made by Murchison in the latest quarter rose to 4,719 tonnes from 2,658 tonnes in the previous three months and the company expects that the higher level of sales will be maintained for the rest of the year. Return to profits in the September quarter after having gone into the red in the previous three months stems from sharply increased sales of copper and zinc concentrates. Despatches vary from quarter to quarter and the mine made an export shipment in the September quarter, whereas there were none in the previous three months.

Lower net profits for the

September quarter are reported by the group's gold producers. Exceptionally, the marginal decline increased its working profit thanks to a sharp improvement in the grade of ore treated and a higher gold price received in terms of South African rands. However, the financial year-end adjustments to stores and service benefits plus less State aid reduced the profit at the net level.

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## MIM goes into the red

AUSTRALIA'S major base metal mining group, MIM Holdings, has run into the red for the first time in 45 years with a loss for the first quarter of the year to next June of A\$1.14m (£707,000). This poor result, which was fore-shadowed here yesterday, compares with a profit of A\$32.36m in the same period of last year.

The loss reflects a lower sales revenue of A\$123.2m compared with A\$168.1m a year ago coupled with a 13 per cent increase in costs. Apart from lower metal prices, metal sales were reduced although shipping schedules and other operating difficulties distorted the sales volume.

The MIM secretary, Mr R. B. Byers, said that another adverse factor was the Australian dollar equivalent of the London Metal Exchange price for copper. In constant dollar terms, this price is lower than the average price for any year since the mid-1940s, he noted.

Mr Byers said that, in addition, returns from the Agnew nickel mine and the new Teutonic Bore lead-zinc-silver operation in Western Australia were unsatisfactory, while MIM's costs had been inflated by an unusually large number of shutdowns at the Mount Isa copper and lead

smelters for environmental reasons. Meanwhile, Queensland yesterday set out to reassure companies involved in the A\$2bn (£1,240m) development of the state's coal resources by insisting that it would not introduce a further sudden road levy, reports David Tonge from Brisbane.

Dr Llew Edwards, the state's treasurer, told the Financial Times that last month's A\$145.5m levy on the companies was a one-and-for-all charge.

He said that some companies have willingly met the bill presented to them for work on the roads but most companies have been deeply disturbed at what they see as a change in the rules "after the game has started."

They fear that the levy may be repeated. They have complained that the levy and recent federal tax changes reduce their expected return from their investments and disturb banks abroad which are putting up around 60 per cent of the massive development.

Foreign companies involved in coal projects here include BP, Mitsui, Shell and Uthmaniyah. Dr Edwards insisted the projects still offered a good rate of return

and that companies were continuing to knock at the coalfield state's doors.

Questioned why the charge was retrospective, he replied: "We believe that people of Queensland expect this of us." He referred to opposition charges that the state government is not obtaining sufficient benefits from the development of the Bowen Basin and adjoining coalfields which also the state of Victoria.

The state's concern to avoid distributing investment is reflected in work now being carried out by the Ministry of Mines and Energy to make sure that in the future companies obtaining authorities to prospect will know what conditions they face. Mr Frank Gibbs, the Minister, said yesterday that companies must be helped in converting these authorities to mining leases.

However, he warned that the authorities to prospect would be taken back from companies not using them. Mr Michael Pincock, executive director of the Queensland Chamber of Mines, insists that the state government has an exaggerated sense of the "bonanza" involved in a view which is underlined by the latest results from MIM Holdings.

## Endeavour bid for N. Mining

AUSTRALIA'S Endeavour Resources, 42 per cent-owned by Mr Alan Bond's Bond Corporation, is making a new A\$4m (£23.5m) offer for Northern Mining which holds a 5 per cent stake in the Ashton diamond joint venture in Western Australia, reports our Sydney correspondent.

Endeavour has had to tailor its new bid to meet the require-

ments of Northern Mining and the National Companies and Securities Commission.

Under the terms of a settlement announced yesterday Endeavour will bid for the outstanding 60 per cent of Northern Mining which it does not already own at a price of A\$3.70 (230p) for the fully paid shares and \$3.50 for the partly paid.

The original offer was of

A\$3.64 for the fully paid shares of Northern Mining and A\$3.44 for the partly paid.

Although the period for the latest offer, becoming unconditional, is three months, it will remain open for not less than five months in order to allow Northern Mining holders who converted their share options in March to hold the shares for more than 12 months.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange



**Sheldon Jones PLC**

(Registered in England No. 157365)

### SHARE CAPITAL

Authorised  
£  
1,380,000  
20,000  
1,400,000

Ordinary shares of 25p each  
4.9 per cent Cumulative Preference  
shares of £1 each

Issued  
fully paid  
£  
1,293,248  
10,260  
1,303,498

### Placing by

**COUNTY BANK LIMITED**  
of 660,795 Ordinary shares of 25p each  
at 67p per share

Sheldon Jones PLC manufactures animal feeds and supplies crop production materials in the south west of England.

Application has been made to the Council of The Stock Exchange for the whole of the issued 5,172,993 ordinary shares of 25p each in the capital of the Company to be admitted to the United Securities Market. A proportion of the shares being placed is available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to official listing. Particulars of the Company are available in the statistical services of Exel Statistical Services and copies of each prospectus may be obtained during usual business hours on any weekday (Saturdays and Bank holidays excepted) up to and including 2nd November, 1981 from:

**County Bank Limited**  
11 Old Broad Street,  
London EC2N 1BB

**Phillips & Drew**  
Lee House, London Wall,  
London EC2Y 5AP

21st October, 1981



## Banque Nationale d'Algérie US \$30,000,000 Floating Rate Notes due 1982

Banque Nationale d'Algérie ("BNA") hereby gives notice in accordance with the Terms and Conditions of the US \$30,000,000 Floating Rate Notes due 1982 issued by BNA that the rate of interest for the ninth interest period running from 21st October, 1981 to 21st April, 1982 has been fixed at 17.5%.

By:- Kuwait Investment Company (S.A.K.)  
(The Fiscal Agent for the said Notes)

21st October, 1981



# 'Merger would produce major opportunities'—Argyll

THE MERGER of Argyll Food and Linfood Holdings would create one of the largest UK food distribution businesses, and with their complementary activities, would produce "major opportunities for increased efficiencies".

Mr. James Gulliver, chairman of Argyll, tells shareholders that it is not Argyll's intention to dispose of any of Linfood's businesses.

## Torday in £1.7m merger with Lockwood & Carlisle

Today, the Newcastle-based electro-chemical engineering group, is to merge with Lockwood and Carlisle, a manufacturer of piston rings, after working together on a number of joint ventures over the last 16 years.

The merger terms value L and C at around £1.7m. Torday, whose shares are traded on the special market made by M. J. H. Nightingale, is offering L and C shareholders 47 of its shares for every 10 L and C held.

At the pre-suspension price of Torday, on September 9, of 187p, the offer places a value of £3.79 on each L and C share.

The directors of L and C are all in favour of the merger and are recommending shareholders to accept.

Full acceptance will involve the issue of 802,400 Torday shares representing about 37 per cent of the enlarged capital of Torday.

L and C has been manufacturing piston rings for the marine and industrial engine market since 1878.

The boards of both companies said yesterday that for some time they have realised the dangers of the "major part of their respective businesses being in joint ventures, which by their nature could have a limited life where the corporate objectives of the joint venture partners grow apart."

The merger of the two companies will create an enlarged group in which the present associated companies will become wholly owned subsidiaries.

Over the last 16 years Torday has established associated companies as joint ventures with

Linfood's business in conjunction with that of successfully integrating and developing the enlarged group.

Mr. Gulliver says that the most directly comparable activities of the two companies are cash and carry wholesale and grocery retail which together account for some 60 per cent of the total turnover of Argyll and 50 per cent of that of Linfood.

Spelling out the future for the enlarged group, the chairman says there would be excellent opportunities for sustained development through four main trading areas: cash and carry wholesale and grocery retail, two major contributors to profit, would have the added benefit of increased efficiency arising through the combination of activities.

L and C worldwide to provide a reconditioning and trading service for the ship-owning industry.

In the year 1980 L and C reported group profits before tax of £370,941, the major part of which came from its share of the profits of associates. Torday's profit was £484,128, with the U.K. subsidiaries contributing about one-third and the balance coming from share of associates.

## R. P. MARTIN AND HELIBROKER

Negotiations have been successfully completed for Krato Invest AG—the Glarus, Switzerland, based wholly owned subsidiary of foreign exchange and currency broker R. P. Martin and Co.—to acquire the 50 per cent of Helibroker AG it does not already own for a total consideration of SwFr 2.5m (£1.34m) cash.

This follows the completion of the merger between R. P. Martin and Bierbaum Group on October 14.

In February 1977 Krato acquired a 50 per cent interest in Helibroker which was established as a foreign exchange broker in Zurich in April 1974.

Krato, an investment holding company, was owned by the partners of Bierbaum prior to the merger with R. P. Martin.

Helibroker intends to develop the business and increase its share of the important Swiss foreign currency deposits market. In the year to June 30 1981, Helibroker's taxable profits were SwFr 554,000 and at the year end its net assets were SwFr 518,000.

Linfood's Carrefour Hypermarkets and Argyll's Cordon Bleu freezer food centres are seen as strategically important businesses in attractive market sectors. Mr. Gulliver says the general thrust of development would be to take the enlarged group closer to the consumer by increased concentration on retail activities.

On the cash and carry side the sales and margins of the merged operation would be progressively improved through emphasising product markets, such as watering confectionery and a restricted range of non-foods including concessions. Marketing advantages would come from the creation of a chain of around 115 depots, sales of £400m and a market share estimated at 16 per cent.

## Lex sells half of Transfleet and disposes of its U.S. hotels

BY DUNCAN CAMPBELL-SMITH

Lex Service Group, the UK car distributor, has completed a reorganisation of its motor vehicle leasing activities by selling half of its Transfleet Services subsidiary to Lombard North Central for £1.5m. It has also sold the last of its four U.S. hotels and has effected a final withdrawal from the hotel industry. The shares closed up 5p at 91p.

Lombard North Central is the instalment credit and leasing subsidiary of the National Westminster group. While taking half the equity of Transfleet, a commercial vehicle hire business, Lombard will provide it with "appropriate funding" to replace its existing borrowings.

Lex also announced yesterday the sale of its International Hotel at Baltimore/Washington airport to BWI Inn Associates for \$5.5m. It has received \$3.5m cash.

from the Lex parent. The size and manner of the funding have not been disclosed.

Lex will continue to manage Transfleet's business. It lost money in the first half of 1980, but recovered in the second half, and has operated at about break-even level so far this year. It will now be consolidated into Lex's results as an associated company, following the example of Lex Vehicle Leasing, the car hire business, which was the subject of a similar deal with Lombard in July 1980.

Lex also announced yesterday the sale of its International Hotel at Baltimore/Washington airport to BWI Inn Associates for \$5.5m. It has received \$3.5m cash.

transferring \$1.65m of mortgage finance to the purchaser. The hotel's book value at the end of 1980 was \$8.5m.

In the last 12 months, Lex has realised \$58.8m by disposing of its U.S. hotel interests, including the Royal Orleans, sold last month, and the Whitehall hotels in Chicago and Houston.

At the same time, the company has been compensated \$4m for the cancellation at the end of this year of its 20-year management contract with the Carlton Tower Hotel in London. The contract was signed in December 1977, when Lex sold the hotel to Proteus for \$14m. All of Lex's employees at the hotel have been offered renewal contracts by Proteus.

Seal Sands sold to U.S. group for \$5.5m

The Hexcel Corporation announced in San Francisco that it had acquired all the outstanding shares of Seal Sands Chemical Company, a Teeside customer specialty chemical manufacturer. The stock and cash transaction totalled approximately \$5.5m.

Mr. Harvie M. Merrill, president and chairman of the board of Hexcel described the acquisition as an important opportunity to complement our existing chemical operations. It establishes Hexcel as a manufacturer of specialty chemicals in Europe for the first time.

Seal Sands will operate as a wholly-owned subsidiary and the company will continue to employ its own management, production and other personnel. Hexcel is listed on the New York Stock Exchange.

British Sugar denies plan to bid for RHM

British Sugar has denied rumours that it is planning a bid for Ranks Hovis McDougall.

It said however, that as part of its future planning it had looked at a large number of companies, including RHM.

"We have not focused on any one option. We certainly have no current plans to make a bid," the company said when asked to comment.

TANKS BOARD SPURNS SGB

Société Générale de Belgique, through its subsidiary SGB, has now issued its formal offer for Tanks, which includes reference to the proposed merger of SGB and Union Minière. The Board of Tanks, other than those directors representing the interests of SGB, has considered the relevant facts and the value of the underlying assets of Tanks, and is firmly of the opinion that the offer does not represent a full value for those assets.

A letter explaining the directors' views in detail will be despatched shortly.

RENONG TIN

The offer by Sparstream Investments for Renong Tin Dredging is unconditional, and will close on November 12.

Sparstream now owns 50.47 per cent of the voting rights of Renong.

SHARE STAKES

Berry Group—Hoare Govett and Co on October 19 bought 100,000 shares at 105p on behalf of Hanson Trust.

R. P. Martin and Co—P. J. Watling, director, through Sijul Nominees, has acquired 6,750 shares making holding 256,508 (6.21 per cent). M. D. Phelan, director, through Sijul Nominees, has acquired 6,750 shares making holding 350,079 (8.48 per cent). Sijul Nominees is a share account administered by Singer and Friedlander, which includes some of Mr. Watling's and Mr. Phelan's holdings.

Green Properties—Thornorton Street Nominees have acquired 78,000 shares making 1,349,330 (11.06 per cent).

General Scottish Trust—Courtauld Pension Common Investment Fund holds 1,575,000 ordinary (8.52 per cent).

Percy Bilton—NCE Staff Superannuation Fund, the Mine-workers' Pension Scheme and the Coal Industry Benevolent Trust have increased their holding to 9.13 per cent of the ordinary capital.

Car's Milling Industries—Heygate and Sons has purchased 90,000 ordinary shares. With associates it now holds 1.01m (20.25 per cent).

Lex Service Group, the UK car distributor, has completed a reorganisation of its motor vehicle leasing activities by selling half of its Transfleet Services subsidiary to Lombard North Central for £1.5m. It has also sold the last of its four U.S. hotels and has effected a final withdrawal from the hotel industry. The shares closed up 5p at 91p.

Lombard North Central is the instalment credit and leasing subsidiary of the National Westminster group. While taking half the equity of Transfleet, a commercial vehicle hire business, Lombard will provide it with "appropriate funding" to replace its existing borrowings.

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## RMP Rand Mines Properties Limited

(Incorporated in the Republic of South Africa)

A Member of the Barlow Rand Group

CIRCULAR TO SHAREHOLDERS

### 1. CONSOLIDATED PROFIT AND DIVIDEND

The audited consolidated results of the group for the year ended 30 September, 1981, with the 1980 comparative figures were as follows:

	1981	1980
Turnover	51 753 000	31 588 000
Profit before taxation	24 833 000	9 305 000
Taxation (Note (i))	4 961 000	3 003 000
Profit for the year after taxation	19 872 000	6 302 000
Less: Profit attributable to outside shareholders in subsidiary companies	140 000	33 000
Consolidated profit after taxation (Note (ii))	19 732 000	6 269 000
Less: Dividend No. 14 of 30 cents per share (1980: 24 cents per share)	3 721 000	2 977 000
Retained surplus for the year	16 011 000	3 292 000
Number of shares upon which earnings per share is based	12 403 337	12 403 337
Earnings per share based on consolidated profit after taxation	159.1 cents	50.5 cents
Not included in the above results are the following:		
Surplus on sale of investments (Note (iii))	639 000	4 733 000
Surplus on expropriation and sale of land by the Thesen Group	390 000	136 000
Amount written off fixed assets owned by the Thesen Group	(250 000)	—
Timber rights written off	—	(750 000)

Turnover consists of the following:

The proceeds of Township Sales, Limited, where applicable, to that portion of the sales from which profit has been taken, and rents. Also included are the proceeds derived from the realisation by subsidiaries of dissolved mining group. Turnover from mining, timber and other trading operations includes the sales of gold, timber and other merchandise.

### Notes:

(i) Taxation  
The lower effective rate of taxation as compared to the 1980 financial year is primarily attributable to the larger proportion of non-taxable income arising during 1981.

(ii) Turnover and Extraordinary Profit  
The significant increase in turnover and profit after taxation is due to the expropriation by the State of 270 hectares of land for the new National Sports Centre. The settlement price was R13 million of which R5 million has already been received and the balance is to be paid over the next three years. The profit arising out of this transaction, which has been included in total for the year ended 30 September, 1981, attracted a very small amount of taxation.

(iii) Investment Transactions  
In order to provide additional funds for the Crown Mines sand project, the 50% investments in and the loans to Hewitt Avenue Properties (Proprietary) Limited, Hillman Properties (Struandale) (Proprietary) Limited and Hillman Properties (Walton) (Proprietary) Limited have been sold to Barlow Rand Properties Limited for R2 250 000 in terms of an agreement which existed between the two companies. The net asset value at the effective date 1 March, 1981 of the investments disposed of and the loan accounts to the aforementioned companies was R1 619 000 and the surplus on disposal of R631 000 has been treated as an extraordinary item.

(iv) Posting of Annual Financial Statements  
The annual financial statements will be mailed to shareholders on or about 19 November, 1981.

(v) Major Shareholding  
With effect from 1 July, 1981, the Company became a subsidiary of Transvaal Consolidated Land and Exploration Company, Limited, which now holds 74.9% of the Company's issued share capital. TCL is a subsidiary of Barlow Rand Limited.

### 2. DIVIDEND DECLARATION

Notice is hereby given that the dividend No. 14 of 30 cents per share has been declared to shareholders registered in the share register of the company at the close of business on 20 November, 1981.

In declaring this dividend the directors have had to give particular consideration to the need to conserve the company's cash resources in order to finance the construction of the sand treatment plant at Crown Mines. This plant is due to be commissioned early in 1982.

The transfer books and registers of members of the company in Johannesburg and the United Kingdom will be closed from 21 to 29 November, 1981, both days inclusive. Dividend warrants will be posted on or about 11 January, 1982, to shareholders at their registered addresses or in accordance with their written instructions received up to and including 20 November, 1981.

The dividend is declared in the currency of the Republic of South Africa. The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom registrars and transfer agents will be the telegraphic rate of exchange between Johannesburg and London ruling on the first business day after 31 December, 1981.

In terms of the South African Income Tax Act, 1962, as amended, non-resident shareholders' tax of 15 per cent has been imposed on dividends payable to:

- Persons other than companies, not ordinarily resident nor carrying on business in South Africa; and
- Companies which are not South African companies and are not carrying on business in the Republic, and the company will accordingly deduct tax from dividends payable to shareholders whose addresses in the share register are outside South Africa.

For and on behalf of the Board

D. T. WATT  
J. R. FORBES  
A. B. HALL Directors

20 October, 1981

### Registered Office:

Off Main Reef Road  
Barlow Rand, 2002, South Africa  
(P.O. Box 27, Crown Mines, 2025, South Africa)  
United Kingdom Registrars and Transfer Agents:  
Charter Consolidated P.L.C.  
P.O. Box 102, Charter House, Park Street  
Ashford, Kent TN24 5EQ

### Transfer Secretaries:

Rand Registrars Limited  
Second Floor, Devonshire House  
49 Jorissen Street, Braamfontein  
Johannesburg, 2001  
South Africa  
(P.O. Box 31719  
Braamfontein 2017  
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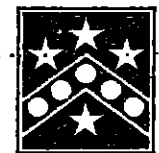


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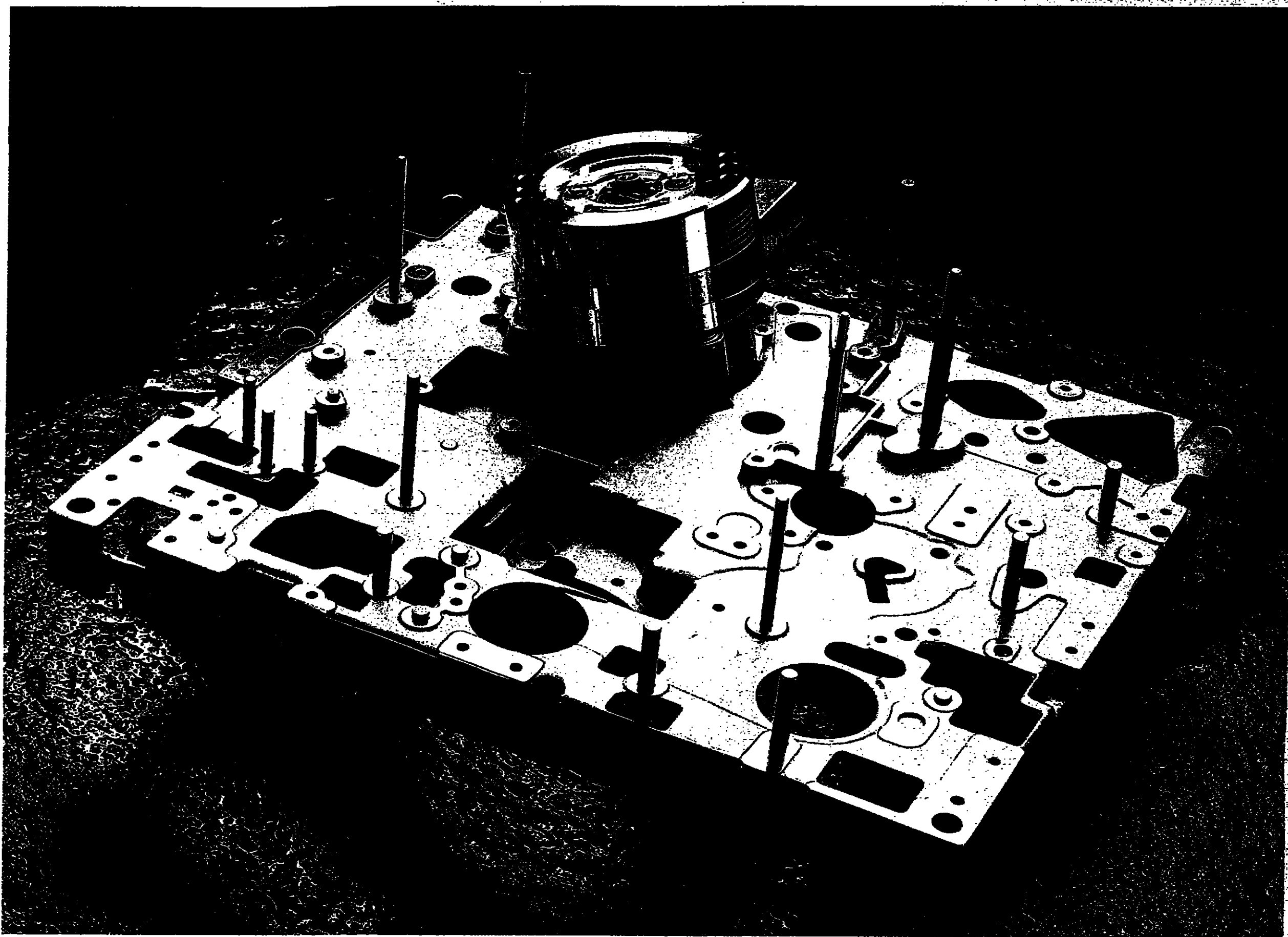
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**KREDIETBANK N.V.** **CHICAGO**

AGENT:  
**BANCO HISPANO AMERICANO, S.A.**

October 1981



# The Survivor



Long before Panasonic introduced a home video recorder we realised that the most important feature should be lasting picture quality.

From our experience in audio electronics and TV studio equipment, we also knew that a video recorder is only as good as the chassis it's built on.

So we began by designing machines to shape metal to within-a-micron standard of accuracy. Then we selected an aluminium alloy offering long-term resistance to metal fatigue and environmental changes.

The high-precision die-cast chassis pictured here is a far cry from the flimsy, stamped-out units others have seen fit to use. It shrugs off environmental changes and ensures that the video cylinder makes optimum contact with the tape. A vital requirement in picture sharpness and stability.

Incidentally, the quartz-locked, direct-drive motor driving the video cylinder is a development from the one in our Technics professional turntables. Naturally, it offers similar near-perfect rotational accuracy.

Frankly though, despite all we've said, you'll see little or no difference in picture quality should you compare two brand new recorders.

Not at first, anyway. But the longer you own and use a Panasonic, the more obvious will the benefits of our uncompromising engineering standards become.

As Japan's biggest consumer electronics group, Matsushita

Electric has produced over three million VHS units. In fact, VHS is the world's favourite videotaping system.

Which is something to bear in mind before making what is, for most of us, a very sizeable investment.

The NV-7200, Panasonic's latest home video recorder has 24-mode infrared remote control (including 12-channel direct selection), a 14-day, 4-programme timer, Cue and Review (press a button to scan a tape at nine times normal speed in either direction), half-speed and double-speed playback, still, still advance and Dolby\* noise reduction.

\*Trademark of Dolby Laboratories



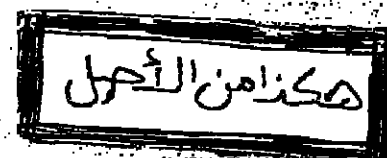
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# UK COMPANY NEWS

## Hazel Duffy explains the back seat taken by Acrow's founder Turnround specialist's tough tasks

THE APPOINTMENT of Mr Norman Cunningham as managing director and chief executive of the Acrow Group, which is to take effect from December 7, is significant for the group on two counts.

First, it represents the second attempt by the William de Vries, the founder, chairman and managing director of Acrow, to relinquish his tight personal control over policy and management. Mr de Vries, 68, made it clear yesterday that his appointment will have full control of day-to-day management while he will stay on as chairman.

Second, Mr Cunningham will be taking over the reins at a critical time for the group. Until 18 months ago, Acrow had been a successful engineering concern which Mr de Vries was always proud to announce had enjoyed an unbroken record of profit increases every year. The combination of the recession worldwide and the high value of the pound—Acrow exports 65 to 70 per cent of output—were enough to plunge the group into a \$4.5m loss in the year to March 31 1981.

High interest rates have also had a significant impact on a group, total net borrowings of which in the 1980-81 balance sheet were about \$40m.

The first six months of the current year must have been very difficult. (The interim results will be announced next month). But Mr de Vries forecast yesterday that Acrow would be profitable in the second half, although he was not prepared to say what this would mean for the year as a whole.

The current order book stands at \$35.5m, the highest in Acrow's history, against \$38.1m in 1980. The increase has come entirely from export orders, where the more recent fall in the sterling exchange rate against the dollar has been particularly helpful.

Mr Cunningham has gained some reputation for his ability to turn round companies which have been in trouble. He is presently managing director and chief executive of the UK subsidiary of Otis Elevator, which was making losses of £2m

when he joined and is now profitable.

His previous experience includes a three-year spell with British Paints, which was also making losses until he merged it with Berger Jensen and Nicholson. He was reluctant yesterday about his plans for Acrow, but admitted that there is "a lot of work to be done." It is clear, however, that he has been brought in to give new direction to the group.

Mr de Vries mentioned two divisions that are particularly troublesome—Acrow (Automation), which provides storage systems and is entirely dependent on the home market, and Adamson and Hatchett process plant engineers which are also suffering from the dearth of domestic orders. Coles Cranes, the largest crane maker in Europe, and Priestman, also a crane maker, are said to be "busy."

Mr de Vries arrived in Britain from Switzerland in 1935. He built up Acrow (named after a Mr A. Crow who was the solicitor at the time of its formation) into a group which now has a turnover of nearly £150m, always running it in his own highly personalised style.

It was typical of this style that before announcing Mr Cunningham's appointment yesterday, he also announced that it was his 42nd wedding anniversary, and that the venue for another of his "world conventions," at which all Acrow products are on display, has been fixed for Kempton Park next summer. The convention has already had a "tremendous response" from overseas, said Mr de Vries, and it will "help to dispel some of the gloom in this country."



Mr Norman Cunningham, Acrow's new managing director and chief executive at yesterday's Press conference.

The job of managing director, however, has not been easy to fill. Mr de Vries appointed Mr Bill Jack from Coles Cranes to the post in 1976, but he left three years later. The chairman then assumed the executive reins again, while making three senior executives his deputy managing directors, one of whom was supposed to emerge as the top man. None, however, seems to have had all the necessary qualities, and Mr de Vries went outside to find his man.

The challenge that he has decided to take on must depend to a large extent on an improvement in the activity levels of

Acrow's customers, particularly in construction. It is unlikely that he will be able to think in expansionist terms for several years, while there is a need for investment to be put on a sound basis.

Two years ago Acrow nearly bought Aveling Barford, the Blon construction equipment group, a deal which would almost certainly have sunk Acrow if it had been finalised. Last year Acrow commissioned a £15m steel tube mill in Saffron Walden, Essex, which had been planned two years earlier but by the time it opened faced a very depressed market for its product.

## Hampton Crp 'impressed' with Stoddard set-up

Hampton Corporation, a Panamanian investment organisation, yesterday failed to carry out its promised attack on the board of Stoddard Holdings at the annual meeting.

Hampton owns 12.57 per cent of voting share capital—or 0.58 per cent of total equity capital—in Stoddard, one of the UK's largest carpet makers. In August Hampton proposed to try and throw out the Stoddard board as well as its auditors. It also wanted to query the merger this year of Stoddard with the Guthrie Corporation's Scottish Carpet subsidiary at the meeting.

Yesterday, however, Sir Robert Maclean, the company's chairman, said that following a visit by Mr Shepherd Key of Hampton

to Stoddard Carpet works, the company received a letter from the Corporation expressing full support for the Scottish-based company's directors.

"Hampton was 'impressed with the operation of Stoddard,'" according to Sir Robert. "I believe I am right in saying that the feeling between your company and Hampton is now cordial and close. In my view it should remain so," he said.

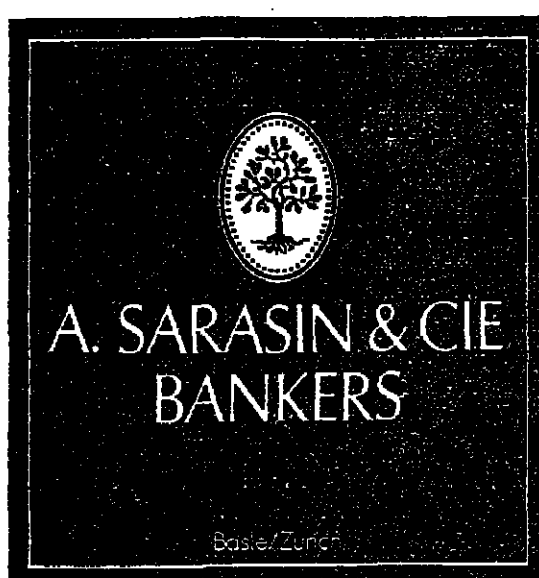
Stoddard Holdings reported a loss of £1.57m before tax for the first 10 months to March 31. Sir Robert said the results were not indicative of the trading potential of the new group. The Stoddard board predicted that at the end of the current fiscal year the group would once again be making profits.

## LONDON TRADED OPTIONS

Oct. 20, Total Contracts 2,225, Calls 1,933, Puts 332

		Oct.		Jan.		April		
Option	Expiry price	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.	Equity close
BP (c)	240	60	67	70	—	76	—	298p
BP (p)	260	40	8	54	6	44	—	—
BP (c)	300	20	8	38	5	62	—	—
BP (p)	320	4	431	24	15	54	—	—
BP (c)	350	1	—	16	11	17	10	—
BP (p)	380	—	—	5	7	22	9	—
BP (c)	400	—	—	—	3	9	—	—
BP (p)	450	—	—	—	4	14	—	—
BP (c)	500	—	—	—	23	22	—	—
BP (p)	550	23	69	34	31	—	—	—
BP (c)	600	—	—	—	—	44	10	—
BP (p)	650	7	—	16	9	81	11	135p
CU (c)	150	7	50	16	9	16	5	—
CU (p)	170	—	—	5	9	9	3	—
CU (c)	180	34	—	—	—	—	—	—
Cons. Gld (c)	500	2	36	35	17	40	2	480p
Cons. Gld (p)	500	15	2	27	14	55	1	62p
Courts Gld (c)	500	—	—	—	1	—	—	—
Courts Gld (p)	500	24	10	1	—	—	—	68p
GEC (c)	600	92	62	75	—	100	—	—
GEC (p)	650	42	14	44	23	70	—	—
GEC (c)	700	3	44	18	—	28	—	—
GEC (p)	750	5	12	18	44	28	—	—
Grd Met. (c)	150	34	—	10	3	16	20	—
Grd Met. (p)	180	32	—	7	4	18	5	—
Grd Met. (c)	200	33	30	7	4	26	—	—
Grd Met. (p)	220	3	38	13	32	19	—	—
Grd Met. (c)	160	3	32	13	32	19	—	—
Grd Met. (p)	180	21	33	25	3	29	—	—
ICI (c)	240	20	20	24	2	38	—	258p
ICI (p)	260	4	43	19	1	33	—	—
ICI (c)	280	1	3	12	26	20	—	—
ICI (p)	300	18	6	8	8	15	—	—
ICI (c)	320	4	25	23	—	—	—	—
ICI (p)	350	4	51	30	8	24	—	—
Land Sec. (c)	280	26	3	26	1	38	—	288p
Land Sec. (p)	300	—	—	32	12	—	—	—
Mks & Sp. (c)	100	11	—	18	—	22	1	115p
Mks & Sp. (p)	110	3	310	10	10	13	10	—
Mks & Sp. (c)	120	34	3	6	1	10	—	—
Mks & Sp. (p)	130	—	—	23	—	7	2	—
Mks & Sp. (c)	140	24	6	1	4	10	—	—
Shell (c)	200	30	6	68	25	72	—	348p
Shell (p)	220	4	10	18	2	24	—	—
Shell (c)	250	2	—	23	41	34	—	—
Shell (p)	280	1	1	11	3	15	—	—
Shell (c)	300	1	—	5	5	5	—	—
Shell (p)	350	2	—	9	7	18	2	—
Shell (p)	380	16	—	20	7	26	4	—
Shell (p)	400	1	1	8	1	—	—	—





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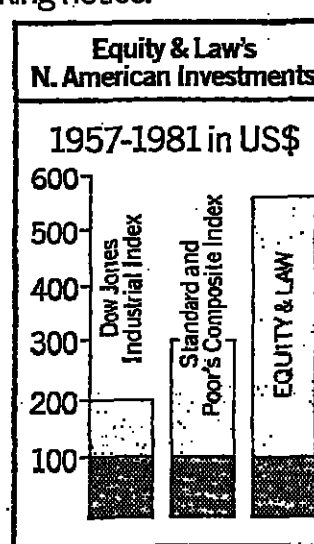
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## CURRENCIES, MONEY and GOLD

### Sterling falls

Sterling lost ground in currencies markets yesterday in reaction to September's UK trade figures. These showed a visible surplus of just £13m which was some way below general expectations. Trading was a little nervous before the announcement and the Bank of England intervened from time to time in an effort to smooth the market.

The dollar showed a slightly firmer tendency, finishing close to its best level of the day. U.S. domestic rates remained firm while Euro-dollar rates were unchanged on balance.

The Danish krone remained the most improved currency within the European Monetary System yesterday, slightly ahead of the French with the latter currency showing little reaction to further reductions in domestic interest rates. The D-mark was placed as the weakest member of the system but remained within its divergence limit.

STERLING—trade weighted index (Bank of England) fell to 87.3 from 88.0, having stood at 87.6 at noon and 87.7 in the morning. Against the dollar sterling opened at \$1.8440 and started to lose ground steadily so that by noon it was quoted around \$1.8350. Soon after it touched \$1.8280 and the Bank probably gave support around this time as the rate soon popped back to \$1.8325. This was before the trade figures were known and after the announcement sterling fell away, with the Bank probably still intervening from time to time. The pound closed at its worst level of the day at \$1.8190-1.8210, 2.1c.

Against the D-mark it fell to DM 4.0790 from DM 4.1125 and SwFr 3.4050 from SwFr 3.4300.

DOLLAR—trade weighted index (Bank of England) rose to 108.3 from 108.2. Against the D-mark the dollar closed at DM 2.2365, up from DM 2.2325 on Monday and SwFr 1.8710

from SwFr 1.8625 against the Swiss franc. The U.S. unit was also firmer against the Japanese yen at ¥232.75 from ¥232.25.

D-MARK—Weakest member of the European Monetary System following the recent currency realignment. This should allow the D-mark room to improve against the dollar without putting too much strain on member currencies. Although stronger than a month ago the D-mark has shown little improvement just recently, reflecting not only high U.S. interest rates, but a less favourable economic outlook for Germany next year. Inflation continues to rise and the latest GNP projections have been revised downwards—Trading was rather dull in Frankfurt yesterday. The dollar slipped to DM 2.2375 from DM 2.2354 on Monday and there was no intervention by the Bundesbank. The dollar was reacting to a slightly softer tone in U.S. interest rates and there was little else to influence trading. Sterling fell to DM 4.0890 from DM 4.1190 and the Swiss franc to DM 4.1194 from DM 1.952. Within the EMS the French franc was marginally weaker at DM 39.87 per FF 100 from DM 39.88.

DANISH KRONE—Close to the top of the EMS and steady against the dollar, helped by the Danish government's trade deficit and lower inflation rate. Its current position reflects the recent EMS currency realignment and it may ease should the D-mark and Dutch guilder start to reassert previous strength.

The krone was mostly firmer against the dollar, falling to Dkr 7.18 from Dkr 7.2025 and sterling slipped to Dkr 13.1550 from Dkr 13.2500. Within the EMS, the French franc was lower at Dkr 1.2825 from Dkr 1.2840 while the D-mark recovered slightly to Dkr 3.2160 from Dkr 3.2155.

### EMS EUROPEAN CURRENCY UNIT RATES

ECU central rates	October 20	% change from central rate	% change from divergence limit
Belgian Franc	40.7572	-0.12	-1.5388
Dutch Guilder	7.9117	-1.18	-1.6412
French Franc	2.4088	-1.18	-1.6412
German D-Mark	6.1743	-1.15	-1.6412
Italian Lira	2.0632	+0.83	+1.6053
Spanish Peseta	0.8045	+0.37	+1.6053
Portuguese Escudo	120.48	+0.40	+1.6053

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times. Sterling/ECU rate for October 20 = 0.596737

### EXCHANGE CROSS RATES

Oct. 20	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1.0000	1.840	2.339	232.7	10.20	5.405	2.480	210.0	2.107	66.06
U.S. Dollar	0.5439	1.0000	0.475	100.0	5.038	2.405	2.480	210.0	2.107	66.06
Deutsche Mark	0.245	0.447	1.000	163.8	2.509	0.836	1.108	930.1	0.507	167.0
Japanese Yen	2.561	4.298	0.612	1.000	24.07	8.90	10.60	510.0	5.153	160.7
French Franc	0.261	0.284	0.397	0.154	1.00	5.340	4.404	211.9	2.245	66.75
Swiss Franc	0.284	0.284	0.397	0.154	2.094	1.00	1.319	65.9	0.646	19.99
Dutch Guilder	0.223	0.223	0.223	0.223	2.271	0.768	1.00	481.1	0.487	15.16
Italian Lira	0.463	0.463	0.463	0.463	4.720	1.576	2.075	1.00	1.012	31.50
Canadian Dollar	0.457	0.457	0.457	0.457	4.663	1.567	2.054	287.9	1.00	31.13
Belgian Franc	1.470	0.575	0.598	0.598	14.96	5.004	6.595	317.4	5.215	1.00

### FT LONDON INTERBANK FIXING (11.00 a.m. OCTOBER 20)

3 months U.S. dollars	6 months U.S. dollars
bid 16 1/4 offer 16 1/4	bid 167 1/2 offer 169 1/2

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for 100 quotes by the market to five reference banks at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

### EURO-CURRENCY INTEREST RATES (Market closing rates)

Oct. 20	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	15 1/4-15 1/2	15 1/4-15 1/2	17 1/8-17 1/2	18 1/2-18 3/4	7 1/2-7 3/4	10 1/2-10 3/4	16 1/2-16 3/4	18 1/2-18 3/4	15 1/2-15 3/4	5 1/4-5 1/2
7 days' notice	15 1/4-15 1/2	15 1/4-15 1/2	17 1/8-17 1/2	18 1/2-18 3/4	7 1/2-7 3/4	10 1/2-10 3/4	16 1/2-16 3/4	18 1/2-18 3/4	15 1/2-15 3/4	5 1/4-5 1/2
Month	15 1/4-15 1/2	15 1/4-15 1/2	17 1/8-17 1/2	18 1/2-18 3/4	7 1/2-7 3/4	10 1/2-10 3/4	16 1/2-16 3/4	18 1/2-18 3/4	15 1/2-15 3/4	5 1/4-5 1/2
Three months	15 1/4-15 1/2	15 1/4-15 1/2	17 1/8-17 1/2	18 1/2-18 3/4	7 1/2-7 3/4	10 1/2-10 3/4	16 1/2-16 3/4	18 1/2-18 3/4	15 1/2-15 3/4	5 1/4-5 1/2
Six months	15 1/4-15 1/2	15 1/4-15 1/2	17 1/8-17 1/2	18 1/2-18 3/4	7 1/2-7 3/4	10 1/2-10 3/4	16 1/2-16 3/4	18 1/2-18 3/4	15 1/2-15 3/4	5 1/4-5 1/2
One year	15 1/4-15 1/2	15 1/4-15 1/2	17 1/8-17 1/2	18 1/2-18 3/4	7 1/2-7 3/4	10 1/2-10 3/4	16 1/2-16 3/4	18 1/2-18 3/4	15 1/2-15 3/4	5 1/4-5 1/2

SDR linked deposits: one-month 13 1/4-14 1/4 per cent; three-months 14 1/4-15 1/4 per cent; six-months 15 1/4-16 1/4 per cent; one year 16 1/4-17 1/4 per cent. Asian (closing rates in Singapore): one-month 15 1/4-16 1/4 per cent; three-months 16 1/4-17 1/4 per cent; six-months 17 1/4-18 1/4 per cent; one year 18 1/4-19 1/4 per cent. Long-term Euro-dollar two years 16 1/4-17 1/4 per cent; three years 17 1/4-18 1/4 per cent; four years 18 1/4-19 1/4 per cent; five years 19 1/4-20 1/4 per cent. The following nominal rates were quoted for London dollar certificates of deposit: one-month 15.25-15.35 per cent; three-months 15.50-15.60 per cent; six-months 15.75-15.85 per cent; one year 16.00-16.10 per cent.

### MONEY MARKETS

London clearing banks have lending rates 1 1/2 per cent (since October 15).

Day to day credit was in short supply in the London money market yesterday. The main factor draining funds from the market was the unwinding of Monday's sale and repurchase agreements involving £150m. This was offset by the Bank of England's sale of £175m. The Bank of England indicated a shortage of around £100m and gave assistance during the morning totalling £120m. This comprised another sale and repurchase agreement, with the Bank buying £120m of bills for resale to the market on October 28. The rate of interest ranged between 15 1/2 per cent and 15 3/4 per cent. There was no further assistance from the Bank during the afternoon.

Discount houses were paying up to 1 1/2 per cent for secured call loans in the morning. After the Bank had given assistance, rates fell right away towards the end of the day although by this time houses had balanced their books and the cheapest funds obtained were around 1 1/2 per cent.

In the interbank market overnight money finished at 2 1/4 per cent having opened at 1 1/2.

1 1/2 per cent. Rates eased gently during the day to 1 1/4-1 1/2 per cent but came back briefly to 1 1/2 per cent before falling away at the close. Period rates reflected a rather dull market and were mostly unchanged from Monday.

In Paris the Bank of France cut its money market intervention rate to 16 per cent from 15 per cent when it bought first category paper yesterday. This follows a cut earlier in the day in the call money rate to 16 1/2 per cent from 17 per cent. Call money is now at its lowest level since mid-May, having been as high as 20 per cent in June as part of a package designed to support the French franc. Since the realignment of currencies within the European Monetary System, however, the franc has eased on the franc, allowing the authorities to reduce interest rates. In the money market longer term rates also took a downward turn with one-month money at 16 1/2 per cent against 16 3/4 per cent and three-month at 16 1/2 per cent compared with 16 3/4 per cent. Yesterday's bill purchases by the Bank totalled FF 19bn, maturing between October 24

### MONEY RATES

Oct. 20	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Overnight	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
2 days' notice	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
7 days' notice	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
Month	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
Three months	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
Six months	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
One year	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4
Two years	15 1/4	15 1/4	17 1/8	18 1/2	7 1/2	10 1/2	16 1/2	18 1/2	15 1/2	5 1/4

Local authorities and finance seven days' notes, others seven days fixed. Long-term local authority mortgage rates nominally three years 15 1/4-15 3/4 per cent; four years 15 3/4-16 1/4 per cent; five years 16 1/4-17 1/4 per cent; six years 17 1/4-18 1/4 per cent; seven years 18 1/4-19 1/4 per cent; eight years 19 1/4-20 1/4 per cent; nine years 20 1/4-21 1/4 per cent; ten years 21 1/4-22 1/4 per cent. Approximate selling rates for one-month Treasury bills 15 1/4 per cent; two-months 15 1/4-15 3/4 per cent; three-months 15 1/4-15 3/4 per cent; one-month bank bills 15 1/4 per cent; two-months 15 1/4-15 3/4 per cent; three-months 15 1/4-15 3/4 per cent; one-month bank bills 15 1/4 per cent; two-months 15 1/4-15 3/4 per cent; three-months 15 1/4-15 3/4 per cent.

Finance House Base Rates (published by the Finance House Association) 14 per cent from October 1, 1981. Clearing Bank Rates for bills at seven days' notice 14 per cent. Clearing Bank Rates for deposits 14 1/2 per cent. Treasury Bills: Average tender rate of discount 15.3449 per cent.

### THE DOLLAR SPOT AND FORWARD

Oct. 20	Day's spread	Close	One month	% change	Three months	% change
UK	1.8190-1.8210	1.8190-1.8210	0.005 pm-0.04 ds	-0.07	0.005-0.005	-0.22
Ireland	1.8670-1.8690	1.8680-1.8690	0.005-0.010 pm	1.58	0.005-0.010	1.20
Canada	1.2000-1.2010	1.2014-1.2017	0.01-0.03 ds	-3.35	0.01-0.03 ds	-2.48
Netherlands	2.4550-2.4565	2.4560-2.4565	0.07-0.07 pm	3.03	2.19-2.19 ds	3.48
Belgium	2.2320-2.2330	2.2320-2.2330	0.07-0.07 pm	-3.27	2.23-2.23 ds	-3.00
Denmark	7.1500-7.1510	7.1500-7.1510	0.02-0.02 pm	-2.73	1.00-1.00 ds	-1.70
W. Ger.	2.2370-2.2375	2.2370-2.2375	0.00-0.04 pm	5.64	2.73-2.73 ds	4.54
Portugal	64.10-64.15	64.20-64.25	45-200 ds	-22.88	65-245 ds	-12.76
Spain	55.40-55.75	55.71-55.76	7-150 ds	-1.28	55-55 ds	-1.46
Italy	1.955-1.957	1.955-1.957	100-200 ds	4.55	1.95-1.95 ds	-1.20
Norway	5.9075-5.9100	5.9100-5.9150	1.50-1.50 pm	2.24	3.53-3.53 ds	1.20
France	5.5750-5.5800	5.5800-5.5850	0.50-1.50 ds	-2.09	2.80-2.80 ds	-2.18
Sweden	5.5130-5.5220	5.5130-5.5220	1.20-1.00 pm	2.45	4.35-4.35 ds	3.53
Japan	231.25-232.00	232.70-232.75	100-1.75 pm	5.41	5.50-4.50 ds	5.25
Austria	15.35-15.64	15.35-15.64	5.00-5.00 pm	4.51	15.75-15.75 ds	1.65
Switzerland	1.8550-1.8575	1.8575-1.8575	0.75-0.00 pm	4.55	1.82-2.32 pm	5.07

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

### THE POUND SPOT AND FORWARD

Oct 20	Day's spread	Close	One month	% change	Three months	% change
U.S.	1.8190-1.8240	1.8198-1.8210	0.005 pm-0.04 ds	-0.07	0.005-0.005	-0.22
Canada	2.1850-2.1860	2.1850-2.1860	0.00-0.00 pm	-3.02	1.40-1.40 ds	-2.74
Nethld.	4.48-4.49	4.48-4.49	1-10 ds	2.17	2-10 ds	3.12
Belgium	57.50-57.70	57.50-57.60	8-10 ds	-2.23	50-50 ds	-3.12
Denmark	13.05-13.15	13.05-13.07	1-10 ds	-1.05	1-10 ds	-0.94
Ireland	1.8500-1.8510	1.8501-1.8525	0.10-0.20 pm	-1.57	0.45-0.45 ds	-1.34
W. Ger.	4.08-4.11	4.08-4.10	2-10 ds	-2.23	1-10 ds	-1.34
Portugal	116.75-117.00	117.00-117.00	75-375 ds	-20.03	120-465 ds	-13.25
Spain	174.00-175.00	174.10-174.40	pm-30 ds	-1.93	80-85 ds	-1.55
Italy	215-216	215-216	10-20 ds	5.00	2-10 ds	-0.74
Norway	10.75-10.85	10.75-10.77	1-10 pm	3.00	5-10 ds	1.20
France	10.10-10.20	10.10-10.20	1-10 ds	-1.47	5-10 ds	-1.28
Sweden	10.05-10.15	10.05-10.08	2-10 pm	2.33	5-10 ds	3.25
Japan	232-233	232-233	100-1.75 pm	5.41	5.50-4.50 ds	5.25
Austria	28.40-28.70	28.40-28.45	13-30 pm	4.48	24-141 ds	2.76
Switz.	3.38-3.4	3.40-3.41	11-15 pm	4.26	9-75 ds	5.14

Swiss rates are for convertible francs. Financial Times 10.55.74 25.







This Announcement appears as a matter of record only.  
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15th October, 1981

U.S. \$25,000,000

European Economic Community

17% Bonds due 1993

Issue Price 100%

These Bonds were underwritten and placed by

Union Bank of Switzerland (Securities) Limited

## E. I. du Pont de Nemours and Company

has acquired through merger

Conoco Inc.

The undersigned acted as financial advisor to E. I. du Pont de Nemours and Company  
and as Dealer Manager of its offer.



The First Boston Corporation

October 8, 1981

To the holders of:—

**INDUSTRIAL AND MINING DEVELOPMENT  
BANK OF IRAN**  
Floating Rate Notes due 1984



In accordance with the provisions of the above notes  
Merrill Lynch International Bank Limited, as Fiscal  
Agent, has determined that, for coupon No. 10, the  
rate of interest for the next period, payable on the  
21st April, 1982, has been fixed at 16 1/8% per annum.

**Merrill Lynch International Bank Limited**  
Agent Bank

U.S. \$150,000,000

Kingdom of Sweden



Floating/Fixed Rate Bonds Due 1991

In accordance with the provisions of the Bonds, notice is  
hereby given that for the three months interest period from  
21st October, 1981 to 21st January, 1982 the Bonds will carry  
an Interest Rate of 16 1/8% per annum. The relevant Interest  
Payment Date will be 21st January, 1982. The Coupon  
Amount per U.S. \$5,000 will be U.S. \$210.83.  
On 13th October, 1981 the Ten Year Weekly Treasury Rate  
was 13.02 per cent. per annum.

**Morgan Guaranty Trust Company of New York**  
Agent Bank

Companies and Markets

INTL. COMPANIES &amp; FINANCE

## Svenska Petroleum asks for more Government aid

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SVENSKA PETROLEUM, the less-making state-owned Swedish oil company, is seeking SKr 600m (\$109m) from the government to cover its losses and to avoid technical liquidation.

It will also shortly require a new equity injection and, possibly, further funding to allow it to meet the obligation imposed on all oil companies operating in Sweden to maintain emergency stocks.

Last year the company reported a pre-tax loss of SKr 338m and latest estimates indicate that the 1981 loss will be even larger.

SP received SKr 225m in new capital from the government in July and at the time, Mr Ingemar Eliasson, the Energy Minister, promised to ask the Riksdag (parliament) to approve a further capital injection.

On Monday the SP board decided to call for SKr 600m to cover losses and to set up a working committee selected from its own members, the management and the Industry Minister to re-examine the purpose of the company and its future

financing. SP was formed after the 1973 oil crisis to help safeguard the oil supplies which account for some two-thirds of Sweden's energy consumption. It experienced an explosive expansion from 1978 and by last year had reached a turnover of more than SKr 10bn having captured about 15 per cent of the Swedish oil products market.

The expansion was financed mainly through short-term borrowing which resulted in net financial charges of SKr 241m in 1980.

Mr Johan af Klint, the financial director, recently said that 58 per cent of the balance sheet had been financed with interest-bearing external debt during the year.

At the end of 1980 SP's equity amounted to no more than 5 per cent of the balance sheet. With the capital injection received in July, and providing the Riksdag agrees to cover its losses to the end of 1981, the company will be left with a capital base of SKr 575m, giving it a solvency ratio of around 16 per cent. The management considers this should be raised to 25 per cent.

Some recent Press comment has advocated the liquidation of SP. It has become a controversial concern, arousing the resentment of the private oil companies for what they regard as its subsidised intrusion on the market.

The company's problem is the dual purpose imposed on it. On the one hand it has to ensure the security of Sweden's supplies by concluding long-term contracts for crude oil. On the other, it is instructed to operate as a commercial business.

As a result it has been committed to taking crude oil under government-to-government contracts with such countries as Saudi Arabia, Nigeria, and Mexico at prices well above those at which crude can be bought on the Rotterdam spot market. It cannot then compete in price on the products market with the private companies.

Earlier this year SP withdrew from a deal which would have given it a stake in the Brae Field in the North Sea after arranging a \$350m Eurocredit to finance the venture. It blamed high UK offshore taxes for that decision.

## Daf Trucks in legal battle with Harvester

By Charles Ketcher in Amsterdam

DAF TRUCKS, the Dutch commercial vehicle maker, has become involved in a legal battle with International Harvester, the US truck and farm equipment manufacturer, over a proposal by Daf which would limit the power of shareholders.

In a move which suggests that relations between the two companies have reached a new low point, Harvester yesterday applied to an Amsterdam court for an injunction preventing Daf from registering a "strukturevenement" (structural event). This step would limit the power of shareholders and strengthen the position of the supervisory board, allowing it to nominate its own members.

The court will announce its decision on October 29. Harvester and the founding Van Doorne family held 37.5 per cent each of Daf Trucks, while the remaining 25 per cent is held by the DSM group on behalf of the Dutch Government. One Harvester representative sat on the Daf managing board between 1975 and 1980, but was not re-elected last year.

The U.S. company originally brought into Daf, hoping to make it part of a pan-European truck concern. Plans for the two companies to market each other's vehicles fell through when Harvester's trucks proved unsuitable for the European market and the fall of the dollar made Daf's vehicles uncompetitive in the U.S. A proposal for technical co-operation was also shelved.

Daf is concerned at Harvester's plans to set up a factory in Spain, together with Enasa, a local truckmaker, in which it has a 35 per cent holding, to make 100,000 engines annually. The position of the two Harvester representatives on Daf's eight-strong supervisory board represents a conflict of interest, Daf said.

Daf denied, however, that its proposal to register as a "strukturevenement" was intended to shut out Harvester. The registration, which becomes effective at the end of this month, was intended to bring Daf into line with other large Dutch concerns.

## Valeo in red in first half

By Our Paris Staff

VALEO, the French motor components group formerly known as Ferodo, slipped into the red in the first half of this year, M. Andre Boisson, the chairman, announced in a shareholders' letter.

Weighted down above all by the results of SEV, its electrical components branch, which has been in deficit since the second half of 1980, the group showed an overall loss of FFr 111m (\$20m). This compared with a consolidated net profit of FFr 46m in the first half of last year.

Group sales, at FFr 3.7bn, were marginally up but in volume terms fell 8 per cent short of last year's level.

M. Boisson said that "draconian economy measures" had already begun to have an effect but that the group had to carry more than FFr 90m in extra costs for streamlining and short-time working.

Valeo's results already showed a sharp deterioration last year, when consolidated profits tumbled from FFr 217m to FFr 44m.

The parent company continued to show an operating profit in the first half-year, but its net results were FFr 25m in the red after the setting aside of FFr 56m in provisions for subsidiaries' losses. This compared with net profits of FFr 43m in the first half of 1980 and of FFr 83m for the year.

A recovery could not be reasonably expected in the remaining months of the year, M. Boisson said.

## Italian hotels chain plans to go public

By James Buxton in Rome

ITALJOLLY, which operates a chain of hotels throughout Italy, is to sell 20 per cent of its equity to the public and will seek a quotation on the Milan stock exchange.

Some 4m shares will be sold for L7,000 each against a nominal value of L750. The operation should raise L30bn (\$25.5m) for the promoting consortium, a group of banks which bought them from Italjolly's principal owners, the Marzotto family.

Some 800,000 shares are to be reserved for purchase by investment funds.

Italjolly operates 29 hotels in the medium to upper range of quality in 26 Italian cities. Last year it produced turnover of L60.5bn and profits of L3.3bn. This year it expects to register a turnover of L73bn and profits of L5bn.

It is planning a L20bn programme to refurbish its hotels, and intends to continue expanding abroad, a plan that began with taking over the management of an hotel in Brussels last year.

## Lafarge to buy out U.S. stake in Coppee Rust

BY DAVID WHITE IN PARIS

THE FRENCH cement group Lafarge Coppee, has reached agreement with Wheelabrator Frye of the U.S. to buy out the latter's minority interest in the engineering activities of Coppee Rust, which Lafarge already controls.

The agreement marks a further stage in Lafarge's policy of consolidating the interests it took over last year by absorbing the Belgian-based Coppee concern.

Full control of Coppee Rust will allow Lafarge to bring its international activities together with its own engineering side, active in cement plants and other sectors.

Coppee Rust, in which Wheelabrator Frye has up to now held a 49 per cent stake, is a chemical plant engineering specialist with annual turnover of around \$10m and a large international order book.

The French group said it would seek "other forms of co-operation" with the U.S. partner, which earlier took control of Pullman Kellogg, a direct competitor of Coppee Rust.

Financial details of the purchase agreement, which is awaiting official approval, were not revealed.

Lafarge moved last month to gain fuller control of other key interests which came under the Coppee deal—two bio-industry companies, Orsan and Eurosyline, which are seen as central to the group's new diversification policy.

The group already had two engineering subsidiaries, CEC Entreprise and Lafarge Conseils et Etudes. It said the latest move would enable it to cover the full range of plant engineering activities.

Wheelabrator Frye, a major factor in environmental control systems and which also manufactures specialty chemicals, transportation equipment, and other products, reported sharply higher third quarter profits yesterday. Earnings advanced from \$13.4m or \$1.22 a share to \$25.1m or \$1.32 a share, on sales up from \$250.1m to \$467.9m.

This brought nine-month profits to \$67.7m or \$3.55 a share, compared with \$35.8m or \$3.16 a share for the corresponding 1980 period.

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## Poclain profit down at mid-term

BY OUR PARIS STAFF

POCLAIN, the leading French construction equipment manufacturer which struggled with heavy losses between 1975 and 1978, has announced a drop in net earnings for the first half of this year after making special provisions against some of its international operations.

Group net profits were down to FFr 38.5m (\$6.9m) from FFr 58.5m in the same period last year. This was despite an increase of almost 29 per cent in operating earnings to FFr

53.6m and a 17 per cent rise in consolidated turnover to FFr 1.56bn.

M. Pierre Battaille, the chairman, said that results for the year would probably be down on 1980 but that this did not call into question the recovery programme undertaken by the group in recent years.

Case-Teneco of the U.S. took a 40 per cent stake in Poclain in 1977 and the group moved back into profit two years ago. The company said it had

reduced production schedules because of a recession in the market for hydraulic excavators, a field in which it is the world leader. It said its top 10 export markets had suffered a drop of around 20 per cent.

The special provisions were needed, it said, in order to face up to tough trading conditions in some of these markets. They would enable the group to maintain its market penetration and reinforce its position.

The parent company continued to show an operating profit in the first half-year, but its net results were FFr 25m in the red after the setting aside of FFr 56m in provisions for subsidiaries' losses. This compared with net profits of FFr 43m in the first half of 1980 and of FFr 83m for the year.

A recovery could not be reasonably expected in the remaining months of the year, M. Battaille said.

U.S. \$25,000,000

The Industrial Bank of Japan, Limited  
London



Floating Rate London-Dollar Negotiable  
Certificates of Deposit due 21st October, 1982.

In accordance with the provisions of the Certificates,  
notice is hereby given that for the six month Interest  
Period from 21st October, 1981 to 21st April, 1982,  
the Certificates will carry an Interest Rate of 16 1/8%  
per annum. The relevant Interest Payment Date will be  
21st April, 1982.

Credit Suisse First Boston Limited  
Agent Bank

Bank of Tokyo (Curacao) Holding N.V.

U.S. \$30,000,000

GUARANTEED FLOATING RATE NOTES DUE 1993



Payment of the principal of, and interest on, the Notes  
is unconditionally and irrevocably guaranteed by  
**The Bank of Tokyo, Ltd.**  
(Incorporated in Japan)

In accordance with the provisions of the Agency Agreement  
between Bank of Tokyo (Curacao) Holding N.V., The Bank of  
Tokyo, Ltd., and Citibank N.A., dated 16th October, 1978, notice  
is hereby given that the Rate of Interest has been fixed at  
16 1/8% p.a., and that the interest payable on the Floating Interest  
Payment Date, 21st April, 1982, against Coupon No. 1 will be  
U.S. \$46.68.

21st October, 1981  
By: Citibank N.A., London, Agent Bank

CITIBANK

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# INTERNATIONAL COMPANIES and FINANCE

## BORROWER PROFILE

# India shifts to commercial loans

BY R. C. MURTHY IN BOMBAY

INDIA IS FINDING its way slowly but steadily into the Euro market. After the \$800m syndicated loan for the French-aided aluminium project in Orissa early this year, it proposed to raise a jumbo loan of \$800-\$1bn to finance the Paradip steel project, the contract for which has been awarded to Davy McKee.

Commercial borrowing will be a significant component of external financing in the next three years. It will not be intended to meet the balance of payments deficit—that will be taken care of by the IMF's SDR \$bn (\$5.7bn) loan—but for industrial projects included in the sixth five-year plan. The conservative lobby in the government fought hard against it, arguing that India should not be beholden to international banks.

The latest convert to commercial borrowing is the Reserve Bank of India, which stated in its 1980-81 annual report: "It would be necessary to explore commercial borrowing and other forms of external finance over a period to permit enduring changes to be brought about in the structure of production." The Finance Ministry has already made a beginning by permitting companies to borrow if their profitability is sufficient to absorb high interest rates. Bankers estimate commercial borrowing at around \$2bn a year.

Mr R. Venkataraman, the India Finance Minister, makes no bones about his preference for the free market economy. He has encouraged industry to raise

funds from the capital market, breaking away from the past trend of depending entirely on the leading institutions.

International banks are willing to lend to India, despite its balance of payments problems, for two reasons: First, the good credit rating the country enjoys and second, underutilisation of

the principle of co-financing to all its loans. This shift in Indian policy has arisen from the difficulty of matching capital goods and maintenance imports (mainly crude and petroleum products) to resources. The oil import bill in the year to March 1981 has swelled to a record Rs 56bn (\$8.1bn), almost 47 per

remittances from Indians working in the Middle East and interest earnings, increased moderately to around Rs 30bn but could not provide a cushion against the widening trade gap.

External aid flows, net of repayments, dropped to Rs 3.74bn in 1977-78, the lowest level reached in the past five years. Official aid has risen in the following years, but adjusted for world inflation, the net increase is only marginal. The Government could no longer rely, as its Janata predecessor did, on foreign exchange reserves to meet the trade deficit. If the Rs 5.4bn loan from the IMF Trust Fund in August, 1980, is not included, the drop in reserves in 1980-81 was Rs 11.36bn. The present reserves are equivalent to more than five months of import cover.

The next three years will be crucial. The foreign currency needs of public and private sector industry and defence will double to an annual average of Rs 20bn, says Mr S. Kumarasundaram, joint managing director of industrial credit and investment Corporation of India.

In the long-term, the Government hopes to resolve the balance of payments problem by achieving self-sufficiency in oil. A resource crunch is forecast as a result of the massive investment in oil exploration, production and development projects envisaged in the sixth plan. The strategy for meeting the trade deficit in the medium term, as unfolded to the IMF

for the SDR \$bn, is three-fold. (1) Reduce the budgetary deficit by 25 per cent of the estimated Rs 15.39bn in 1981-82.

(2) External payments current account deficit to be cut from 2.2 per cent of gross national product to 1.5 per cent. The debt servicing ratio, which was 15 per cent of export earnings in 1980-81, is to be brought down to 13 per cent.

(3) Restrict crude oil imports by accelerating production onshore and offshore. The share of domestic oil and total consumption is to go up from 40 per cent in 1980-81 to 70 per cent in 1984-85.

The chances of the strategy succeeding are rated high. A resumption of crude oil flows from Assam, where civil strife disrupted oil production last year, and increased availability from the Bombay High offshore fields, are expected to reduce crude imports by 2m tonnes in 1981-82 and petroleum products by 2.5m tonnes with a combined value of Rs 14bn. But this saving is unlikely to result in a drop in the trade deficit, since the full impact of successive oil price increases in 1980-81 will be reflected in 1981-82.

INDIA'S BORROWINGS (RUPEES EN)				
Year ended March 21	Gross external borrowings	Repayments	Net Receipts	Outstanding external debt
1975	8.57	3.07	5.50	64.21
1976	14.15	3.44	10.71	74.89
1977	13.76	3.70	10.06	86.11
1978	8.03	4.29	3.74	89.85
1979	8.43	4.70	3.73	93.73
1980	9.94	4.10	5.84	98.99
1981	12.26	4.08	8.18	112.39*
1982†	14.20	4.20	10.00	—

\* Includes borrowings of Rs 5.4bn from IMF Trust Fund.  
† Projections given in Indian government budget for 1981-82.  
Source: "Currency and Finance" Report 1980-81 of Reserve Bank of India and Government of India Budget 1981-82.  
Figures in column 4 do not tally with those in column 5 which includes receipts and payments for assistance under P.L. 480 of the U.S.

commercial borrowing opportunities in the past. The diversification to commercial borrowing is, however, also a recognition of the grim financial and economic fact that India is running headlong towards a balance of payments crisis.

Soaring oil prices and Mr Venkataraman are between them bringing about a radical change in India's attitude to borrowing on the international market. President Reagan is accelerating the process by urging the World Bank to extend

cent of total imports, and about 75 per cent of export earnings. The choice is between a balanced budget with zero or negative growth, and growth with external financing.

The danger signals on the balance of payments front were seen first in 1979-80, when foreign currency assets dropped by Rs 560m after several years of successive increases. Reflecting rising oil prices, the trade deficit doubled in a year to a whopping Rs 45bn in 1980-81. Invisible earnings, mainly from

## Carrian wins shipping group

By our Hong Kong Correspondent

CARRIAN INVESTMENTS, the Hong Kong property, banking, finance and the travel group, has succeeded in taking control of Grand Marine Holdings.

Carrian's general offer of HK\$7.60 for each Grand Marine share—valuing the company at HK\$773m (US\$129m)—has been declared unconditional as a result of the purchase of 47.39m shares from the principal shareholders. Jardine Matheson and the Li family, and 1.02m shares through its offer. Carrian now owns 47.6 per cent of Grand Marine.

## \$116m microchip plant at NEC

BY RICHARD HANSON IN TOKYO

NIPPON ELECTRIC COMPANY (NEC), Japan's largest maker of semiconductors, has disclosed plans to build a \$116m (\$116m) assembly line to produce large-scale integrated circuits (LSIs). It claims the plant will be the largest of its kind in the world.

The company has already started construction of the plant, due for completion in 1983, at Sagamihara, near Tokyo. It will be capable of producing 60,000 silicon wafers a month, enough for about 10m chips. Initial production will centre on the 64K-RAM (a random access

memory capable of storing some 64,000 bits of information)—the generation of very large scale integrations just coming into commercial use.

The plant at Sagamihara, already manufactures switching systems and some LSIs. The new line will cost more than twice as much, and will have three times the capacity. NEC's largest assembly line now in operation.

NEC produces a total of about 20m chips a month, including 3m of the 16K bit variety, currently the most widely-sold memory chip in commercial production. Pro-

duction of the next generation of 64K RAMS is scheduled to start up at NEC later this year or early in 1982. Japan's other semiconductor makers have similar plans.

NEC calculates that the 64K RAM it will produce at Sagamihara, along with other electronic devices, will have a peak commercial life span of about four years. By that time the company expects to have ready for production at the new plant a commercial model of the 256K RAM (a random access memory able to store some 256,000 items of information).

## Bid for Unisec may be revived

By Jim Jones in Johannesburg

THE UNSUCCESSFUL bid which earlier this year resulted in Sage Holdings, the South African investment company, acquiring 17 per cent of investment holding company Unisec, could be revived following a court decision.

In May, in an effort to gain control of Unisec, Sage challenged in court the right of various companies to exercise votes on the Unisec shares they held. The basis for this was that the companies concerned were effectively subsidiaries of Unisec and therefore debarred from voting their shares.

Sage's application has now been upheld in a judgment which has new implications for interpretation of what is meant by control in terms of the South African Companies Act. The court has adjudged that two companies, Newstock and Billhawk, are subsidiaries of Unisec as the latter effectively controls the composition of their board.

Under the circumstances the vote attaching to 3m Unisec shares—6 per cent of its capital—held by Billhawk and Newstock cannot be exercised.

Only the votes attaching to 39m Unisec shares not held by Unisec subsidiaries can be exercised and this puts Sage marginally closer to its objective of obtaining voting control of Unisec.

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland



## Province of Nova Scotia

Placing of

**\$30,000,000 16½ per cent. Loan Stock 2011**

Issue Price £97.29 per cent.

The following have agreed to subscribe or procure subscribers for the Loan Stock:—

**S. G. Warburg & Co. Ltd.**

**County Bank Limited**

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**McLeod Young Weir International Limited**

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Application has been made to the Council of The Stock Exchange in London for the whole of the above Loan Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange in London £3,000,000 of the Loan Stock will be available to the market on the date of publication of this advertisement. The Loan Stock is payable as to £25 per cent. on acceptance and as to the balance not later than 26th January, 1982.

Particulars of the Province of Nova Scotia and the Loan Stock are available from Exel Statistical Services Limited and copies may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 9th November, 1981 from:—

**Rowe & Pitman**  
City-Gate House  
39-45 Finsbury Square  
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London EC2N 2TB

21st October, 1981

U.S. \$20,000,000

**The Industrial Bank of Japan, Limited**  
London



Floating Rate London-Dollar Negotiable  
Certificates of Deposit due 21st April, 1983

In accordance with the provisions of the Certificates, notice is hereby given that for the six month interest period from 21st October, 1981 to 21st April, 1982, the Certificates will carry an interest rate of 16½% per annum. The relevant interest payment date will be 21st April, 1982.

**Credit Suisse First Boston Limited**  
Agent Bank

US \$100,000,000

**Republic of the Philippines**



Floating Rate Notes Due 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 21st October, 1981 to 21st April, 1982, the Notes will carry an interest rate of 16½% per annum and the Coupon Amount per US \$5,000 will be US \$424.98.

**Credit Suisse First Boston Limited**  
Agent Bank

NEW ISSUE

October 1981

All these securities having been sold, this announcement appears as a matter of record only



## Co-ban Eurofinance B. V.

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**Co-operative Bank Public Limited Company**

U.S. \$30,000,000

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**Banque Nationale de Paris**

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**DG BANK Deutsche Genossenschaftsbank**

**European Banking Company Limited**

**First Chicago Limited**

**Genossenschaftliche Zentralbank AG - Vienna**

**Goldman Sachs International Corp.**

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هكنا من العمل

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**\$100,000,000**

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**AGENT:**

**MORGAN GUARANTY TRUST COMPANY OF NEW YORK**

*This announcement appears as a matter of record only.*

September 1981

This advertisement complies with the requirements of the Council of The Stock Exchange

U.S. \$40,000,000

**Nordic International Finance B.V.**

*(a wholly owned subsidiary of Nordic Bank Limited, incorporated with limited liability in the Netherlands)*

**Guaranteed Floating Rate Notes 1991**

Guaranteed on a subordinated basis as to payment of principal and interest by



**Nordic Bank Limited**

*(Incorporated with limited liability in England)*

The offering price of the Notes is 100 per cent. The Notes have been admitted to the Official List by the Council of The Stock Exchange, subject only to their issue.

Full particulars of the Notes, the Company and Nordic Bank Limited are available in the Exel Statistical Service and may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 6th November 1981 from the brokers to the issue:

**CAZENOVE & Co.**

12 Tokenhouse Yard, London EC2R 7AN







## Fall seen in Australian farm exports

CANBERRA—Lower prices will cut the total value of Australia's farm exports to \$87.9bn in 1981/82 (July-June) from \$91.6bn last year, the Bureau of Agricultural Economics (BAE) said here yesterday.

This fall will be in spite of a small increase in overall export volume, it said. Its latest Trends in Australian Agricultural Commodities.

The new forecast compares with the June prediction that rural exports would be worth \$87.9bn.

Gross farm returns are put at a record \$413.45bn, slightly above the June forecast of \$412.37bn and the 1980/81 total of \$411.47bn.

Farm costs are seen rising to \$48.20bn against \$46.17bn and \$47.23bn previously. Leaving rural output valued at a net \$44.25bn against \$44.20bn and \$44.18bn.

Assuming an inflation rate of 10.5 per cent, the real net value of rural production will be 8 per cent lower in the current year than in 1980/81, the BAE said.

## Better prospects for wheat

CANBERRA—Export prices for wheat from the current Australian wheat crop are expected to average \$45 per tonne in the year to the end of June, marginally above last year's average, the Bureau of Agricultural Economics (BAE) said.

The prospects for upward price movements remain limited by the large wheat crop in exporting nations, the BAE noted in its latest "Trends in Australian Agricultural Commodities" quarterly for September.

The BAE forecast the current crop will produce 15.3m tonnes against last year's drought affected 10.9m. Australian wheat exports in 1981-82 to end June are seen reaching 11.5m tonnes after 10.5m in fiscal 1980-81, BAE added.

Sugar output in fiscal 1981-82 to end of June will be a record 3.57m tonnes, 94 net tins (raw value), compared with 3.38m last year, the bureau said. It noted this is slightly below its June estimate of 3.6m but gave no reason.

The cane harvest estimate remains 26m tonnes against last year's 24.05m.

## Cocoa falls as pact hopes fade

By Richard Mooney

COCOA PRICES fell heavily yesterday as hopes that the International Cocoa Agreement might soon become an effective force in stabilising the market began to fade.

The pact, which began price support operations at the beginning of this month, has so far not even looked like getting a grip on the market. But the prospect of the buffer stock manager being granted powers to borrow money to finance further buying at an ICCO executive committee meeting yesterday has steadied the market in recent days.

First reports from the meeting were far from encouraging though, and general selling wiped \$95.50 off the March London futures price, taking it down to \$1,177 a tonne.

Support buying started on October 1 with the futures price standing at a little over \$1,300 a tonne. Within a week the price has slipped to \$1,170 as it quickly became apparent that existing stocks equivalent to an estimated 90,000 tonnes of cocoa would not be sufficient to steady a market which was being depressed by a historically

## Soviets to be offered U.S. beef

By David Lancelotti in New York

DR ARMAND HAMMER, the chairman of Occidental Petroleum and a leading light in East-West trade, hopes to be able to clinch a deal to sell beef to the Soviet Union to ease the meat shortage there.

Mr Hammer said in an interview with the Wall Street Journal published here yesterday that he plans to visit Moscow next month to pursue conversations he has already had with Soviet officials.

Earlier this year, the petroleum company made a takeover bid for Iowa Beef Processors, the largest meat processing company in the U.S. and is now actively seeking wider markets for its meat products. The Soviet Union, which appears to be heading for its fourth bad harvest in a row, is facing a serious food shortage and has been stepping up imports of grain and meat.

## Butter men fight back

BY OUR COMMODITIES STAFF

BUTTER MANUFACTURERS have launched a fierce attack on margarine promotion methods in an attempt to win back UK customers who they claim have been "positively misled" into thinking margarine is healthier, more natural and less fattening than butter.

The Butter Information Council, representing Danish, Irish, Dutch, New Zealand and UK butter producers, said yesterday its campaign, spearheaded by national newspaper advertising, aimed to correct widespread misapprehensions of consumers about the nature and properties of spreads which compete against butter.

It said there was great ignorance about margarine ingredients. While fish oil actually accounted for half of all ingredients used in making

margarine research showed that only one person in a hundred realised fish oil was used at all.

In a leaflet entitled "Butter v. Margarine: The Facts," the Council noted that while some margarine manufacturers state on labels which oils are used others say only that their products are made only of vegetable oil or even "edible oil."

The Council further points out that some researchers believe there are links between so-called trans-fats, which are present in some margarines, and cancer. Though it admits there is no proof of this, it says there should be concern about introducing entirely new forms of food into the diet in relatively large quantities.

The campaign is designed to win back butter's market share. Until the middle 1970s it had 60 per cent to margarine's 40, but this position has been reversed.

## Tallow

Flora is not made entirely of sunflower oil but "with" sunflower oil it says, and Krone contains up to 30 per cent tallow—fat rendered down from animal carcasses.

Brands which do not specify 100 per cent vegetable oil prob-

## Ethiopia to expand coffee farming

ADDIS ABABA—Ethiopia is to increase the size of its coffee farms to 300,000 hectares over the next 10 years from 200,000 hectares at present, the minister for coffee and tea development, Commander Yehualashet Girmay, said this week.

He said the programme was aimed at modernising existing farms and would reduce the gap between regions with rapid economic growth and those which expanded more slowly.

The minister said that in the 1981-82 season the capacity of several coffee cleaning machines would be improved and three more would be built.

Around 110 kms of new roads would also be built connecting remote coffee farms with the main highways, he added.

Reuter

## WOOL

# The case for higher floor prices

BY A CORRESPONDENT

SINCE WOOL auctions resumed in the southern hemisphere a few weeks ago, Australia and New Zealand have been criticised by some quarters for having set minimum limits to their reserve price schemes at levels where the objective seems to be to influence the market as a whole rather than simply deal with extremes.

In London last week, Dr Lionel Ward, a senior official of the Australian Wool Corporation, which advises the Government of that country on floor prices, pointed out that the reserves in the minimum figure this season from 355c to 410c a kilo was probably larger than some processors would like, but so far as growers were concerned, it provided the means for keeping the market roughly where it had finished last season.

The corporation foresees that conditions would remain recessionary at least in the first half of the current season, and expected to be supporting the market more strongly than usual. Had it not done so, prices so far for 1981-82 would have been considerably lower.

The latest criticisms follow others last season when the AWC was operating what it calls its "flexible reserves" for much of the year. With the basic floor price well below the market rate, flexibles were

invoked from time to time to prop up values when they began to sag.

The result was that the AWC was sometimes buying from 6 per cent to 10 per cent of wool on offer instead of the more usual 2 or 3 per cent. Even so, today's Australian stockpile is only about 250,000 bales, or the minimum needed for successful operation of the scheme.

The AWC's claims not to have been discredited by even last year's buy-in of 23 per cent. From 1974-75, the first year of the so-called Government-backed wool price plan in Australia, reserves were close to the market for three seasons, and between 1977-78 and now consumption around the world has exceeded production, both supplier and user stocks declining.

Producers argue that this situation cannot continue and that the only way to deal with it is by means of price—no permit some degree of substitution for wool by synthetics is necessary—and to induce growers to lift production, which in Australia has been declining slightly.

In Australia, production of beef used to be the alternative to that of wool, but two other factors have supervened. One is the increase in grain production, now double what it was 10 years ago. The other is a change of pattern within the

sheep industry itself, with many more live animals being exported.

Last year 6m sheep left Australia on the hoof, chiefly for the Middle East, and this trade eats, as it were, directly into wool production because Arab consumers prefer Merinos for meat to the fat lamb breeds developed for carcasses.

Future wool output is being further mortgaged by the fact that whereas tastes for the "sweeter" Merino meat were once satisfied by supplying surplus older animals, these days prime young ones are being consigned in larger and larger numbers to the pot.

Eight years ago, out of every dollar the average Merino earned, 70 cents was for wool and 30 for meat. Now the proportions are 50:50.

Against this background, and in view of the fact that proceeds for Australian wool last season were some 10 per cent up on the record of the one before, producers see nothing strange in having raised floor prices for the fine apparel wools this season by 12-15 per cent.

For coarser wools the Australian rise was a token 1 per cent—partly reflecting the growth in New Zealand's production of such types. The raising of the NZ floor price from 215c to 250c a kilogram—actually 2.3c higher than the average for all

## BRITISH COMMODITY MARKETS

### BASE METALS

Lead and zinc continued to move ahead on the London Metal Exchange following renewed physical interest and short covering. Lead moved 200 to 230, while zinc was 20 to 25, after the 2400 level brought out some profit-taking. Copper closed 200.5, after 202.2, reflecting the weak opening on Comex. Physical interest narrowed the contango in Tin; three months held at 2550 following further heavy support buying. Nickel encountered heavy profit-taking on the late Kerm to close at 23,070 having touched 23,070 earlier in the day on short covering and general buying interest.

	S.M.	Official	Unofficial
Wires	901.5	+7.0	908.5
Cash	901.5	+7.0	908.5
3 months	901.5	+7.0	908.5
6 months	901.5	+7.0	908.5
12 months	901.5	+7.0	908.5
18 months	901.5	+7.0	908.5
24 months	901.5	+7.0	908.5
30 months	901.5	+7.0	908.5
36 months	901.5	+7.0	908.5
42 months	901.5	+7.0	908.5
48 months	901.5	+7.0	908.5
54 months	901.5	+7.0	908.5
60 months	901.5	+7.0	908.5
66 months	901.5	+7.0	908.5
72 months	901.5	+7.0	908.5
78 months	901.5	+7.0	908.5
84 months	901.5	+7.0	908.5
90 months	901.5	+7.0	908.5
96 months	901.5	+7.0	908.5
102 months	901.5	+7.0	908.5
108 months	901.5	+7.0	908.5
114 months	901.5	+7.0	908.5
120 months	901.5	+7.0	908.5

### COOPER

Amalgamated Metal Trading reported that in the morning copper wires touched 230.5, after 230.5, after the 2400 level brought out some profit-taking. Copper closed 200.5, after 202.2, reflecting the weak opening on Comex. Physical interest narrowed the contango in Tin; three months held at 2550 following further heavy support buying. Nickel encountered heavy profit-taking on the late Kerm to close at 23,070 having touched 23,070 earlier in the day on short covering and general buying interest.

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12 months	901.5	+7.0	908.5
18 months	901.5	+7.0	908.5
24 months	901.5	+7.0	908.5
30 months	901.5	+7.0	908.5
36 months	901.5	+7.0	908.5
42 months	901.5	+7.0	908.5
48 months	901.5	+7.0	908.5
54 months	901.5	+7.0	908.5
60 months	901.5	+7.0	908.5
66 months	901.5	+7.0	908.5
72 months	901.5	+7.0	908.5
78 months	901.5	+7.0	908.5
84 months	901.5	+7.0	908.5
90 months	901.5	+7.0	908.5
96 months	901.5	+7.0	908.5
102 months	901.5	+7.0	908.5
108 months	901.5	+7.0	908.5
114 months	901.5	+7.0	908.5
120 months	901.5	+7.0	908.5

### NICKEL

Lead and zinc continued to move ahead on the London Metal Exchange following renewed physical interest and short covering. Lead moved 200 to 230, while zinc was 20 to 25, after the 2400 level brought out some profit-taking. Copper closed 200.5, after 202.2, reflecting the weak opening on Comex. Physical interest narrowed the contango in Tin; three months held at 2550 following further heavy support buying. Nickel encountered heavy profit-taking on the late Kerm to close at 23,070 having touched 23,070 earlier in the day on short covering and general buying interest.

	S.M.	Official	Unofficial
Wires	901.5	+7.0	908.5
Cash	901.5	+7.0	908.5
3 months	901.5	+7.0	908.5
6 months	901.5	+7.0	908.5
12 months	901.5	+7.0	908.5
18 months	901.5	+7.0	908.5
24 months	901.5	+7.0	908.5
30 months	901.5	+7.0	908.5
36 months	901.5	+7.0	908.5
42 months	901.5	+7.0	908.5
48 months	901.5	+7.0	908.5
54 months	901.5	+7.0	908.5
60 months	901.5	+7.0	908.5
66 months	901.5	+7.0	908.5
72 months	901.5	+7.0	908.5
78 months	901.5	+7.0	908.5
84 months	901.5	+7.0	908.5
90 months	901.5	+7.0	908.5
96 months	901.5	+7.0	908.5
102 months	901.5	+7.0	908.5
108 months	901.5	+7.0	908.5
114 months	901.5	+7.0	908.5
120 months	901.5	+7.0	908.5

### GRAINS

The market opened slightly higher on old crops and unchanged on new crops. Commercial and speculative buying found support in barley. Wheat found very little interest except for commercial and merchant buying in November. All reports.

	Yesterday's	Today's	Business
Wheat	105.00	105.00	0.00
Barley	105.00	105.00	0.00
Oats	105.00	105.00	0.00
Rye	105.00	105.00	0.00
Maize	105.00	105.00	0.00
Sorghum	105.00	105.00	0.00
Millet	105.00	105.00	0.00
Buckwheat	105.00	105.00	0.00
Spelt	105.00	105.00	0.00
Tritic	105.00	105.00	0.00
Emmer	105.00	105.00	0.00
Einkorn	105.00	105.00	0.00
Farro	105.00	105.00	0.00
Spelt	105.00	105.00	0.00
Tritic	105.00	105.00	0.00
Emmer	105.00	105.00	0.00
Einkorn	105.00	105.00	0.00
Farro	105.00	105.00	0.00

### SUGAR

LONDON DAILY PRICE—Raw sugar 1550.00 (1550.00) a tonne Oct-Nov. Dec shipments. White sugar daily price 1750.00 (same).

	Yesterday's	Today's	Business
Raw sugar	1550.00	1550.00	0.00
White sugar	1750.00	1750.00	0.00
Yellow sugar	1750.00	1750.00	0.00
Red sugar	1750.00	1750.00	0.00
Green sugar	1750.00	1750.00	0.00
Blue sugar	1750.00	1750.00	0.00
Purple sugar	1750.00	1750.00	0.00
Brown sugar	1750.00	1750.00	0.00
Black sugar	1750.00	1750.00	0.00
Grey sugar	1750.00	1750.00	0.00
White sugar	1750.00	1750.00	0.00
Yellow sugar	1750.00	1750.00	0.00
Red sugar	1750.00	1750.00	0.00
Green sugar	1750.00	1750.00	0.00
Blue sugar	1750.00	1750.00	0.00
Purple sugar	1750.00	1750.00	0.00
Brown sugar	1750.00	1750.00	0.00
Black sugar	1750.00	1750.00	0.00
Grey sugar	1750.00	1750.00	0.00

### PRICE CHANGES

In tonnes unless otherwise stated.

	1981	1980	Month
Aluminium	2510/615	2510/615	0.00
Copper	2510/615	2510/615	0.00
Gold	2510/615	2510/615	0.00
Iron	2510/615	2510/615	0.00
Lead	2510/615	2510/615	0.00
Nickel	2510/615	2510/615	0.00
Platinum	2510/615	2510/615	0.00
Silver	2510/615	2510/615	0.00
Tin	2510/615	2510/615	0.00
Zinc	2510/615	2510/615	0.00

### AMERICAN MARKETS

PRECIOUS METALS were immune to bullish political news as a lack of buying interest. Copper was unaffected by news of a Peruvian mine strike. Gold was steady with no trade. Silver was down on heavy selling. Wheat was down on heavy selling. Corn was down on heavy selling. Soybeans were down on heavy selling. Cotton was down on heavy selling. Sugar was down on heavy selling. Tobacco was down on heavy selling. Coffee was down on heavy selling. Tea was down on heavy selling. Rubber was down on heavy selling. Hides were down on heavy selling. Wool was down on heavy selling. Leather was down on heavy selling. Furs were down on heavy selling. Pearls were down on heavy selling. Gems were down on heavy selling. Metals were down on heavy selling. Minerals were down on heavy selling. Fuels were down on heavy selling. Grains were down on heavy selling. Textiles were down on heavy selling. Chemicals were down on heavy selling. Pharmaceuticals were down on heavy selling. Electronics were down on heavy selling. Machinery were down on heavy selling. Transport were down on heavy selling. Instruments were down on heavy selling. Miscellaneous were down on heavy selling.

### MONDAY'S CLOSING PRICES

NEW YORK, October 19.

	1981	1980	Month
Aluminium	2510/615	2510/615	0.00
Copper	2510/615	2510/615	0.00
Gold	2510/615	2510/615	0.00
Iron	2510/615	2510/615	0.00
Lead	2510/615	2510/615	0.00
Nickel	2510/615	2510/615	0.00
Platinum	2510/615	2510/615	0.00
Silver	2510/615	2510/615	0.00
Tin	2510/615	2510/615	0.00
Zinc	2510/615	2510/615	0.00

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### COFFEE

An unchanged opening attracted very little interest as prices consolidated with a narrow trading range, reports London Bureau. However, losses were registered before an encouraging New York opening together with commission houses, buying provided for a steady market.

Nov.	1090.15	+14.51	
Select: 2,284 (2,380) lots of 5 tonnes, 100 1679 (177) barrels for Oct 19 (17.25) (17.85) (17.25) (17.85) (17.25) (17.85) (17.25) (17.85) (17.25) (17.85) (17.25) (17.85)			
GAS OIL FUTURES			
Prices moved in a two dollar rally for most of the day, showing little change on the close, reports Premier.			
Month	Yesterday's close	Today's	Business Done
	\$ U.S. per tonne		
October	317.50	+1.00 318.50-18.50	
November	320.00	+1.00 321.00-19.00	
December	320.75	+1.00 322.75-19.75	
January	320.75	+1.00 322.75-19.75	
February	320.00	+1.00 321.00-18.50	
March	324.57	+0.75 325.32-24.08	
April	326.00	+0.75 326.75-24.08	
May	326.00	+0.75 326.75-24.08	
June	326.00	+0.75 326.75-24.08	
Turnover: 857 (506) lots of 100			















## OIL AND GAS—Continued

	Stock	Price	↑	↓	Net	Chg	YTD	52 Wk
210	McDonald's Inc.	275	+10					
211	Conoco Inc.	275						
212	Conoco Inc.	275						
213	Conoco Inc.	275						
214	Conoco Inc.	275						
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399	Conoco Inc.	275						
400	Conoco Inc.	275						

OVERSEAS TRADERS								
	Stock	Price	↑	↓	Net	Chg	YTD	52 Wk
29	African	72			11		4.9	43
30	Anglo-Indonesian	72			11		4.9	43
31	Anglo-Indonesian	72			11		4.9	43
32	Anglo-Indonesian	72			11		4.9	43
33	Anglo-Indonesian	72			11		4.9	43
34	Anglo-Indonesian	72			11		4.9	43
35	Anglo-Indonesian	72			11		4.9	43
36	Anglo-Indonesian	72			11		4.9	43
37	Anglo-Indonesian	72			11		4.9	43
38	Anglo-Indonesian	72			11		4.9	43
39	Anglo-Indonesian	72			11		4.9	43
40	Anglo-Indonesian	72			11		4.9	43
41	Anglo-Indonesian	72			11		4.9	43
42	Anglo-Indonesian	72			11		4.9	43
43	Anglo-Indonesian	72			11		4.9	43
44	Anglo-Indonesian	72			11		4.9	43
45	Anglo-Indonesian	72			11		4.9	43
46	Anglo-Indonesian	72			11		4.9	43
47	Anglo-Indonesian	72			11		4.9	43
48	Anglo-Indonesian	72			11		4.9	43
49	Anglo-Indonesian	72			11		4.9	43
50	Anglo-Indonesian	72			11		4.9	43
51	Anglo-Indonesian	72			11		4.9	43
52	Anglo-Indonesian	72			11		4.9	43
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59	Anglo-Indonesian	72			11		4.9	43
60	Anglo-Indonesian	72			11		4.9	43
61	Anglo-Indonesian	72			11		4.9	43
62	Anglo-Indonesian	72			11		4.9	43
63	Anglo-Indonesian	72			11		4.9	43
64	Anglo-Indonesian	72			11		4.9	43
65	Anglo-Indonesian	72			11			

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# FINANCIAL TIMES

Wednesday October 21 1981

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## AUEW to back BL strike but board firm

By Philip Cassett and Kenneth Gooding

BL's second-largest union, the Amalgamated Union of Engineering Workers, yesterday promised full official support for any of its members employed by the car company who strike over pay from November 1.

Mr Ray Horrocks, BL Cars' chairman, said that while the BL board had no contingency plan "at this time" for the liquidation of the group, there was no question of the company increasing its pay offer of 3.8 per cent on basic rates for its 76,000 manual workers.

The endorsement by the AUEW engineering section executive of the decision to call a strike over pay means that both BL's main unions—the other is the Transport and General Workers'—now hold the same position of pledging full support for the strikers, without going so far as to instruct their members to take part.

The move by the AUEW, to which Sir Michael Edwards, BL chairman, has often looked for support, is an indication of the firm line the traditionally moderate union is taking over the dispute.

### Request

The union's complex rules meant the executive could not yesterday formally declare the strike official. It must first receive a request from the AUEW district committee involved, which is normally not made until a strike is underway.

However, the pledge by Mr Terry Duffy, AUEW president, that all those who went on strike would receive the union's full £12 weekly strike pay is as far as a move towards official backing as the union can give at this stage. Both the AUEW and the TGWU are reluctant to issue actual strike instructions because of BL's threat to jobs.

Mr Duffy looked to a meeting planned for tomorrow between BL and its unions as the hope for averting the strike, which he said would otherwise be "the most damaging since the war".

Mr Roy Horrocks, a main board director, said yesterday that the unions had not completed normal wage negotiations. They had shown "amazing reluctance" to discuss the car group's incentive programme.

It was unreal to ignore the programme because it had improved the basic pay award of 6.8 per cent last year to an actual rise of 13.5 per cent at most plants.

### Letter

Mr Horrocks rejected suggestions that the letter sent to employees before the mass meetings last week involved misjudgement by the management.

The letters had been sent to enable the workforce to "be fully aware of the pluses and minuses" of the current situation within BL Cars. For example it had been pointed out that given a satisfactory outcome of the wage negotiations there were 30,000 jobs at the two main plants, Cowley and Longbridge, where the prospects for the future were "as bright as any in the country".

He said the Government fully understood BL's point of view and was supporting it.

Backing for BL's stand came yesterday from Sir Ray Penock, president of the Confederation of British Industry. He said that companies should only pay wage rises that they could afford.

This was leading a considerable number to offer no rises this winter. "Sir Michael should stand firm on the offer he has made," he declared.

## Russia recognises the PLO

BY OUR FOREIGN STAFF

THE SOVIET UNION has granted the Palestine Liberation Organisation "official diplomatic status" in a move demonstrating its determination to give more support for Arab political forces opposed to the U.S. and Egypt.

Announcement of the decision came on the second day of the visit to Moscow by Mr Yasser Arafat, chairman of the PLO.

This is seen by diplomats as a direct response to the U.S.-Israeli "strategic consensus" and the higher U.S. profile taken in the Middle East since

the assassination of President Anwar Sadat.

For the PLO the Soviet decision marks one of the most significant steps in its long campaign to be recognised as the sole legitimate representative of the Palestinian Arab people since Mr Arafat's address to the UN General Assembly in 1974. The announcement followed talks between Mr Arafat and President Leonid Brezhnev. The Soviet leader told the guerrilla chief that Moscow would "always be on the side of the just cause of the Palestinians," said the official news agency,

Tass.

It said: "The participants in the talks particularly noted the significance of cohesion and strengthening of unity of Arab States and all patriotic forces of the Arab world as one of the decisive factors in the struggle against the plots of imperialism and Zionism, and for the establishment of a true peace in the Middle East."

The Soviet decision is in line with its rejection of the Camp David peace process, and Mr Brezhnev's call last February for a peace conference to replace it. The timing, however,

arises from the Kremlin's wish to exploit the mounting Arab opposition to the Middle East peace process.

Hitherto Soviet policy has been to leave the question of the PLO's status until the reconvening of the Geneva Conference, of which Russia was a co-chairman together with the U.S. Its aim has been to establish itself as a legitimate participant in international attempts to solve the Middle East problem.

Bid to stop Sinai evacuation, Page 4

## Cabinet warned of tax rises if no agreement on spending cuts

BY RICHARD EVANS, LOBBY EDITOR

THE ARGUMENT within the Cabinet over the scale and distribution of further public expenditure cuts was launched yesterday with a warning that failure to reach agreement would result in higher taxes and continued high interest rates.

No decisions were taken at yesterday's three-hour meeting, when ministers were asked by Sir Geoffrey Howe, Chancellor, to submit specific proposals for discussion at Cabinet tomorrow week.

It is at this and a series of subsequent meetings in the next few weeks that the future of the Treasury's medium-term financial strategy and the direction of the Government's economic policy will be determined.

The Treasury's tactic in this round of public spending cuts is radically different from last year, when the Chancellor and his colleagues suffered a psychological reverse when they achieved only half the target they had set.

This time the target is simply to cover by further cuts as much as possible of the £6.5bn prospective over-spending for 1982-83.

Economic ministers have already conceded that there is no way that the total amount can be clawed back, but they are seeking to prevent a further serious political reversal for Mrs Thatcher and the Chancellor.

If ministers agree to a higher proportion of the cuts sought by the Treasury, the prospect of more aid to industry and tax cuts will be held out. But if the cuts are regarded as inadequate, the alternative of higher taxes and high interest rates will be presented.

The indications at the Blackpool party conference last week were that an influential grouping of Cabinet ministers did not accept the Treasury's arguments and were preparing to oppose major cuts.

They will have the support of many backbench Tories, who are becoming increasingly worried at the impact the Treasury strategy is having on unemployment and on the Government's electoral prospects. They advocate increased Government spending, rather than more cuts.

The scene is thus set for a battle over the next few weeks that could decide the future direction of economic policy, and Mrs Thatcher's authority over her Cabinet.

Parliament, Page 12

## Poehl urges UK to join EMS

BY DAVID MARSH

BRITAIN SHOULD join the European Monetary System (EMS) at "the appropriate moment" to help to stabilise sterling against other European currencies, Herr Karl Otto Poehl, the president of the West German Bundesbank, said yesterday.

In a speech in London in which he underlined the need for a strong role for central banks to counter exchange market instability, Herr Poehl stressed that he sympathised with the British Government's "cautious approach" on membership of the EEC's currency scheme. Sterling's recent volatility had made it inadvisable hitherto to join.

But he added: "There are obvious political arguments in favour of participation as soon as possible, and there are technical and other reasons as well that would support the case." Addressing a meeting of businessmen and economists, organised by the Conference Board, the economic research

institution, Herr Poehl said the EMS would not be complete without Britain.

Support by a major EEC central bank for eventual British membership may inject a new element into the debate in the UK about whether sterling should be part of the system.

The Treasury has been lukewarm towards the scheme, partly because senior ministers doubt whether Britain's EEC partners are keen on a link with sterling.

Emphasising that central bank intervention on the foreign exchange markets had a role to play in dampening currency fluctuations, Herr Poehl implicitly criticised the non-intervention policy of the U.S. Government.

He also indicated his opposition to the idea being aired in the U.S. of a return to the gold standard. Defending central bank attempts to steady currencies,

he said that erratic exchange rate fluctuations had aggravated economic and financial problems and that the strength of the dollar earlier this year had added to European inflation by pushing up import prices.

Intervention was not a substitute for other policies, but could be used to enhance the credibility of measures designed to correct a country's external imbalance.

Affirming the need for close co-operation between central banks, he said: "Central banks will be called upon ever more urgently to do something about the volatility of exchange rates the longer it continues."

He said he supported the view expressed last month by Mr Gordon Richardson, the Governor of the Bank of England, that intervention was needed at times to avoid unnecessary inflation. The EMS, now two and a half years old, had worked better than he expected. But inflation differentials among the EEC members had continued to grow

## Exports Continued from Page 1

The hold up in the trade figures—no statistics had been released since the February figures came out in March—was due to the civil servants' dispute which ended in July. There is still a heavy statistical backlog, which means that the full trade figures for the March-August period are not yet available.

At the moment imports, but not exports, have been

calculated for March and April. The full set of missing figures will probably not be published for a year.

The department stressed yesterday that, because of the variability of monthly data, the September figures are of only limited use in assessing trends. Whitehall officials point out, however, that the figures provide further evidence that the

recession reached its low point around the early summer.

The volume of imports last month grew by a full 25.8 per cent, seasonally adjusted, compared with the average for the first four months of the year. Nearly all categories of imports—particularly capital goods and intermediate goods, for which demand might be expected at the start of an upturn—shared in the rise.

## Davy wins big Mexican plant job

By William Chislett in Mexico City

DAVY LOEWY, the manufacturing arm of Davy Corporation, Britain's biggest engineering contractor, and Sidermex, the Mexican state steel holding company, have reached agreement in principle for the UK company to build a 15.4bn pesos (£330m) steel plant.

The contract, won in the face of international competition, is worth almost twice the value of the UK's total exports to Mexico last year. It is also the largest put out to tender by the Mexican public sector.

The agreement is Davy's second success within a month in winning a contract to build a major steel development.

At the end of September the Indian Government announced that Davy McKee, the group's heavy engineering division, in partnership with French and West German companies, would be responsible for a £1.25bn development at Paradip, one of the biggest-ever steel-works contracts.

The Mexican contract is for provision of a mill to produce 1.5m tonnes per year of steel plate up to four metres wide. It is a turn-key project for Mexico's "sacarista" expansion, for which Davy Loewy will provide everything from engineering to services and training.

The export is taking place at Lazaro Cardenas on Mexico's Pacific coast. Under the plans for this project, annual raw steel output will be raised by 2m tonnes to 3.3m tonnes at a cost of more than £1.2bn.

According to the national steel plan, Mexican demand will more than double by 1990 to 26m tonnes. The goal is to produce as much of this as possible in Mexico.

Davy Loewy was given the letter of intent on the Sacarista deal on Monday and over the next 60 days will finalise financing and technical details with Sidermex. Confirmation of the award is expected over the weekend.

## Weather

### UK TODAY

SHOWERS with some sunny intervals. Cold and windy. London, most of England, Wales, N. Ireland, S.W. Scotland. Sunny intervals and showers. Max. 9C (48F). N.E. England, Borders, rest of Scotland. Mostly cloudy, rain at times. Snow on hills. Max. 7C (45F). Outlook: Unsettled, rather cold.

### WORLDWIDE

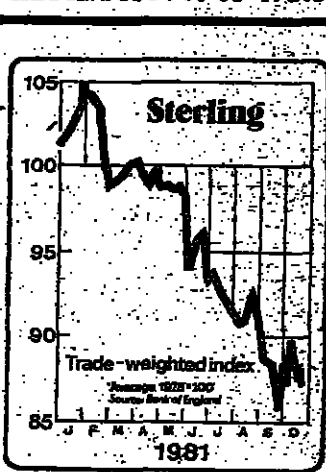
	Y'day	Today	Y'day	Today
	midday	midday	midday	midday
Ajaccio	20 68	L. Anz. F	17 63	
Algiers	20 68	L. Anz. F	17 63	
Amman	20 68	L. Anz. F	17 63	
Antwerp	20 68	L. Anz. F	17 63	
Bahrain	20 68	L. Anz. F	17 63	
Barcelona	20 68	L. Anz. F	17 63	
Bombay	20 68	L. Anz. F	17 63	
Buenos Aires	20 68	L. Anz. F	17 63	
Calcutta	20 68	L. Anz. F	17 63	
Cairo	20 68	L. Anz. F	17 63	
Canton	20 68	L. Anz. F	17 63	
Cebu	20 68	L. Anz. F	17 63	
Colon	20 68	L. Anz. F	17 63	
Dacca	20 68	L. Anz. F	17 63	
Damascus	20 68	L. Anz. F	17 63	
Dar es Salaam	20 68	L. Anz. F	17 63	
Delhi	20 68	L. Anz. F	17 63	
Dhaka	20 68	L. Anz. F	17 63	
Dublin	20 68	L. Anz. F	17 63	
Edinburgh	20 68	L. Anz. F	17 63	
Hankow	20 68	L. Anz. F	17 63	
Hong Kong	20 68	L. Anz. F	17 63	
Kobe	20 68	L. Anz. F	17 63	
London	20 68	L. Anz. F	17 63	
Lyons	20 68	L. Anz. F	17 63	
Manila	20 68	L. Anz. F	17 63	
Medan	20 68	L. Anz. F	17 63	
Mumbai	20 68	L. Anz. F	17 63	
Nairobi	20 68	L. Anz. F	17 63	
Osaka	20 68	L. Anz. F	17 63	
Paris	20 68	L. Anz. F	17 63	
Rangoon	20 68	L. Anz. F	17 63	
Reykjavik	20 68	L. Anz. F	17 63	
Rome	20 68	L. Anz. F	17 63	
Singapore	20 68	L. Anz. F	17 63	
Sourabaya	20 68	L. Anz. F	17 63	
Taipei	20 68	L. Anz. F	17 63	
Tokyo	20 68	L. Anz. F	17 63	
Yokohama	20 68	L. Anz. F	17 63	

C—Cloudy, F—Fair, R—Rain, S—Sunny  
+ Noon GMT temperatures.

## THE LEX COLUMN

# Trade surplus now barely visible

Index rose 9.0 to 473.3



A surplus on visible trade of just £13m for September, and an overall current balance of £147m including the estimated surplus on invisibles, is well within the range of expectations. A single monthly figure can, of course, deviate significantly from the underlying trend, and the financial markets scarcely reacted to the first trade statistics for six months.

The surprising feature is the very large jump in the volume of imports in September compared with the level recorded in the previously published data for January and February, ahead of the civil service dispute that halted the calculations. The March and April import figures are also now released, and these show that imports continued to be weak into the spring. That much could, anyway, have been guessed from company sector statistics, which have shown a continuing high rate of de-stocking in the April-June quarter. But now the volume of non-oil imports, admittedly only on the evidence of a single month, has suddenly jumped by around a quarter.

The overall balance of payments impact has been limited by a good export performance and a large oil surplus. But there could be quite powerful financial implications if the company sector, which was in substantial financial surplus in the first half of the year, has ended its stocks run-down. This could explain the recent strength of bank lending, and would provide a logical background for the recent rises in sterling interest rates.

### Markets

Sterling was in the dumps again yesterday, slipping more than two cents against the dollar despite Bank of England support and closing 0.7 points down, at 87.3, on its trade-weighted index. The gilt-edged market found it difficult to make headway in these conditions, but equities were positively lively. The FT 30-Share Index, up 11.4 at two o'clock, finished with a gain of 9.0 points.

Much of the interest was in the oil sector, which took comfort from hopes of a resumption of OPEC prices at \$34 a barrel—which could well lead to a higher North Sea price as well as to the elimination of the Aramco partners' cost advantage which has been so tiresome to

BP and Shell. In addition, the breaking of British Gas's purchasing monopoly is a help to those companies with gas interests; the little matter of a de-stocking of BNO's shares does not seem to be worrying the market just yet.

This former tone provided just the right sort of background for today's scheduled underwriting of just under half the shares in Cable and Wireless ahead of the offer for sale next week. Indeed, with the equity market as thin as it is at present and the jobbers so very nervous, it would not have been too difficult for a little friendly buying to have a disproportionate effect on prices.

If all goes according to plan, both the refrigeration and cosmetics businesses in Nigeria should reap the benefits of a major capital spending. It may be a sign of PZ's standing within the community; that is only the second UK company to group to raise local finance by tapping the fledgling Nigerian bond market—raising 15 per cent money on a 91 per cent coupon at 50.

So, in spite of a continued high rate of fixed asset investment, the balance sheet is very liquid and the dividend, yielding 5 per cent, remains well covered.

**Westdeutsche**  
If Westdeutsche Landesbank succeeds in its quest for DM700m of new equity, the bank's paid-up capital will almost have doubled within a year. This latest injection alone would increase reported net worth by a quarter.

WestLB only made a profit last year thanks to the contribution from mortgage lending and the underlying performance in 1981 is unlikely to be any better, even allowing for the recent decline in West German interest rates. The bank will again conserve cash by omitting its dividend but still needs funds to prepare for the tougher capital ratios which are likely to follow the compulsory consolidation of foreign subsidiaries.

Growth is not a top priority at any German bank at present and WestLB's virtual absence from the tombstones of syndicated eurocredits is understandable. But it may bounce back from the current depression more enthusiastically than some

of its competitors. WestLB believes that the proposed capital injection should ride it over for about three years and, with state government expanding under pressure, its shareholders may want to hold it to its word.

### Paterson Zochonis

Up 10p yesterday to 125p, Paterson Zochonis' A shares are still 40p short of their spring peak and the market's interest, which had been fuelled by the group's stake in the oil-backed Nigerian economy, is not about to return in a hurry. But, whatever the implications for imported goods in the next Nigerian budget, the ever sluggish pace of the oil revenues remain. PZ has established an extensive indigenous manufacturing presence which, despite a 35 per cent rise in group pre-tax profits to £28.5m, has still to pull its weight fully.

So, in spite of a continued high rate of fixed asset investment, the balance sheet is very liquid and the dividend, yielding 5 per cent, remains well covered.

**Argyll/Linfood**  
Argyll's formal offer document for Linfood runs to 43 tightly printed pages. The contents boil down to one simple argument for acceptance; that Mr James Gulliver, Argyll's chairman, can squeeze more profits out of the assets than Linfood's present management. However, while Mr Gulliver's record in expanding businesses is second to none, his performance in terms of profitability has been more obscure.

Meanwhile, the usually sound policy of holding on until the last moment may not be quite so risk-free for Linfood shareholders as in other recent takeover battles on this scale. Because the cash alternative is underwritten it is not certain to be extended beyond the first acceptance date of November 10. But before then the crux of the contest is likely to swing to the profit forecasts that will be emphasised in Linfood's defence.

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